

# Internal Audit of Program Management FY 2021-22 Q4

May 2022





### TABLE OF CONTENTS

Transmittal Letter	1
Executive Summary	2
Completed Project Analysis	3
Prior Observations Follow Up	8
Objectives and Approach	. 25
Appendix A	. 26
Appendix B	. 47



### TRANSMITTAL LETTER

May 26, 2022

Joris Jabouin, Chief Auditor Broward County Public Schools 600 SE 3rd Avenue, 8th Floor Fort Lauderdale, Florida 33301

Pursuant to the approved internal audit scope of work, dated May 9, 2021, we hereby submit our FY 2021-22 Q4 internal audit report of the Program Management function. We will present this report to the Audit Committee on June 2, 2022.

Our report is organized in the following sections:

Executive Summary	This section provides a brief background and a summary of the observations related to our inter audit of the Program Management function.		
Completed Project Analysis	This section includes a summary of our Completed Project Analysis.		
Prior Observations Follow Up	This section provides an update and current status of remediations related to prior noted findings.		
Objectives and Approach	The objectives and approach of the internal audit are explained in this section.		
Appendix A	This section includes the Project Performance Reports related to our Completed Project Analysis.		
Appendix B	This section includes supplemental documents related to the PM/OR's response to Prior Observation #4.		

We would like to thank all those involved for their assistance in connection with the FY 2021-22 Q4 internal audit of the Program Management function at Broward County Public Schools.

Respectfully Submitted,

RSM US LLP





#### **EXECUTIVE SUMMARY**

#### **Background, Objectives and Scope**

RSM has provided various operational and construction auditing services through agreement with District's Office of the Chief Auditor ("OCA") since 2012. In March of 2017, RSM began providing quarterly evaluation reports of the District's Program Management team directly to the District's Office of Capital Programs ("OCP"). During our engagement we worked closely with OCP and members of the ATKINS, and CBRE-HEERY Program Management team to improve the District's design and construction control environment and encourage transparency and accuracy in reporting. In November 2018, contractual oversight and management of our work shifted from OCP, back to the OCA. RSM works with OCA on a quarterly basis to define an audit plan for the upcoming quarter.

The objective of our procedures is to verify that the District's Cost and Program Controls Manager ("CPCM" - Atkins) and Program Manager - Owner's Representative ("PM/OR" - AECOM) are providing deliverables and services in conformance with the terms and conditions of their respective agreements/RFP/RFQ. Generally, our procedures include tests of compliance with contracts (CPCM and PM/OR), tests to confirm adherence to District standard operating procedures, and evaluations of alignment with industry leading practices.

#### **Observations**

Key takeaways from the Completed Project Analysis can be found on the pages that follow.

The observations identified during our assessment are summarized on the pages that follow and include management action plans with estimated completion dates. Six (6) of seven (7) follow-up items remain open, including observations related to the incorporation of contract time modifications in project schedules, PM/OR monthly deliverables, e-Builder system access, PM/OR monthly invoicing, change order review, and independent cost estimates for change orders.

#### Approach

Our audit approach consisted of the following:

#### Quarterly Cycle Audit Procedures

- Obtained and reviewed deliverables submitted in accordance with CPCM and PM/OR monthly reporting requirements derived from each respective RFP/RFQ
- Reviewed CPCM and PM/OR monthly invoicing for contractual compliance, proper supporting documentation, and mathematical accuracy
- Followed up on prior findings

#### Completed Project Analysis

- Selected a sample of completed projects and performed an assessment of project performance
- Analyzed budget, commitment, payment, and schedule data, and produced project performance reports for sampled projects

#### <u>Reporting</u>

At the conclusion of our procedures, we summarized our findings into this report. We have reviewed the results of our testing with OCA, the CPCM and PM/OR teams, and incorporated management's response herein.

Fieldwork was performed March 2022 through May 2022.









## **COMPLETED PROJECT ANALYSIS**



#### **COMPLETED PROJECT ANALYSIS**

RSM performed an analysis of five (5) completed SMART Bond projects to assess project performance. Key takeaways related to financial and schedule performance are included in the pages that follow. Detailed analysis for each sampled project is included in **Appendix A**.

#### **Financial Performance**

#### **Overview:**

As part of our analysis, we performed the following procedures:

- Obtained project budget data from the CPCM, including the following elements:
  - Original budget
  - Revised budget
  - Current commitments
  - o Actuals approved
- Categorized budgeted items based on the budget cost codes to determine potential budget underruns/overruns for the following categories:
  - o Design
  - o Program management / other (i.e., program management fees, labor allocations, equipment purchases, etc.)
  - o Construction (i.e., general contractor construction cost, construction and program contingencies)
- Performed a budget versus actual analysis, comparing the original budget to the actuals approved by the District.
- Obtained relevant preconstruction documentation, including professional services agreements ("PSA"), PSA amendments, project charters, etc.
- Obtained relevant construction phase documentation, including construction agreements, contractor payment applications, change orders, etc.
- Analyzed data within the e-Builder cost module to determine expenditures and commitments included in the various cost categories.

#### Key Takeaways:

#### **Design**

Three (3) of five (5) sampled projects experienced increases to the project consultant's professional services fees due to the awarded construction bid exceeding the original Fixed Limit of Construction Cost ("FLCC"). The professional services agreements ("PSA") contained the following language, which allowed the project consultant to increase their basic fees based on the awarded construction contract amount:

"The Design Professional's Service compensation fee shall be an agreed percentage, and shall be based upon the awarded contract amount. The percentage shall be based on the scale as shown on Attachment 6 with the amount identified in the Authorization to Proceed. Fees will be adjusted with project scope changes and construction cost increases approved by the Owner."

Although these three (3) projects experienced increased contract costs, the District included project contingency as a component of the overall design budget to account for anticipated FLCC increases. For two (2) of the three (3) projects, the amount included for contingency covered the increased costs for professional services. For one (1) of three (3) projects, actual design costs exceed the design budget (including contingency) by \$120,310.







#### **COMPLETED PROJECT ANALYSIS (CONTINUED)**

#### **Construction**

- Bids received from contractors consistently exceeded original construction budgets. Original budgets were approved by the Board in May 2015 as part of the Amended Adopted District Educational Facilities Plan for Fiscal Year 2015. Through our analysis, we noted that five (5) of five (5) sampled projects required additional funding at the time of bid award. On average, \$1,630,448, representing an average increase of 79%, in additional funding was requested by the District for the difference between the pre-construction budget and the contractor's bid amount, including increases for construction contingency. Although explanations were not consistently provided to detail which budget/scope components were driving increases, our review of available documents revealed that budget increases (when disclosed by budget item/scope) were attributable to building envelope improvements and HVAC improvements.
- For two (2) of the five (5) projects, we noted that only a single responsive bid was received, and that a contract was ultimately awarded to the sole bidder.
  - **Cypress Elementary School**: An initial ITB was issued in May 2017 and the District received four (4) responses. One (1) response was withdrawn by the bidder, and the remaining three (3) were rejected by the District. A subsequent ITB was issued in November 2017, and only one (1) bid was received. The project was awarded to the sole bidder.
  - **Miramar Elementary School**: An ITB was issued in July 2018 and the District received three (3) responses. Two (2) bids were deemed nonresponsive by the District, and the sole remaining bidder was awarded.
- "Construction Management Fees", or program management fees exceeded the original budget for four (4) of five (5) sampled projects. On average, projects were \$173,599 over budget, which may be attributable to schedule delays and increased project timelines.

#### **Schedule Performance**

#### **Overview:**

Since the start of the SMART Bond Program in 2015, several revisions of the master schedule have been developed by the District and Program Manager -Owner's Representative ("PM/OR"). These "baseline schedules" included forecasted dates for individual project phases and key milestones. To perform our analysis of project schedule performance, we compared schedule data from the following sources:

- The original program schedule included in the 2016 Bond Oversight Committee ("BOC") reports;
- The June 2017 CBRE-Heery Re-Baselined Schedule;
- The October 2018 CBRE-Heery Re-Baselined Schedule;
- The December 2020 AECOM Re-Baselined Schedule; and
- Actual milestone dates from the e-Builder Schedule Module

The "Project Milestone" reports included in **Appendix A** illustrate each project's performance in relation to the various forecasts and projections generated by the District and PM/OR.





#### **COMPLETED PROJECT ANALYSIS (CONTINUED)**

#### Key Takeaways:

The following table provides a summary of the key takeaways detailed within the project phases below.

		Key Driver(s) Noted		
Project Phase <sup>1</sup>	Average Duration	Key Driver(s)	Average Duration	
Procure Designer	163	QSEC Recommendation $\rightarrow$ Board Approval of PSA	96	
Desim	444	ATP → 100% Design Submission	238	
Design	411	100% Design Submission $\rightarrow$ Building Department Approval of Design	171	
Procure Contractor	336	Board Approval to Advertise $\rightarrow$ Advertisement Date	247	
Procure Contractor		Board Approval of Construction Agreement $\rightarrow$ NTP Issuance	66	
Construction	500	Change order time extensions for two (2) schools: Owner Directed Changes	198	
Construction	523	Change order time extension for one (1) school: Consultant Omission	170	
	005	Substantial Completion $\rightarrow$ Punchlist Closeout	174	
Closeout	325	Punchlist Closeout $ ightarrow$ Board Final Acceptance and Release of Retainage	150	

<sup>1</sup>As defined in each section below.

Through our analysis of the five (5) sampled projects, we noted the following regarding schedule performance:

#### "Procure Designer" Phase:

- The average duration between the Board's approval to advertise and the Board's approval of the professional services agreement ("PSA") for our five (5) sampled project(s) was **163 days**.
  - The most significant factor for the Procure Designer phase was the duration between the date of QSEC's recommendation for award and the date the contract was approved by the Board. On average, **96 days** elapsed between the posting of QSEC's recommendation and the Board award date.

#### "Design" Phase:

- The average duration between the project consultant's Authorization to Proceed ("ATP") and Building Department's ("BD") Letter of Recommendation for our five (5) sampled project(s) was **411 days**.
  - On average, **238 days** elapsed from the project consultant's ATP date to submission of 100% Construction Drawings ("CD") to the Building Department ("BD").
  - The average duration between the project consultant's initial submission of 100% Construction Drawings to the Building Department and Building Department approval of the 100% drawings was **171 days**.





#### **COMPLETED PROJECT ANALYSIS (CONTINUED)**

#### "Procure Contractor" Phase:

- The average duration between the Board's approval to advertise bids and the Board's approval of the construction agreement for our five (5) sampled project(s) was **336 days**.
  - The most significant factor for the Procure Contractor phase was the duration between the date of Board approval to advertise and the actual date of advertisement. On average, **247 days** elapsed between Board approval to advertise and advertisement of the ITB package.
    - **Cypress Elementary School:** The "Procure Contractor" phase was delayed due to staff recommendation to reject all construction bids on August 22, 2017. The Board recommendation to approve the construction agreement occurred on December 19, 2017, which resulted in a 110+ day delay.
  - The average duration between the Board's approval of the construction agreement and the issuance of the Notice to Proceed ("NTP") for our five (5) sampled project(s) was **66 days**.
    - Annabel C. Perry K-8: 154 days elapsed between the Board's approval of the construction agreement and the issuance of the NTP.

#### "Construction" Phase:

- The average duration between the issuance of the Notice to Proceed ("NTP") and substantial completion for our five (5) sampled project(s) was 523 days.
  - Two (2) of five (5) projects had executed change orders for extensions to the construction duration, as detailed below:
    - Cypress Elementary School: Two (2) change orders were executed for time extensions of 170 days to include scope that was omitted from the original contract documents, and 210 days for additional scope requested by the Owner.
    - Annabel C. Perry K-8: Two (2) change orders were executed for time extensions of 139 days and 244 days for additional scope requested by the Owner.

#### "Closeout" Phase (continued):

- The average duration between substantial completion and the final acceptance and release of retainage by the Board for our five (5) sampled project(s) was **325 days**.
  - o On average, **174 days** elapsed from the project's substantial completion date to the resolution of closeout punch list items.
  - On average, **150 days** elapsed from the resolution of closeout punch list items to the final acceptance and release of retainage by the Board.

#### All Phases:

• For our sample of five (5) projects, we noted that one (1) project had four (4) different project managers assigned throughout the duration of the project, two (2) projects had three (3) project managers, and two (2) projects had two (2) project managers.





## **PRIOR OBSERVATIONS FOLLOW UP**





### PRIOR OBSERVATIONS FOLLOW UP

INTERNAL AUDIT – PROGRAM MANAGEMENT						
1. Contract Time	e Modifications and Schedule Updates	February 2020	Open			
Prior Observation Detail	Through our detailed testing of change orders, we noted a variance between additional days a added to the next corresponding project schedule update. We also noted instances where the project schedules, prior to approved changes, did not agree the final completion date listed in t	final completion date I	isted in versions of			
	Project final completion dates are included in the contractor's NTP. Minor fluctuations to the daily/weekly schedule are expected, and should be reflected in the updated schedule provided by contractors each month (typically with the pay application package). Changes to the final completion date are only allowed with the District's approval through a change order, and should also be reflected in monthly schedule updates. We selected a sample of ten (10) change orders to validate that appropriate schedule updates were made, to reflect additions of time approved via the change order. We noted exceptions for 4 of our sample selections.					
We recommend the OR-PM review the process for updating the schedule included in the pay applications to ensure the accurate project schedule.						
Current Observation Status	RSM re-tested an additional sample of three (3) change orders with time modifications extensions/reductions in the Contractor's project schedule. Through our detailed testing, we n final completion date noted in the Contractor's schedule and the RSM calculated completion date in the current period. A summary of RSM's testing related to change order time extensions/red	oted discrepancies be ites for two (2) of three	tween the scheduled (3) projects sampled			
<ul> <li>Q2 2020: Three (3) of four (4) samples failed testing</li> <li>Q3 2020: Four (4) of four (4) samples failed testing</li> <li>Q3 2021: Two (2) of three (3) samples failed testing</li> <li>Q4 2021: Three (3) of three (3) samples failed testing</li> <li>Q4 2022 (current period): Two (2) of three (3) samples failed testing</li> </ul>						
	This observation will remain open, and RSM will select additional samples as they are available.					
Management's Response	<b>Q4 2022 Update (PM/OR Response):</b> P.001817 Nova HS the contractor has submitted a rev has been working with the contractor to resolve their scheduling deficiencies.	ised schedule that is i	ncorrect. The PMOR			
	P.002011 Mirror Lakes the contractor has not submitted an invoice since the CO was Board Approved. The contractor had demobilized while waiting for the new materials to be delivered. They are in the process of submitting and invoice now.					



INTERNAL AUDIT -	PROGRAM MANAGEMEN	r						
2. PM/OR Comp	pliance with Reporting	Requirements	Ju	ine 2021	Partially Complete			
PRIOR Observation Detail		tailed testing procedures related to the PM/OR's compliance with the trequired monthly/quarterly reporting deliverables were not provided						
	Monthly Reporting	g Requirements						
	December 2020. T submitted to OCP a our testing of the Fe	The PM/OR's RFQ provides a summary of monthly deliverables that are required to be provided to the District by the PM/OR starting December 2020. Through discussions with OCP and the PM/OR, we noted that a completed monthly reporting package had not been submitted to OCP as of March 2021. The PM/OR submitted their first monthly reporting package for February 2021 in April 2021. Through our testing of the February and March 2021 reports, we noted certain monthly deliverables were not provided, including deliverables related to the following RFQ requirements:						
	<ul> <li>Evaluation</li> <li>Earned Va</li> <li>Monthly Example.</li> </ul>	nalysis (Schedule / Budget) Slippage of Pay Requisition (Consultants & Contractor) lue Project Management eccutive Summary of Program Performance eccutive Summary of Program Performance						
	Quarterly Reporting Requirements							
		the table below were identified as the agreed-upon quarterly delivera ure. The table below summarizes the results of our testing:	bles to be prov	rided after the	first three (3) month			
		AECOM Quarterly Reporting Requirements (section 6.7 of the Owners Representative RFQ)	Provided Q4 2020?	Provided Q1 2021?	1			
		Knowledge Management/Continuous Improvement at Program & Project Level (industry best practices & lessons learned)	Yes	No				
		Responsible, Accountable, Consulted, Informed (R. A. C. I.) Matrix	Yes	Yes				
	monitor project and	e PM/OR provide monthly and quarterly deliverables as required by t I program performance. As the Program Manager/Owner's Represen vively collaborate with District staff and the CPCM in an effort to colle	tative, AECON	1 should seek	to provide timely			





2. PM/OR Comp	liance	with Reporting Requirements (continued)				June 20	021 P	artially Comple
Current Observation Status	mo	part of our quarterly and follow-up testing procedur onthly/quarterly deliverables as required by the RFQ. V ring our scope period. All required <u>quarterly</u> deliverab	Ne noted that	certain requi	red <u>monthly</u> c			
	Mo	onthly Reporting Requirements						
		M obtained the monthly reporting packages provided compliance with the requirements of the RFQ. The ta					ugh Februa	y 2022 and teste
		AECOM Monthly Reporting Requirements (section 6.7 of the Owners Representative RFQ)	Provided Sep. 2021?	Provided Oct. 2021?	Provided Nov. 2021?	Provided Dec. 2021?	Provided Jan. 2022?	Provided Feb. 2022?
		Develop Baseline Schedule	N/A	N/A	N/A	N/A	N/A	N/A
		Maintain Monthly Schedule Updates	Yes	Yes	Yes	Yes	Yes	Yes
		Variance Analysis (Schedule / Budget) Slippage	Partial <sup>1</sup>					
		Evaluation of Pay Requisition (Consultants & Contractor)	No	No	No	No	No	No
		Earned Value Project Management	No	No	No	No	No	No
		Change Management - Report & Monitor Impact of Changes (Quality, Scope, Schedule & Budget)	Yes	Yes	Yes	Yes	Yes	Yes
		Monthly Executive Summary of Program Performance	Partial <sup>2</sup>					
		Monthly Executive Summary of Project Specific Performance	Partial <sup>3</sup>					





INTERNAL AUDIT -	PROGRAM MANAGEMENT			
2. PM/OR Com	pliance with Reporting Requirements (continue	d)	June 2021	Partially Complete
CURRENT OBSERVATION STATUS	<ul> <li>including deliverables related to:</li> <li>RFI Rates</li> <li>Stakeholder Satisfaction</li> <li>Note 3: Several requirements outlined in Section</li> <li>Note 3: Several requirements outlined in Section</li> <li>Contractor's Progress Payments</li> <li>Field &amp; Change Order Root Causes</li> <li>Claims</li> <li>M/WBE Compliance</li> <li>During discussions with the PM/OR, the PM/OR progress. According to the PM/OR, the implement limited to reporting related to change manager requisitions.</li> </ul>	<ul> <li>ection 6.7.9.1 <i>Monthly Executive Summary of I</i></li> <li>Project Quality Adherence</li> <li>ion 6.7.9.2 <i>Monthly Executive Summary of Project</i></li> <li>Responses to RFI's</li> <li>Quality Deficiency &amp; Building Dept. Inspect</li> <li>(EDDC) Compliance</li> <li>Material Testing Results</li> <li>OR noted that data migration and testing of the nentation of the Cost Module will result in increase</li> <li>ement, RFI's, budget slippage, contractors progravill continue to test PM/OR compliance with report</li> </ul>	ct Specific Performan ction Reports new e-Builder Cost sed reporting capabili ress payments, and e	nce were not provided, Module is currently in ties, including, but not evaluation of payment
Management's Response	Capital Programs has determined that certain <u>Owner Representative Services</u> are either imp is already provided by the Cost and Program paradigm (like Earned Value Management). A performance by the Program Manager—Own		f the <u>RFQ #FY20-192</u> n environment becaus tric is not able to be effectively monitoring P Staff will work with	2 Program Manager se the intended metric created in the curren Program and Projec the Procurement and





INTERNAL AUDIT – PROGRAM MANAGEMENT					
2. PM/OR Complia	nce with Reporting Requirements (continued)	June 2021	Partially Complete		
Management's Response	<b>Q4 2022 Update (PM/OR Response):</b> As noted above the PMOR response remains the sam Builder Cost Module is currently in progress. The Implementation of the e-Builder Cost Module v including, but not limited to reporting related to change management, RFI's, budget slipp evaluation of payment requisitions. See response from OCP regarding Note 3.	will result in increased	reporting capabilities,		





INTERNAL AUDIT – I	PROGRAM MANAGEMENT				
3. e-Builder Sys	tem Access	June 2021	Open		
PRIOR OBSERVATION DETAIL	Through our detailed testing and discussions with the CPCM, we noted that a terminated project manager (PM) from a PM/OR subconsultant had access to e-Builder, the District's Construction Management Software for nine (9) days after their termination date. The PM/OR's Document Control Manager informed the CPCM via email that the individual should have their access removed from e-Builder on March 22, 2021, but the access was not removed until March 31, 2021. Per inquiry with the CPCM, their team did not remove the Project Manager until they received project reassignment instructions from the PM/OR, as the removal of this employee without reassignment would result in e-Builder functionality issues with the open workflow items in the Project Manager's queue. The CPCM and PM/OR should consider evaluating the current procedures for removing e-Builder system access for terminated personnel. If an individual is terminated, a qualified secondary approver should have the ability to review and approve items in place of the terminated employee until the position is filled and a replacement is on-boarded.				
CURRENT OBSERVATION STATUS	As part of our follow-up procedures, RSM obtained a listing of PM/OR personnel departures/terminations for the period of August 202 through March 2022. To confirm that the individuals included in the listing were removed from e-Builder in a timely manner, we compare the exit dates (the last date of employment) included in the listing to a report provided by the CPCM detailing all users removed from e Builder during our scope period. During our testing, we noted improvements in the average duration between employee exit dates an removal of e-Builder system access. On average, approximately 3.5 days elapsed between the date of termination and removal from th e-Builder, compared to an average of 5 days for the prior period. However, through our comparison of the listings, we noted that one (1 of the twenty-two (22) individuals terminated during our scope period was removed from e-Builder forty (40) days after their official ex date.				
	In addition, RSM held interviews with the CPCM and PM/OR to discuss the employee offboarding process and development of formal procedures for system access removal. As of the date of this report, a formal process has not been implemented and/or documented.				
	This observation will remain open pending further testing of e-Builder system access.				
Management's Response	Q4 2022 Update (PM/OR Response): The AECOM Deputy Director, was associated with the program on a part time bases with limited billing through the date removed from e-Builder. AECOM has developed a informal protocol that has been in place in the interim while all of the Standard Operating Procedures (SOPs) are being rewritten.				





INTERNAL AUDIT -	PROGRAM MANAGEMENT						
4. PM/OR Month	nly Invoicing	June 2021	Open				
PRIOR OBSERVATION DETAIL	For the current period, RSM reviewed five (5) CBRE-Heery and four (4) AECOM PM/OR labor invoices for contractual complian supporting documentation, and mathematical accuracy. RSM detailed tested 100% of the \$9,076,647 in total labor invoiced Heery and AECOM. Through our testing, we identified the following exceptions related to the PM/OR monthly invoicing process						
	<ul> <li>Miscalculation of invoiced labor (CBRE-Heery)</li> <li>Invoiced labor rates exceeded the rates specified in the staffing matrix provided with the invoice package (AECOM)</li> <li>An incorrect "hourly rate multiplier" was applied to invoiced labor rates (AECOM)</li> <li>Missing supporting documentation for invoiced labor (AECOM)</li> <li>Employees billed were not included on the staffing matrix provided with the invoice package (AECOM)</li> </ul>						
	We recommend the District define responsibilities for PM/OR invoice reviews to validate that each matrix, and that the correct labor rate and hourly rate multipliers are being applied to the invoice and OCP personnel identifying specific review procedures for each reviewer in the workflow.						
	We further recommend the PM/OR team develop an internal invoice review process to aid in t invoice preparation and submittal process.	he reduction of errors	and omissions in the				
	The District may consider also seeking a credit on subsequent PM/OR invoices to account for the exceptions identified above.						
CURRENT OBSERVATION STATUS	RSM performed detailed testing of eight (8) AECOM labor invoices and nine (9) AECOM exp follow-up testing procedures. Through our review of the PM/OR monthly invoices, we noted sev in Prior Observation #4 (FY 2020-21 Q3), as detailed below.						
	Labor Invoices:						
	• For one (1) of eight (8) AECOM labor invoices, we noted that eighteen (18) total labor hours related to one (1) PM/OR employee were unsupported by timesheets within the provided PM/OR invoice package. In total, \$3,116 in labor costs were unsupported by timesheets.						
	<ul> <li>For one (1) of eight (8) AECOM labor invoices, we noted one (1) instance where the subconsultant exceeded the labor rate specified in the staffing matrix provided with the potential overbilling of \$358.</li> </ul>						





INTERNAL AUDIT – PROGRAM MANAGEMENT						
4. PM/OR Month	nly Invoicing (continued)				June 2021	Open
CURRENT OBSERVATION STATUS	costs from one (1) v on the volume of p organization-wide p	(9) expense invoices, we rendor did not allow for p rinting, the amount(s) e rinting expenses. We re ses and the basis for ca	roper validation of invo xpensed to the District ecommend the District	viced expenses. A ver appear to be international door obtain additional door	ndor invoice was prov al allocations calcula cumentation / clarific	vided, however, based ted by the PM/OR for
		<b>PM/OR Invoice #</b> 2000591414	Expense Amount \$ 2,563	Vendor Invoice Amoun \$ 244,556	t	
		2000590695	\$ 3,830	\$ 254,170	)	
	<ul> <li>For one (1) of nine (9) expense invoices, we noted that expenses submitted for fuel reimbursement for one (1) PM/OR subconsultant exceeded the ninety (90) day submittal requirement. Per the PM/OR Agreement, <i>"in no event shall VENDOR submit an invoice for services and costs more than ninety (90) days after the services and/or costs occurred"</i> The supporting documentation provided includes fuel reimbursement dating back to October 2020 (invoice period was through July 2021). In total, \$296 of the \$455 invoiced in the period occurred outside of the ninety (90) day expense period. The District may consider seeking a credit to be applied to a subsequent invoice.</li> <li>For two (2) of nine (9) expense invoices, we noted that supporting documentation was not provided to support reimbursable expenses. Specifically, we noted the following:         <ul> <li>For one (1) of nine (9) invoices, supporting documentation was not provided for cell phone reimbursement for six (6) PM/OR subconsultants. In total, \$357 was unsupported by backup documentation.</li> <li>For one (1) of nine (9) invoices, supporting documentation was not provided for miscellaneous office supplies for one (1) PM/OR employee. In total, \$220 was unsupported by backup documentation.</li> </ul> </li> </ul>					
	This observation will remain	open, and RSM will co	ntinue to test PM/OR ir	nvoices on a quarterly	y basis.	





INTERNAL AUDIT – PROGRAM MANAGEMENT							
4. PM/OR Monthly	Invoicing (continued)	June 2021	Open				
Management's Response	Q4 2022 Update (PM/OR Response): LABOR INVOICES						
	<ul> <li>For one (1) of eight (8) AECOM labor invoices, we noted that eighteen (18) total labor hours related to one (1) PM/OR environment were unsupported by timesheets within the provided PM/OR invoice package. In total, \$3,116 in labor costs were unsupport timesheets.         <ul> <li>PMOR RESPONSE: AECOM billed for the AECOM was from 8/1 through 8/20 and time sheet backup was include invoice for that period (see attached backup [Appendix B])</li> </ul> </li> <li>For one (1) of eight (8) AECOM labor invoices, we noted one (1) instance where the invoiced labor rate for one (1) A subconsultant exceeded the labor rate specified in the staffing matrix provided with the monthly invoice package, resulti potential overbilling of \$358.         <ul> <li>PMOR RESPONSE: The staff in question was promoted and had a rate increase that was not updated in the matrix. This is the correct hourly rate for her.</li> </ul> </li> </ul>						
	EXPENSE INVOICES						
	costs from one (1) vendor did not allow for proper validation of invoiced expenses. A ve on the volume of printing, the amount(s) expensed to the District appear to be intern organization-wide printing expenses. We recommend the District obtain additional do nature of the expenses and the basis for calculation. Refer to the table below for additi	of nine (9) expense invoices, we noted that the level of supporting documentation provided for miscellaneous prin one (1) vendor did not allow for proper validation of invoiced expenses. A vendor invoice was provided, however, ba me of printing, the amount(s) expensed to the District appear to be internal allocations calculated by the PM/OR n-wide printing expenses. We recommend the District obtain additional documentation / clarification to determine e expenses and the basis for calculation. Refer to the table below for additional information. <b>OR RESPONSE:</b> The backup documentation was reviewed and approved by the client prior to submitting the involve processing					
	<ul> <li>For one (1) of nine (9) expense invoices, we noted that expenses submitted for subconsultant exceeded the ninety (90) day submittal requirement. Per the PM/OR Agr an invoice for services and costs more than ninety (90) days after the services documentation provided includes fuel reimbursement dating back to October 2020 (invo \$296 of the \$455 invoiced in the period occurred outside of the ninety (90) day expense a credit to be applied to a subsequent invoice.</li> <li>PMOR RESPONSE: This was a project expense that was paid to keep the probeing processed.</li> </ul>	eement, <i>"in no event s and/or costs occurr</i> bice period was throug e period. The District	shall VENDOR submit ed" The supporting gh July 2021). In total, may consider seeking				





INTERNAL AUDIT - F	PROGRAM MANAGEMENT		
4. PM/OR Month	ly Invoicing (continued)	June 2021	Open
Management's Response	<ul> <li>Q4 2022 Update (PM/OR Response – continued):         <ul> <li>For two (2) of nine (9) expense invoices, we noted that supporting documentation we expenses. Specifically, we noted the following:                 <ul></ul></li></ul></li></ul>	d for cell phone reim ation. mission included that l or miscellaneous offic omission included that	bursement for six (6) backup (see attached e supplies for one (1) t backup. In review of





5. Change Orde	r Review and Adherence to SOP for Change Management	January 2022	Partially Complete										
Prior Observation Detail	Through our detailed testing of change orders, we identified exceptions related to missing supporting documentation, mathematic accuracy, and non-compliance with Standard Operating Procedure ("SOP") for two (2) of five (5) change order samples. Specifically, we noted the following exceptions related to James S. Rickards Middle School Change Order #1:												
	Missing Supporting Documentation:												
	<ul> <li>Change Order #1, Item #1: Supporting documentation was not provided for \$2,302 of t Contractor's change order request for one (1) of five (5) change orders.</li> <li>Change Order #1, Item #1: Partial or no documentation was provided to support equipmentation</li> </ul>	<ul> <li>Change Order #1, Item #1: Supporting documentation was not provided for \$2,302 of the \$10,891 in material costs included in the Contractor's change order request for one (1) of five (5) change orders.</li> </ul>											
	<ul> <li>Change Order #1, item #1. Partial of no documentation was provided to support equipment costs included in the Contractor change order request for one (1) of five (5) change orders. We noted three (3) instances where equipment usage was not supported by the daily reports submitted by the Contractor.</li> <li>Change Order #1, Item #2: Supporting documentation was not provided for \$15,850 of the \$78,340 in labor costs included in the Contractor's change order request for one (1) of five (5) change orders</li> <li>Change Order #1, Item #2: Supporting documentation was not provided for \$15,000 of the \$156,334 in subcontractor cost included in the Contractor's change order request for one (1) of five (5) change orders</li> </ul>												
	Mathematical Accuracy:												
	<ul> <li>Change Order #1, Item #1: The labor breakdown provided by the Contractor was not mathematically accurate for one (1) of fir (5) change order samples. As a result of our recalculation, we noted eighteen (18) instances where the product of the invoice rate and the total hours billed for the period did not equal the total amount invoiced by the Contractor, resulting in a potent overbilling of \$2,531.</li> </ul>												
	Independent Cost Estimates:												
	<ul> <li>Change Order #1, Item #2: An independent cost estimate ("ICE") was not performed for S. Rickards Middle School Change Order #1. SOP 12.20 for Construction Change Man by the PC Cost Estimator for all requested changes greater than \$25,000. An independence Change Item #2 (\$270,835), which included the time, labor, and material costs incurre James S. Rickards Middle School following the collapse of the media center roof on M</li> </ul>	agement requires tha endent cost estimate v d by the Contractor to	t an ICE be performe was not performed fo										
	Through our review of the e-Builder workflow, and further inquiry with the CPCM, we noted set or overridden for Change Item #2 due to the urgent nature of the changes and exigent circums independent cost estimate by the PC Cost Estimator.												





INTERNAL AUDIT –	PROGRAM MANAGEMENT		
5. Change Orde	r Review and Adherence to SOP for Change Management (continued)	January 2022	Partially Complete
PRIOR OBSERVATION DETAIL	We recommend the District obtain sufficient evidence to determine the actual cost incurred by previously completed. Prior to submitting the change order to the Change Order Review Par Project Manager ("OR-PM") should perform a detailed review of the Contractor's change order mathematically accurate and supported by the appropriate documentation. Further, we recommend the District consider modifying SOP 12.20 to address alternative proce of an emergency.	nel ("CORP"), the Ov r request to validate	vner's Representative that each cost item is
CURRENT OBSERVATION STATUS	RSM tested a sample of five (5) change orders for proper supporting documentation, mathema Standard Operating Procedures. During our review, we noted that an independent cost estimate exceeding \$25,000, as required by the SOP. However, supporting documentation was not provide costs for one (1) of five (5) change orders tested in the current period. This observation will remain open, and RSM will select additional samples as they are available.	te was performed for vided for \$3,918 of \$7	all change items
Management's Response	<b>Q4 2022 Update (PM/OR Response):</b> A detailed breakdown of materials and quantities was \$2,749 though the material unit prices were not provided. The Burke Construction Group material with backup. This was noted in the independent estimate, however, the backup was never attact Process Improvements have been implemented providing additional checks and balances as properly supported.	erial quote of \$1,168. hed. It will be located	90 was not supported and uploaded. CORP





6. Change Orde	er Retention in e-Builder (Repeat Finding)	January 2022	Closed									
PRIOR OBSERVATION DETAIL	We previously reported a finding related to change order retention in e-Builder in the FY 2019-2020 Q2 report. In the current quarter, we noted several exceptions related to the retention of signed change order forms in e-Builder. Specifically, we noted the following:											
<b>D</b> E I MIE	<ul> <li>For two (2) of the five (5) change orders, a Contractor signature was not included on Proposal) retained in e-Builder</li> <li>For one (1) of the five (5) change orders, a Contractor signature was not included Directive) retained in e-Builder</li> <li>For one (1) of the five (5) change orders, an Architect/Engineer ("A/E") signature was not Change Directive) retained in e-Builder; however, a signed copy was provided upon fu</li> <li>For (1) of the five (5) change orders, an Owner's Representative Project Manager ("C 1250g (Construction Change Order) form retained in e-Builder; however, a signed copy</li> </ul>	on the 1250e form (C ot included on the 1250 rther request. DR-PM") signature was	Construction Change e form (Construction a not included on the									
	The standard operating procedures for Construction Change Management (SOP 12.20) require sign and date the applicable change order documents following CORP's approval of the change change order workflow reduces the risk of processing change orders without the proper approval noted above are key components of the change order review process, and executed (signed) or retained in e-Builder. Further, as e-Builder is the District's central document repository, all relevant to the should be uploaded in a timely manner.	e that the A/E, Contrac le order. The use of e- vals. However, each of copies of the documen	tor, and OR-PM Builder and the the documents ts should be									
	We recommend the OR-PM confirm that all required forms are signed and included in the final upon receipt of all fully executed documentation.	change order package	e within e-Builder									
CURRENT OBSERVATION STATUS	RSM tested a sample of five (5) change orders for proper supporting documentation, mathema Standard Operating Procedures. Through our testing, we noted that all applicable signatures w stored in e-Builder. As a result, we note this observation as closed.											





#### INTERNAL AUDIT – PROGRAM MANAGEMENT

INTERNAL AUDIT -	FROGRAM MANAGEMENT													
7. Independent	Cost Estimates and the Nego	otiation of Cha	ange Orders		Ja	anuary 2022	Open							
PRIOR OBSERVATION DETAIL	accepted by the District request/proposal was acc	For two (2) of the five (5) change orders tested in the current period, we noted that the Contractor's change order request/proposal was accepted by the District despite exceeding the independent cost estimate by 5% or greater. The Contractor's change or request/proposal was accepted despite the findings detailed by the PC Cost Estimator, which included variances related to labor a materials costs, sales tax calculations, and Contractor mark-ups.												
	The table below compares the total amount of the Contractor's change order proposal to the independent cost estimate performed for five (5) samples.													
	Project Name	Project #	Change Order #	Contractor Proposal Amount	ICE Amount	Total Difference	Percentage Difference							
		P.001743	CO #1, Item #1	\$ 121,710	\$ 121,616	\$ 94	0.08%							
	James S. Rickards MS	P.001743	CO #1, Item #2	\$ 270,835	N/A <sup>A</sup>	N/A	N/A							
	Cypress Bay HS	P.001774	CO #3, Item #1		\$ 49,862	\$ 4,548	8.36%							
	Cypress Bay no	P.001774	CO #3, Item #2	\$ 41,567	567 \$ 4,029									
	Embassy Creek ES	P.001897	CO #2, Item #2	\$ 58,959	\$ 57,249	\$ 1,710	2.90%							
	<sup>A</sup> Independent cost estimate not performed. Refer to Observation #1 for additional information.													
	For changes over \$25,000, the CPCM's subconsultant performs an independent cost estimate of the items included in the Contractor change order proposal. The subconsultant utilizes RSMeans, a construction estimating database to compare the Contractor's propose costs to the cost data generated by the software. The PC Cost Estimator performs a line-by-line comparison of the labor, equipmer materials, and other project costs to determine the total cost of the change order. If applicable, a variance or delta is calculated, and revised change order amount is provided by the PC Cost Estimator.													
	After the independent cos SOP 12.20 and inquiry w Contractor's change order require additional explanat	ith the CPCM, proposal. Acc	we noted that a thres ording to the CPCM, C	hold does not cu ORP historically a	rrently exist for th accepts change of	he negotiation or	acceptance of t							
	We understand the effort r however, these potential c						ıstances;							





7. Independent	Cost Estimates and the Neg	otiation of Cha	inge Orders (continue	ed)	Ja	nuary 2022	Open
Prior Observation Detail	We recommend the Distri Management to require th certain threshold. For exa the Contractor's proposal also consider incorporatin the ICE and is still accept	nat further negotion imple, the Distric and the indeper ing additional lang	iations be held for char at may require that an a adent cost estimate exc	nge order proposa additional meeting ceeds 5% of the p	Is that exceed the i be held with the Co roposed change or	ndependent cost ontractor if the dif der value. Further	estimate by a ference betwee r, the District m
CURRENT OBSERVATION STATUS	RSM tested a sample of fiv Operating Procedures. For						
	change order amount and Estimator were mainly a r cost estimate (i.e., hours, independent cost estimate	d the independe esult of calculate unit prices, etc. e performed for	nt cost estimate perfor ed differences between ). The table below com our five (5) samples.	med by the PC C the Contractor's p npares the total an	ost Estimator. The proposed labor and mount of the Contra Change Order	variances identifi material costs, a actor's change or <b>Total</b>	ied by the PC ( nd the independ der proposal to Percentage
	change order amount and Estimator were mainly a r cost estimate (i.e., hours,	d the independe esult of calculate unit prices, etc.	nt cost estimate perfor ed differences between ). The table below con our five (5) samples. Change Order #	med by the PC C the Contractor's p pares the total an <b>ICE Amount</b>	ost Estimator. The proposed labor and mount of the Contra Change Order Amount	variances identifi material costs, a actor's change or <b>Total</b> <b>Difference</b>	ied by the PC ( nd the independ der proposal to Percentage Difference
	change order amount and Estimator were mainly a r cost estimate (i.e., hours, independent cost estimate	d the independe esult of calculate unit prices, etc. e performed for	nt cost estimate perfor ed differences between ). The table below con our five (5) samples. Change Order # CO #3, Item #1	ICE Amount \$ 124,684	ost Estimator. The proposed labor and mount of the Contra Change Order <u>Amount</u> \$ 139,013	variances identifi material costs, a actor's change or <b>Total</b> <b>Difference</b> \$ (14,329)	ied by the PC ( nd the independ der proposal to Percentage Difference 11%
	change order amount and Estimator were mainly a r cost estimate (i.e., hours, independent cost estimate Project Name Eagle Point ES	d the independe esult of calculate unit prices, etc. e performed for Project # P.001746	nt cost estimate perfor ed differences between ). The table below com our five (5) samples. Change Order # CO #3, Item #1 CO #3, Item #2	ICE Amount \$ 124,684 N/A	ost Estimator. The proposed labor and mount of the Contra Change Order Amount \$ 139,013 \$ 658	variances identifi material costs, an actor's change or <b>Total</b> <b>Difference</b> \$ (14,329) N/A	ied by the PC ( nd the independ der proposal to Percentage Difference 11% N/A
	change order amount and Estimator were mainly a r cost estimate (i.e., hours, independent cost estimate	d the independe esult of calculate unit prices, etc. e performed for Project #	nt cost estimate perfor ed differences between ). The table below con our five (5) samples. Change Order # CO #3, Item #1	ICE Amount \$ 124,684	ost Estimator. The proposed labor and mount of the Contra Change Order <u>Amount</u> \$ 139,013	variances identifi material costs, a actor's change or <b>Total</b> <b>Difference</b> \$ (14,329)	ied by the PC ( nd the independ der proposal to Percentage Difference 11%
	change order amount and Estimator were mainly a r cost estimate (i.e., hours, independent cost estimate Project Name Eagle Point ES	d the independe esult of calculate unit prices, etc. e performed for Project # P.001746	nt cost estimate perfor ed differences between ). The table below con our five (5) samples. Change Order # CO #3, Item #1 CO #3, Item #2 CO #9, Item #1	ICE Amount \$ 124,684 N/A N/A	Change Order Amount of the Contra Change Order Amount \$ 139,013 \$ 658 \$ 4,998	variances identifi material costs, and actor's change or <b>Total</b> <b>Difference</b> \$ (14,329) N/A N/A	ied by the PC ( nd the independ der proposal to Percentage Difference 11% N/A N/A

PM/OR noted that the new workflow will require variances exceeding 5% to be re-routed for further review. As of the date of this report, standard operating procedures for the new change order process(es) have not been finalized, as the PM/OR is currently conducting testing of the new workflows. This observation will remain open, pending further testing and implementation of the new change order process(es).





INTERNAL AUDIT - F	PROGRAM MANAGEMENT											
7. Independent	7. Independent Cost Estimates and the Negotiation of Change Orders (continued)       January 2022       Open											
Management's Response	<b>Q4 2022 Update (CPCM Response):</b> In regards to Eagle Point CO#3 Item #1, work was con Not-to-Exceed Construction Change Directive (CCD) was issued to the GC. The item ther documentation that support the actual cost of \$139,014.											
	For Hollywood Hills HS CO#9, Item #2, the difference in the ICE was due to mainly electrical lab which indicated it was a working foreman and therefore allowable for a total of \$12,740. CORP s Those bring the delta to closer to 12%.											
	For Ramblewood ES CO#1, Item #1, a revised estimate of \$90,010 was presented to CORP, I since been uploaded into the project's document library. That estimate brings the delta to 17%		in the bundle. It has									
	The forthcoming e-Builder cost enabled workflow does include a process step to ensure that the Proposal and the ICE is compliant. Training is underway on the new workflows.	ne threshold of a 5% d	elta between the GC									



### **OBJECTIVES AND APPROACH**

#### **Objectives**

The objective of our work was to verify that the District's Program Management Consultant ("CPCM" - Atkins) and Owner's Representative ("PM/OR" - CBRE-HEERY & AECOM) are providing deliverables and services in conformance with the terms and conditions of their respective agreements / RFP / RFQ. Further, our procedures included testing of PM/OR compliance with District standard operating procedures and industry leading practices.

#### Approach

Our audit approach consisted of the following:

#### Quarterly Cycle Audit Procedures

- Obtained and reviewed deliverables submitted in accordance with CPCM and PMPM monthly reporting requirements derived from each respective RFP/RFQ
- Reviewed CPCM and PM/OR monthly invoicing for contractual compliance, proper supporting documentation, and mathematical accuracy
- Followed up on prior findings

#### Completed Project Analysis

- Selected a sample of completed projects and performed an assessment of project performance
- Analyzed budget, commitment, payment, and schedule data, and produced project performance reports for sampled projects

#### **Reporting**

At the conclusion of our procedures, we summarized our findings into this report. We have reviewed the results of our testing with OCA, the CPCM and PM/OR teams, and incorporated management's response herein.







## **APPENDIX A**



## **Project Performance Report**

### **Cypress Elementary School**

**RSM** 

P.001412 SMART Building Renovations RFQ - DBB	Original Budget	Cur						
	Original Budget	L Cur	rent Budget	Current			Actuals	
			reni buuyei	Commitme	nts	s Approve		
	\$ 3,299,167	\$	3,752,064	\$ 3,752,064		\$ 3,751,275		
Closed		Reas	ons for Budget	Overrun / Unde	errun			
Jorge A. Gutierrez Architect LLC	Design 2	6% 📕	Construction	20% 🕇	Progra	am Mgmt.	14%	
EGO Construction Co.	Basic fees for profe	ssional	Final GC con	struction cost	Budgeter	d line iter		
ct Description & Scope of Work	services increased 29%	based	exceeded the	original Fixed	Construc	tion" exceede	ed origina	
and related improvements. Notable changes to scope include a allation of inline fans and motorized dampers, which were not ork (including a 210-day time extension), and a \$10,510 change ors that were not included in the original contract documents,	underruns for other design- related budget items resulted in an overall budget underrun of 26%.		Change orders to for the project, original contrac \$2,840,165 to \$2	otaled \$128,895 increasing the ot sum from ,969,060.	the budget include the of two (2) chillers from manufacturer for \$173		e purchas an HVA	
t Breakdown by Category (\$) <sup>1</sup>	Construction Chang	es	Chan	ge Order Categ	gories by	Cost (%)		
services (design)	- 0							
ction services	<b>380</b> Days extended	S	21% Consultant Omission	Iltant Owner Re		279 Unfores Condi	seen	
nt fees and other miscellaneous construction costs (i.e., PM s, equipment purchases, etc.)	\$128.9K Net change			-				
_l	EGO Construction Co. <b>t Description &amp; Scope of Work</b> ed to, reroofing, replacement of air conditioning equipment and r and adjacent toilets, replacement of window, replacement of and related improvements. Notable changes to scope include a llation of inline fans and motorized dampers, which were not rk (including a 210-day time extension), and a \$10,510 change rs that were not included in the original contract documents, <b>Breakdown by Category (\$)</b> <sup>1</sup> services (design) tion services t fees and other miscellaneous construction costs (i.e., PM	EGO Construction Co.       EGO Construction Co.         t Description & Scope of Work       Basic fees for profeservices increased 29% on the construction bid a A large contingency budg underruns for other of related budget items resultation of inline fans and motorized dampers, which were not k (including a 210-day time extension), and a \$10,510 change rs that were not included in the original contract documents,         Breakdown by Category (\$) 1       Construction Change orders         tion services       10 Total change item as all Days extended trees and other miscellaneous construction costs (i.e., PM equipment purchases, etc.)	EGO Construction Co.       EGO Construction Co.         t Description & Scope of Work       Basic fees for professional services increased 29% based on the construction bid amount. A large contingency budget and underruns for other design-related budget items resulted in an overall budget underrun of 26%.         and related improvements. Notable changes to scope include a llation of inline fans and motorized dampers, which were not k (including a 210-day time extension), and a \$10,510 change rest that were not included in the original contract documents, rest that were not included in the original contract documents, to retain the order of the order of 26%.       Construction Changes         tervices (design)       4 Total change orders       10 Total change items         tion services       380 Days extended       \$128.9K Net change	EGO Construction Co.Basic fees for professional services increased 29% based on the construction bid amount. A large contingency budget and underruns for other design- related budget items resulted in and related improvements. Notable changes to scope include a llation of inline fans and motorized dampers, which were not ik (including a 210-day time extension), and a \$10,510 change rs that were not included in the original contract documents, tion services (design)Final GC con exceeded the Limit of Const (FLCC") of \$2,20 Change orders to for the project, original contract 26%.Ereakdown by Category (\$) 1Construction ChangesChange 210 210tion services equipment purchases, etc.)4 Total change items 380 Days extended \$128.9K Net change210%	EGO Construction Co.       Easign       20%       Construction       20%         EGO Construction Co.       Basic fees for professional services increased 29% based on the construction bid amount. A large contingency budget and underruns for other design-related budget items resulted in an overall budget underrun of k( including a 210-day time extension), and a \$10,510 change related budget underrun of is that were not included in the original contract documents, the including a 210-day time extension), and a \$10,510 change       Final GC construction cost exceeded the original Fixed limit of Construction Cost exceeded the original Fixed limit of Construction Cost (FLCC") of \$2,209,761 by 34%. Change orders totaled \$128,895 for the project, increasing the original contract documents, the including a 210-day time extension), and a \$10,510 change orders totaled \$128,895 for the project, increasing the original contract documents, the including a 210-day time extension), and a \$10,510 change       Construction Change Order Breaked         EBreakdown by Category (\$) 1       Construction Change orders       Consultant Con	EGO Construction Co.       Elseign       20%       Construction       20%       Construction       20%       Tregre         EGO Construction Co.       t       Description & Scope of Work       Basic fees for professional services increased 29% based on the construction bid amount. A large contingency budget and underruns for other design-related improvements. Notable changes to scope include at underruns for other design-related budget items resulted in an overall budget underrun of k (including a 210-day time extension), and a \$10,510 change rs that were not included in the original contract documents, k (including a 210-day time extension), and a \$10,510 change rs that were not included in the original contract documents, to services (design)       Construction Change Order Breakdown       Construction Change Order Categories by         Breakdown by Category (\$) 1       Construction Change orders       Change Order Categories by       52%         tion services       4 Total change orders       0       21%       52%       0         t fees and other miscellaneous construction costs (i.e., PM equipment purchases, etc.)       Sta80 Days extended       \$128.9K Net change       21%       52%       0       0         t fees and other miscellaneous construction costs (i.e., PM       Elseisen K       Net change       21%       52%       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0	EGO Construction Co.       Edsign       20%       Construction       20%       Hoghen hight         EGO Construction Co.       Edsign       20%       Final GC construction costs       Budgeted line item         A construction & Scope of Work       Basic fees for professional services increased 29% based on the construction bid amount. A large contingency budget and underruns for other design-related budget items resulted in an overall budget underrun of k (including a 210-day time extension), and a \$10,510 change related budget underrun of k (including a 210-day time extension), and a \$10,510 change rest that were not included in the original contract documents.       Construction Change Order Breakdown       Budgeted line item construction set (%) (2) chillers from manufacturer for \$173, \$2,840,165 to \$2,969,060.         E Breakdown by Category (\$) 1       Construction Changes       Construction Change Order Breakdown         tion services       4 Total change orders       10 Total change items and Days extended       20%       52%       20%       20%         ti fees and other miscellaneous construction costs (i.e., PM equipment purchases, etc.)       State Section Change       21%       20%       21%       20%       21%         ti fees and other miscellaneous construction costs (i.e., PM       State Section Change       128.9K       Net change       21%       21%       21%       21%         ti fees and other miscellaneous construction costs (i.e., PM       equipment purchases, etc.)       St	

projects may be attributed to outstanding purchase orders that have not yet been closed out by Capital Payments.

# Budget vs. Actual Summary

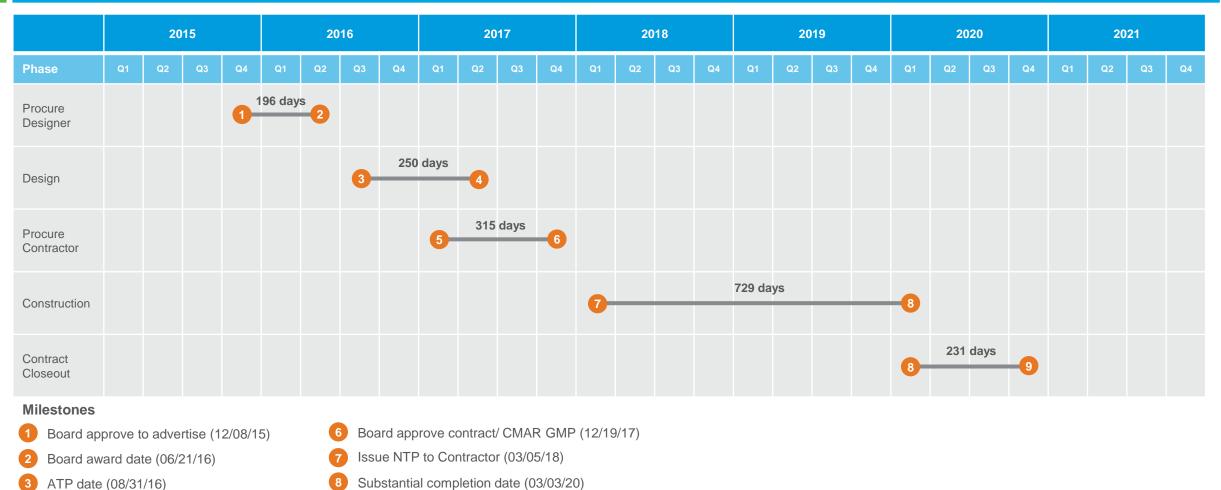
### Cypress Elementary School

		F	Financial Summary			
Budget Description	RSM Category	2014 Original Budget	Current Budget	Current Commitments	Actuals Approved	Budget vs. Actual (\$)
Basic Fees	Design	209,927.00	400,897.00	400,897.00	400,897.00	(190,970.00)
Supplementary Services	Design	23,073.00	9,196.81	9,984.82	9,196.81	13,876.19
Misc. Consultants	Design	20,551.00			-	20,551.00
Project Contingency	Design	122,610.00	-	-	-	122,610.00
Basic Fees	Design	-	(131,081.00)	(131,081.00)	(131,081.00)	131,081.00
Subtotal		376,161.00	279,012.81	279,800.82	279,012.81	97,148.19
Construction Mgmt Fees <sup>1</sup>	Program Management / Other	257,335.00	249,708.34	248,920.31	248,920.31	8,414.69
Misc Construction	Program Management / Other	116,451.00	242,595.07	242,595.07	242,595.07	(126,144.07)
Portables	Program Management / Other	60,596.00	-	-	-	60,596.00
Utility Connections	Program Management / Other	5,995.00		-	-	5,995.00
Basic Admin FFE	Program Management / Other	-	11,687.80	11,687.80	11,687.80	(11,687.80)
Subtotal		440,377.00	503,991.21	503,203.18	503,203.18	(62,826.18)
Bldg Improv & Contract	Construction	2,209,761.00	2,969,059.98	2,969,060.00	2,969,059.98	(759,298.98)
Construction Contingency	Construction	150,259.00			-	150,259.00
Program Contingency	Construction	122,609.00			-	122,609.00
Subtotal		2,482,629.00	2,969,059.98	2,969,060.00	2,969,059.98	(486,430.98)
Total		3,299,167.00	3,752,064.00	3,752,064.00	3,751,275.97	(452,108.97)

<sup>1</sup> Per the CPCM, Capital Payments allocates a portion of the "Construction Management Fees" (i.e., PM/OR fees) to individual projects on a quarterly basis.

# **Project Milestones: Actuals**

### **Cypress Elementary School**



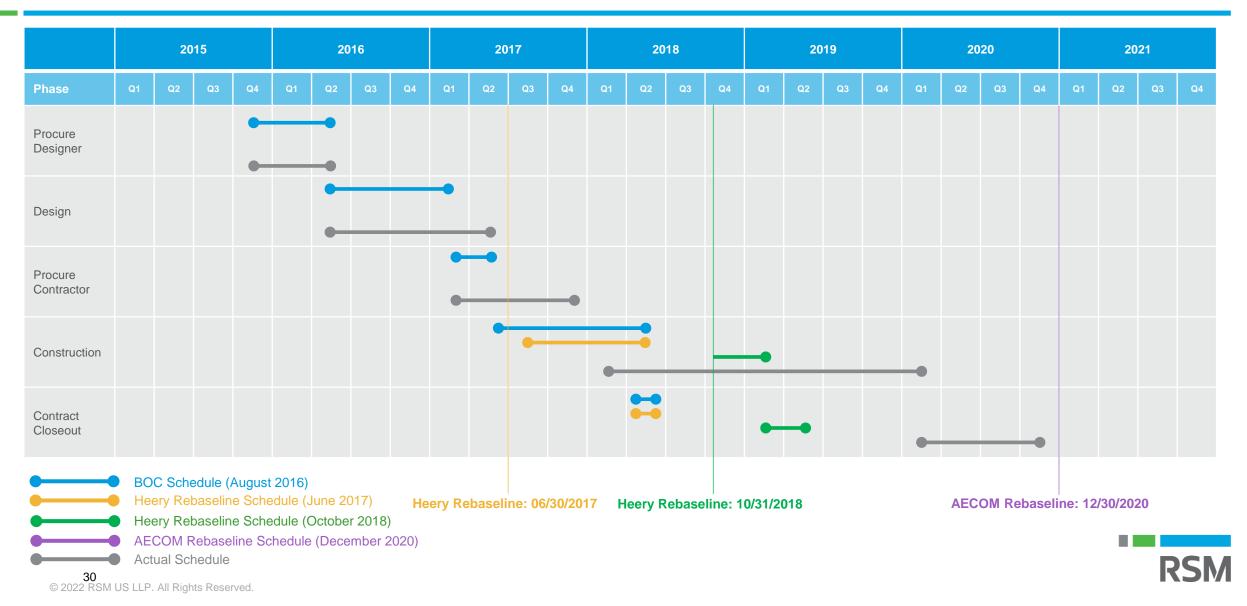
Contract close-out date (10/20/20)

9

- 4 LOR permit date (05/08/17)
- 5 Board approve to advertise (02/07/17)

## **Project Milestones: Schedule Comparison**

### **Cypress Elementary School**



## **Project Performance Report**

### Annabel C. Perry K-8

Project Name	Annabel C. Perry Pre K-8			Financial	Summary			
Project Number	P.001728	Original Budget	<b>C</b>		Current		Actuals	
Project Name	GOB Renovations	Original Budget	Cu	rrent Budget	Commitme	nts	Approved <sup>2</sup>	
Delivery Method	RFQ - DBB	\$ 2,742,000	\$	4,925,674	\$ 4,801,08	87	\$ 4,759,900	
Project Phase	Closed		Rea	sons for Budget	Overrun / Und	errun		
Project Consultant	Jorge A. Gutierrez Architect LLC	Design	31%	Construction	78%	Prog	ram Mgmt. 148% 🕇	
Contractor	Di Pompeo Construction Corp.	Budget underruns	for	Final GC cor			s for budget line items	
	Project Description & Scope of Work	"Supplementary Service "Project Contingency"	es" and	exceeded the Limit of Con	original Fixed	"Misc.	0	
replacement of air conditioning units, replace fan coil units, ind system, replacement of exterio of A/C controls, and related me	limited to, complete reroofing work, repairs to aluminum covered walkways, equipment and controls, test and balance HVAC system, replace air handler crease make-up air, new hood in cafeteria/kitchen, replacement of fire alarm or lighting fixtures, replacement of electrical distribution panels, replacement echanical, electrical and plumbing improvements. Notable changes include a for the testing and installation of a new voice evacuation fire alarm system, n schedule by 244 days.	in an overall budget und 31%.		("FLCC") of \$2,0 Change orders t for the project, original contra \$3,797,000 to \$3 struction Change	otaled \$156,825 increasing the ct sum from 3,953,825.	manage labor all	tributed to program ment fees and interna ocations.	
	Cost Breakdown by Category (\$) <sup>1</sup>	Construction Chan	ges	Chan	ge Order Categ	ories by	v Value (%)	
\$181,312 Cost for profe	ssional services (design)	5 Total change orde						
\$3,953,825 Final cost for c	construction services	<ul><li>9 Total change item:</li><li>383 Days extended</li></ul>		55% Consultant Omission	39 Owner R		5% Unforeseen Condition	
	agement fees and other miscellaneous construction costs (i.e., PM ocations, equipment purchases, etc.)	\$156.8K Net change						
Based on actuals approved	<sup>2</sup> Per the CPCM, variances between "Actuals Approved" and "Current Budget" a			sed"				

projects may be attributed to outstanding purchase orders that have not yet been closed out by Capital Payments.



# Budget vs. Actual Summary

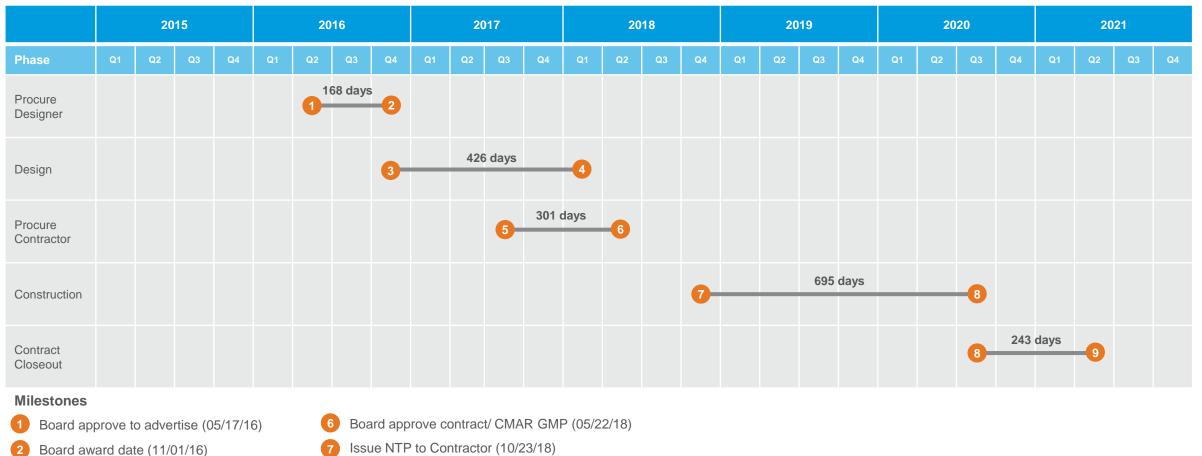
### Annabel C. Perry K-8

		F	inancial Summary			
Budget Description	RSM Category	2014 Original Budget	Current Budget	Current Commitments	Actuals Approved	Budget vs. Actual (\$)
Basic Fees	Design	154,000.00	176,901.00	176,901.00	161,764.50	(7,764.50)
Supplementary Services	Design	30,500.00	30,500.00	30,500.00	7,994.06	22,505.94
Misc Consultants	Design	10,000.00	15,097.55	15,097.55	11,553.63	(1,553.63)
Project Contingency	Design	69,000.00	-	-	-	69,000.00
Subtotal		263,500.00	222,498.55	222,498.55	181,312.19	82,187.81
Construction Mgmt Fees <sup>1</sup>	Program Management / Other	213,876.00	429,389.11	339,389.11	339,389.11	(125,513.11)
Misc Construction	Program Management / Other	33,000.00	272,707.38	272,707.38	272,707.38	(239,707.38)
Utility Connections	Program Management / Other	4,961.00	-		-	4,961.00
Basic Admin FFE	Program Management / Other	-	9,461.00	9,461.00	9,461.00	(9,461.00)
Technical Equipment	Program Management / Other	-	1,098.85	1,098.85	1,098.85	(1,098.85)
Comm Infrastructure	Program Management / Other	-	2,107.01	2,107.01	2,107.01	(2,107.01)
Subtotal		251,837.00	714,763.35	624,763.35	624,763.35	(372,926.35)
Bldg Improv & Contract	Construction	2,024,239.00	3,953,825.00	3,953,825.00	3,953,825.00	(1,929,586.00)
Construction Contingency	Construction	202,424.00	-			202,424.00
Program Contingency	Construction	-	34,587.10		-	
Subtotal		2,226,663.00	3,988,412.10	3,953,825.00	3,953,825.00	(1,727,162.00)
Total		2,742,000.00	4,925,674.00	4,801,086.90	4,759,900.54	(2,017,900.54)

<sup>1</sup> Per the CPCM, Capital Payments allocates a portion of the "Construction Management Fees" (i.e., PM/OR fees) to individual projects on a quarterly basis.

# **Project Milestones: Actuals**

### Annabel C. Perry K-8



ATP date (12/14/16)

LOR permit date (02/13/18)

Board approve to advertise (07/25/17)

- Issue NTP to Contractor (10/23/18)
- Substantial completion date (09/17/20) 8
- Contract close-out date (05/18/21) 9

## Project Milestones: Schedule Comparison

### Annabel C. Perry K-8

		20	15			20	016			20	)17			20	)18		2019				20	020		2021				
Phase	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
Procure Designer						•		•																				
Design								•			•	-																
Procure Contractor											•	-																
Construction													-		•	•	•		-•									
Contract Closeout															•••			•••	•-				•					
	Hee Hee	e <mark>ry Rel</mark> ery Rel	b <mark>aselin</mark> baselin	August e Sche e Sche	e <mark>dule (</mark> edule ((	June 2 Octobe	r 2018	)	ery Re	ebaseli	ine: 06	;/30/20 <sup>-</sup>	17 F	leery F	Rebase	line: 1	0/31/2	018				AEC	OM Re	ebaseli	ne: 12	/30/202	20	
34 © 2022 RSM	Act	ual Scl	nedule		hedule	e (Dece	ember 2	2020)																			R	S

# **Project Performance Report**

Westwood Heights Elementary School

Project Name	Westwood Heights Elementary School			Financial	Summary			
Project Number	P.001993	Original Budget	Cu	rrent Budget	Current		Actuals	
Project Name	SMART Program Renovations	original budget	Ou	Tent Budget	Commitme	nts	Approved	2
Delivery Method	CCA - DBB	\$ 1,720,000	\$	3,937,262	\$ 3,937,26	62	\$ 3,888,23	36
Project Phase	Financial Closeout		Rea	sons for Budget	Overrun / Und	errun		
Project Consultant	Jorge A. Gutierrez Architect LLC	Design 6	50% <b>†</b>	Construction	148% 🕇	Program	Mamt 5	59% 🛉
Contractor	LEGO Construction Co.	Basic fees for profes		Final GC cor		Budgeted	line	item
	Project Description & Scope of Work	services increased \$155,240 to \$354,839	from	exceeded the	original Fixed struction Cost	"Constructio		Fees"
interior renovation of re replacements and upgr upgrades. Notable chan removal related to the r	, but not limited to, reroofing, anchoring rooftop equipment with roof patching, estrooms 202A & 203, interior renovations to media center, mechanical rades, electrical replacements and upgrades, and plumbing replacements and nges include a deductive change order in the amount of \$300,007 for scope replacement of lightweight insulated concrete at various buildings. This change a Roof Reality Check, which resulted in a credit to the Owner.	on the construction amount. Budget line "Supplementary Ser increased by \$16,01 1601%.	item rvices" 0 or	("FLCC") of \$ 179%. struction Chang	§1,147,423 by <b>e Order Break</b> o	be attribu managemer		n may rogram
	Cost Breakdown by Category (\$) <sup>1</sup>	Construction Chang	es	Chai	nge Order Cate	gories by Co	ost (\$)	
\$321,615 Cost for	professional services (design)	2 Total change order		<b></b>	007	<u></u> ФС		<u> </u>
\$3,202,936 Final co	st for construction services	<ul><li>2 Total change items</li><li>0 Days extended</li></ul>		-\$300 Owner R		l i	20,426 onsultant	
	n management fees and other miscellaneous construction costs (i.e., PM por allocations, equipment purchases, etc.)	-\$279.5K Net char	nge		1		Error	

<sup>1</sup> Based on actuals approved <sup>2</sup> Per the CPCM, variances between "Actuals Approved" and "Current Budget" and/or "Current Commitments" for projects in "financial closeout" are attributable to commitments that have not been paid to the Project Consultant.



# Budget vs. Actual Summary

Westwood Heights Elementary School

			Financial Summary			
Budget Description	RSM Category	2014 Original Budget	Current Budget	Current Commitments	Actuals Approved	Budget vs. Actual (\$)
Basic Fees	Design	132,000.00	314,839.00	314,839.00	300,875.27	(168,875.27)
Supplementary Services	Design	1,000.00	17,010.47	40,000.00	17,010.47	(16,010.47)
Misc Consultants	Design	4,384.00	5,283.00	3,728.94	3,728.94	655.06
Project Contingency	Design	63,921.00				63,921.00
Subtotal		201,305.00	337,132.47	358,567.94	321,614.68	(120,309.68)
Construction Mgmt Fees <sup>1</sup>	Program Management / Other	134,160.00	329,514.72	305,244.08	305,244.08	(171,084.08)
Misc Construction	Program Management / Other	60,640.00	31,294.23	34,129.40	22,056.65	38,583.35
Utility Connections	Program Management / Other	3,112.00	-			3,112.00
Basic Admin FFE	Program Management / Other		36,384.58	36,384.58	36,384.58	(36,384.58)
Comm Infrastructure	Program Management / Other	31,451.00				31,451.00
Subtotal		229,363.00	397,193.53	375,758.06	363,685.31	(134,322.31)
Bldg Improv & Contract	Construction	1,147,423.00	3,202,936.00	3,202,936.00	3,202,936.00	(2,055,513.00)
Construction Contingency	Construction	77,988.00				77,988.00
Program Contingency	Construction	63,921.00		-	-	63,921.00
Subtotal		1,289,332.00	3,202,936.00	3,202,936.00	3,202,936.00	(1,913,604.00)
Total		1,720,000.00	3,937,262.00	3,937,262.00	3,888,235.99	(2,168,235.99)

<sup>1</sup> Per the CPCM, Capital Payments allocates a portion of the "Construction Management Fees" (i.e., PM/OR fees) to individual projects on a quarterly basis.

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# **Project Milestones: Actuals**

### Westwood Heights Elementary School



- 1 Board approve to advertise (N/A)
- 2 Board award date (N/A)
- 3 ATP date (06/02/17)
- 4 LOR permit date (12/18/18)
- 5 Board approve to advertise (01/17/18)

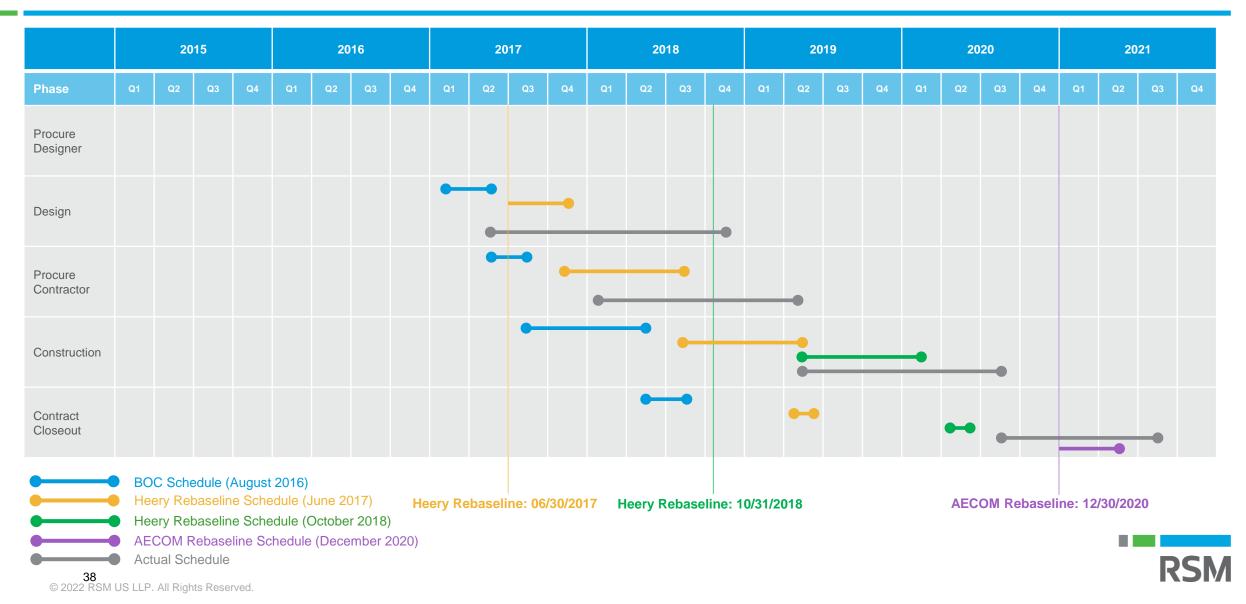
- 6 Board approve contract/ CMAR GMP (04/09/19)
- 7 Issue NTP to Contractor (05/16/19)
- 8 Substantial completion date (08/05/20)
- Contract close-out date (07/20/21)



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# Project Milestones: Schedule Comparison

### Westwood Heights Elementary School



### **Project Performance Report**

### Miramar Elementary School

RSI

Project Name	Miramar Elementary School			Financial	Summary		
Project Number	P.001727	Original Budget	<b>C</b>	womt Dudget	Current		Actuals
Project Name	SMART Program Renovations	Original Budget	Cu	rent Budget	Commitme	ents	Approved <sup>2</sup>
Delivery Method	RFQ - DBB	\$ 3,798,000	\$	6,066,935	\$ 5,852,3	81	\$ 5,706,523
Project Phase	Financial Closeout		Reas	sons for Budget	Overrun / Und	errun	
Project Consultant	The Tamara Peacock Company Architects of Florida, Inc.	Design 4	7%	Construction	59%	Progra	am Mgmt. 83%
Contractor	Di Pompeo Construction Corp.	No amendments were	•		nstruction cost		d line items "Mis
Pro	ject Description & Scope of Work	for the professional s contract, and budget lin	ervices	exceeded the	original Fixed struction Cost	Construc	tion" and "Construction"
defined as complete roof renovation and Building 7 to improve the in system, which services six (6) of changes include a \$95,611 additi	mited to, replacement of select windows and doors as what was on for Buildings 1-7. Selective HVAC improvements to Building 1-5 adoor air quality for students, faculty, and staff. The main HVAC the seven (7) buildings required repair and replacement. Notable ve change order for the installation of eighty-eight (88) balancing hits and fan coil units, and a \$110,146 deductive change order to	were within the original amounts.		79%.	\$2,005,831, or	("DOP") manufact	ect Owner Purchase from HVA
remove scope related to chilled wa	ater piping.			struction Chang			
C	ost Breakdown by Category (\$) <sup>1</sup>	Construction Chang	ges	Char	nge Order Cate	gories by	Cost (%)
\$228,929 Cost for profession	al services (design)	4 Total change order	r				
\$4,549,708 Final cost for const	ruction services	<ul><li>7 Total change items</li><li>0 Days extended</li></ul>	6	21% Consultant E&O	39 Owner R		40% Tax Savings
\$927,886 Program managem	ent fees and other miscellaneous construction costs (i.e., PM	-\$44.8K Net chan	900				

Based on actuals approved <sup>2</sup> Per the CPCM, variances between "Actuals Approved" and "Current Budget" and/or "Current Commitments" for projects in "financial closeout" are attributable to commitments that have not been paid to the Project Consultant.

# Budget vs. Actual Summary

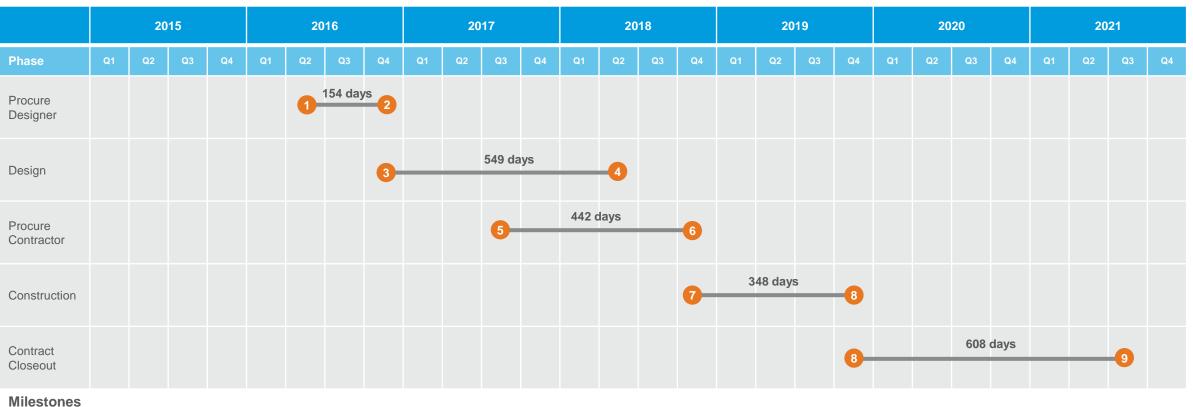
### Miramar Elementary School

		I	Financial Summary			
Budget Description	RSM Category	2014 Original Budget	Current Budget	Current Commitments	Actuals Approved	Budget vs. Actual (\$)
Basic Fees	Design	216,100.00	216,100.00	216,100.00	205,578.12	10,521.88
Supplementary Services	Design	25,000.00	25,000.00	25,000.00	23,351.10	1,648.90
Misc Consultants	Design	50,788.00	7,541.70	7,541.70	-	50,788.00
Project Contingency	Design	141,148.00	-	-	-	141,148.00
Subtotal		433,036.00	248,641.70	248,641.70	228,929.22	204,106.78
Construction Mgmt Fees <sup>1</sup>	Program Management / Other	296,244.00	600,000.42	600,000.42	600,000.42	(303,756.42)
Misc Construction	Program Management / Other	134,058.00	26,598.04	26,598.04	26,598.04	107,459.96
Utility Connections	Program Management / Other	6,902.00	1,287.26	1,287.26	1,287.26	5,614.74
Portables	Program Management / Other	69,758.00	-	-	-	69,758.00
Direct Purchase	Program Management / Other	-	300,000.00	300,000.00	300,000.00	(300,000.00)
Subtotal		506,962.00	927,885.72	927,885.72	927,885.72	(420,923.72)
Bldg Improv & Contract	Construction	2,543,877.00	4,549,708.00	4,675,854.00	4,549,708.00	(2,005,831.00)
Construction Contingency	Construction	172,978.00	-	-	-	172,978.00
Program Contingency	Construction	141,147.00	340,699.58	-	-	141,147.00
Subtotal		2,858,002.00	4,890,407.58	4,675,854.00	4,549,708.00	(1,691,706.00)
Total		3,798,000.00	6,066,935.00	5,852,381.42	5,706,522.94	(1,908,522.94)

<sup>1</sup> Per the CPCM, Capital Payments allocates a portion of the "Construction Management Fees" (i.e., PM/OR fees) to individual projects on a quarterly basis.

# **Project Milestones: Actuals**

### **Miramar Elementary School**



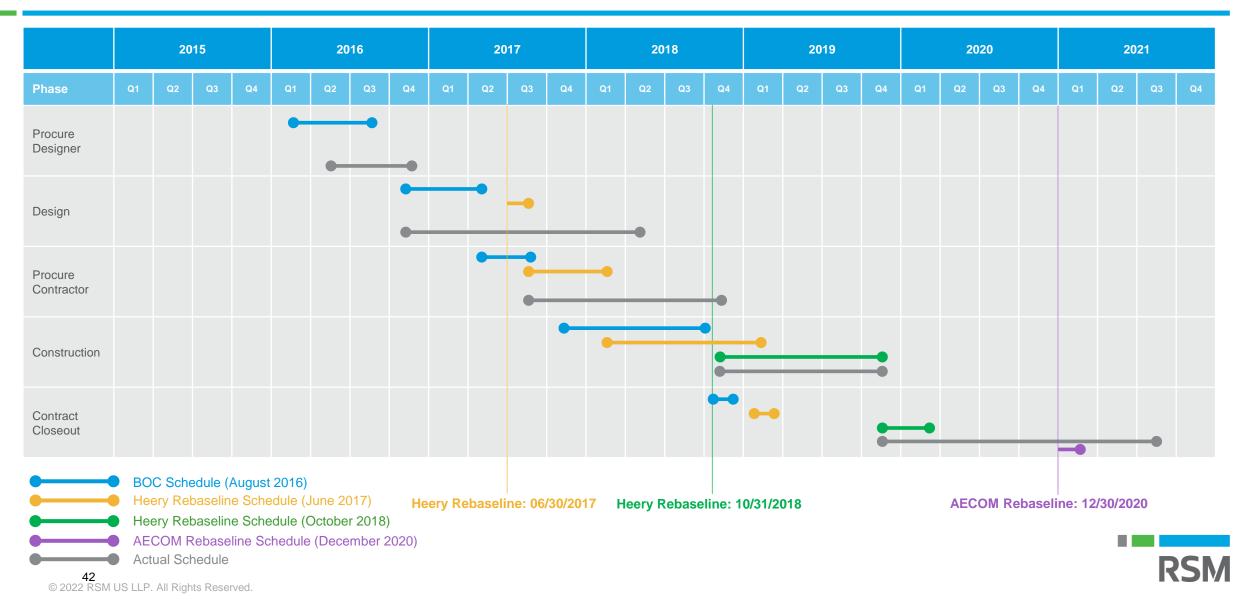
- Board approve to advertise (05/17/16)
- Board award date (10/18/16)
- ATP date (12/13/16)
- LOR permit date (06/15/18)
- Board approve to advertise (08/22/17)

- Board approve contract/ CMAR GMP (11/07/18) 6
- Issue NTP to Contractor (12/07/18) 7
- Substantial completion date (11/20/19) 8
- Contract close-out date (07/20/21) 9



# **Project Milestones: Schedule Comparison**

### Miramar Elementary School



# **Project Performance Report**

### Indian Ridge Middle School

Project Name	Indian Ridge Middle School			Financial	Summary		
Project Number	P.001748	Original Budget	<b>C</b> 11	mont Dudget	Current		Actuals
Project Name	GOB Renovations	Original Budget	Cu	rrent Budget	Commitme	ents	Approved
Delivery Method	RFQ - DBB	\$ 5,115,000	\$	5,829,717	\$ 5,829,7	17	\$ 5,829,717
Project Phase	Closed		Rea	sons for Budget	Overrun / Und	errun	
Project Consultant	Jorge A. Gutierrez Architect LLC	Design 2	7%	Construction	23%	Prog	ram Mgmt. 2%
Contractor	LEGO Construction Co.	Basic fees for profe	•	Final GC cor		Budgete	
	Project Description & Scope of Work	services increased 36% on the construction bid a	based	exceeded the Limit of Constr	original Fixed	"Constru exceede	uction Mgmt Fee
equipment, testing and bal replacement of fume hood related improvements. Not installation of a new cond	not limited to reroofing, selective replacement of air conditioning ancing of the HVAC system, renovation of art and music rooms, ds, replacement of four doors, replacement of gas piping, and table changes include a \$19,394 additive change order for the luit to feed a newly installed variable frequency drive ("VFD"),	A large contingency budg underruns for remaining related budget items res an overall budget unde 27%.	design- ulted in errun of	\$3,425,995 by orders totaled \$ project, increasi contract sum fro to \$4,731,620.	\$32,409 for the ing the original om \$4,699,211	Ū	es due to progra ement fees.
resulting from a consultant	error.		Con	struction Chang			
	Cost Breakdown by Category (\$) <sup>1</sup>	Construction Chang	ges	Char	nge Order Cate	gories b	y Cost (%)
\$425,956 Cost for profes	sional services (design)	1 Total change order	r				
\$4,731,620 Final cost for c	onstruction services	<ul><li>5 Total change items</li><li>0 Days extended</li></ul>	5	88% Consultant Error	29 Consu Omise	Itant	10% Unforeseen Condition
	gement fees and other miscellaneous construction costs (i.e., PM cations, equipment purchases, etc.)	\$32.4K Net change	е				Condition
<sup>1</sup> Based on actuals approved							



# Budget vs. Actual Summary

### Indian Ridge Middle School

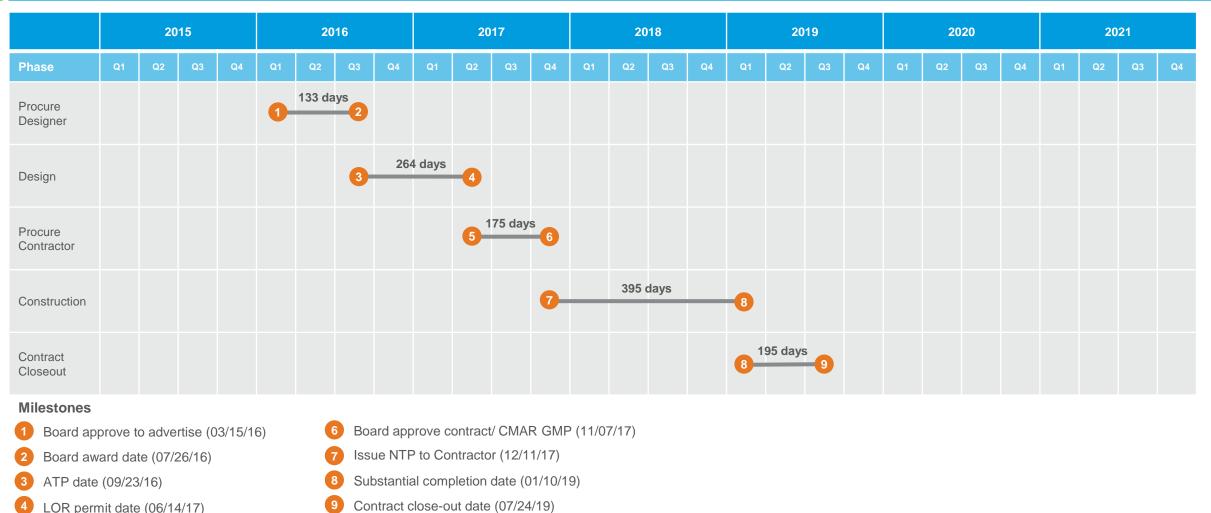
			Financial Summary			
Budget Description	RSM Category	2014 Original Budget	Current Budget	Current Commitments	Actuals Approved	Budget vs. Actual (\$)
Basic Fees	Design	308,340.00	562,000.00	562,000.00	562,000.00	(253,660.00)
Supplementary Services	Design	13,660.00	3,026.51	3,026.51	3,026.51	10,633.49
Misc Consultants	Design	71,104.00	-			71,104.00
Project Contingency	Design	190,091.00	-			190,091.00
Basic Fees	Design		(139,071.00)	(139,071.00)	(139,071.00)	139,071.00
Subtotal		583,195.00	425,955.51	425,955.51	425,955.51	157,239.49
Construction Mgmt Fees <sup>1</sup>	Program Management / Other	398,970.00	666,611.00	666,611.00	666,611.00	(267,641.00)
Misc Construction	Program Management / Other	180,545.00	1,361.03	1,361.03	1,361.03	179,183.97
Utility Connections	Program Management / Other	9,295.00	-			9,295.00
Basic Admin FFE	Program Management / Other		2,113.95	2,113.95	2,113.95	(2,113.95)
Portables	Program Management / Other	93,947.00	-			93,947.00
Building Equipment	Program Management / Other		2,055.95	2,055.95	2,055.95	(2,055.95)
Subtotal		682,757.00	672,141.93	672,141.93	672,141.93	10,615.07
Bldg Improv & Contract	Construction	3,425,995.00	4,731,620.00	4,731,620.00	4,731,620.00	(1,305,625.00)
Construction Contingency	Construction	232,961.00	-			232,961.00
Program Contingency	Construction	190,092.00	-		-	190,092.00
Subtotal		3,849,048.00	4,731,620.00	4,731,620.00	4,731,620.00	(882,572.00)
Total		5,115,000.00	5,829,717.44	5,829,717.44	5,829,717.44	(714,717.44)

<sup>1</sup> Per the CPCM, Capital Payments allocates a portion of the "Construction Management Fees" (i.e., PM/OR fees) to individual projects on a quarterly basis.

# **Project Milestones: Actuals**

9

### Indian Ridge Middle School

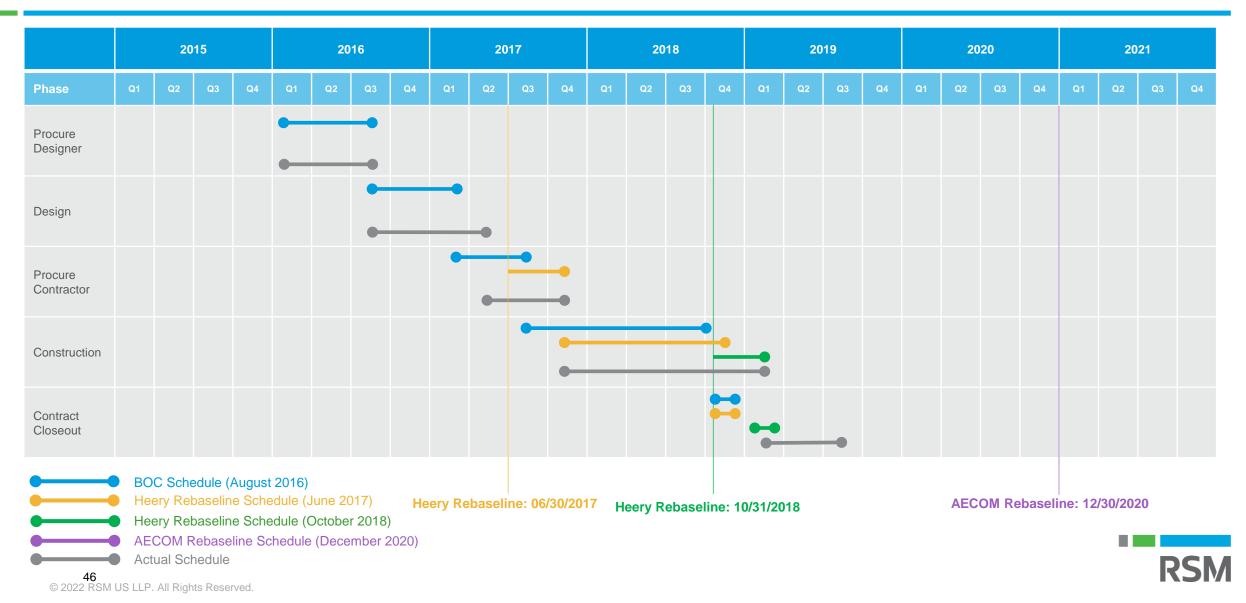


- LOR permit date (06/14/17)
- Board approve to advertise (05/16/17)

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# **Project Milestones: Schedule Comparison**

### Indian Ridge Middle School





### **APPENDIX B**



AECOM000001

### **IMPORTANT REMITTANCE INFORMATION**

### Please include the AECOM invoice number when sending payment

### INVOICE NUMBER: 2000556131 Invoice Date: 04-NOV-21 Invoice Due Date: 04-DEC-21 Amount Due: \$411,071.10 USD Project Number: 60637139

To process your payment timely and ensure credit is given, please include the AECOM invoice number when sending payment. Including this invoice number will allow AECOM to promptly apply your payment without delay or additional information requests placed upon your organization.

Failure to reference the AECOM invoice number when sending payment may result in delay of your account being credited.

To expedite payment processing, AECOM is asking its clients to submit payments electronically by ACH (Automated Clearing House) if possible.

ACH payments provide an alternative to paper checks, affording you the following advantages:

- · Certainty of delivery
- · Reduced operating costs through the elimination of paper check mailing

Regards,

AECOM Cash Application Department CashAppsRemittance@aecom.com

Check Payment to: AECOM Technical Services, Inc. An AECOM Company 1178 Paysphere Circle Chicago, IL 60674 Federal Tax ID No. 95-2661922	ACH Payment to: AECOM Technical Services, Inc. An AECOM Company Bank of America Account Number 5800937020 ABA Number 071000039	2 AI	Wire Transfer Pr AECOM Technic An AECOM Com Bank of America New York, NY 11 Account Number ABA Number 02 SWIFT CODE B hambra Plaza, Ste	al Services, ipany 0001 r 6009593		AECOM
	ATTN : Accounts Payable SCHOOL BOARD OF BROWARD Office of Facilities & 1400 NW 14th Court Fort Lauderdale, FL 33311 United States	Invoice Date Invoice Number Agreement Number Agreement Description Payment Term Please reference Invoice Num	:: 60537139 :: :: 30 DAYS	lumber with		
Project Number Bill Through Date	: 60637139 : 02-AUG-21 - 27-AUG-21	Project Name : Broward County				
	Task Number	: 1000.01	Task Name	: Program		
Employee Name/Title Butler, Brian (Brian) Butler, Brian (Brian) Butler, Brian (Brian) Butler, Brian (Brian) Langan, Kathleen Ann (Kathleen Langan, Kathleen Ann (Kathleen Langan, Kathleen Ann (Kathleen Langan, Kathleen Ann (Kathleen	)	Title/Expenditure Deputy Director, Administration Deputy Director, Administration Deputy Director, Administration Director Director Director Director : Program Leadershlp	Date 06-AUG-21 13-AUG-21 20-AUG-21 27-AUG-21 06-AUG-21 13-AUG-21 20-AUG-21 27-AUG-21	Hours 24 40 9 32 40 40 40 265 61,117.39	Rate 91.35 91.35 91.35 91.35 110.58 110.58 110.58 110.58	Raw Cost         Multiple         Ell         Billed Ami           2,192.40         2.24         204.62         4,910.98           3,654.00         2.24         204.62         8,184.96           822.15         2.24         204.62         8,184.96           822.15         2.24         204.62         18,116.2           2,923.20         2.24         204.62         18,41.62           4,423.20         2.24         247.70         9,907.97           4,423.20         2.24         247.70         9,907.97           4,423.20         2.24         247.70         9,907.97           4,423.20         2.24         247.70         9,907.97           4,423.20         2.24         247.70         9,907.97           4,423.20         2.24         247.70         9,907.97           27,284.55         61,117.39         507.97
	Task Number	: 1000.02a	Task Name	: AECOM-ATS		
Employee Name/Title Frater, Stacy-Ann (Stacy-Ann) Frater, Stacy-Ann (Stacy-Ann) Frater, Stacy-Ann (Stacy-Ann) Frater, Stacy-Ann (Stacy-Ann)	Labor Multiplier Total Labor Multiplier Task Total	Title/Expenditure Operation Manager Operation Manager Operation Manager Operation Manager : AECOM-ATS	Date 06-AUG-21 13-AUG-21 20-AUG-21 27-AUG-21	<u>Hours</u> 40 40 40 160 16.968.16	Rate 47.40 47.40 47.40 47.40	Raw Cost         Multiplie         Bill         Billed Amt           1,896.00         2.24         106.18         4,247.04           1,896.00         2.24         106.18         4,247.04           1,896.00         2.24         106.18         4,247.04           1,896.00         2.24         106.18         4,247.04           1,896.00         2.24         106.18         4,247.04           1,896.00         2.24         106.18         4,247.04           7,564.00         16,988.16         16,988.16
	Task Number	: 1000.03a	Task Name	: AECOM-ATS		
Employee Name/Title Castellon, Daniel A (Daniel) Castellon, Daniel A (Daniel) Castellon, Daniel A (Daniel) Castellon, Daniel A (Daniel) Castellon, Daniel A (Daniel) Daniels, Bryce Jonathan (Bryce) Daniels, Bryce Jonathan (Bryce) Daniels, Bryce Jonathan (Bryce) Dawiels, Bryce Jonathan (Bryce) DeWulf, Gary M DeWulf, Gary M DeWulf, Gary M Haggerty, Patrick Locherie (Patric Haggerty, Patrick Locherie (Patric Labgerty, Patrick Locherie (Patric Hagwood, Yurima Haywood, Yurima Lahs, Robb A (Robb) Lahs, Robb A (Robb) Lahs, Robb A (Robb) Morales, Lady Morales, Lady Morales, Lady Paolini Fernandez, Gustavo A (G Paolini Fernandez, Gustavo A (G Paolini Fernandez, Gustavo A (G Rupp, Aaron	k) ;k) ;k) ;k) ;k) ;k) ustavo) ustavo) ustavo)	Itile/Expenditure         e-Builder Senior Analyst         e-Builder Senior Analyst         e-Builder Senior Analyst         e-Builder Senior Analyst         e-Builder Analyst         e-Builder Analyst         e-Builder Analyst         e-Builder Analyst         e-Builder Analyst         e-Builder Support         e-Builder Support Analyst         Operation Support         Builder Support Analyst         e-Builder Support Analyst         e-Builder Support Analyst         e-Builder Analyst         e-Builder Support Analyst         e-Builder Support Analyst         Lean Scheduler	Date 06-AUG-21 13-AUG-21 27-AUG-21 27-AUG-21 20-AUG-21 20-AUG-21 20-AUG-21 20-AUG-21 20-AUG-21 20-AUG-21 20-AUG-21 20-AUG-21 20-AUG-21 20-AUG-21 27-AUG-21 20-AUG-21 13-AUG-21 20-AUG-21 13-AUG-21 20-AUG-21 13-AUG-21 20-AUG-21 20-AUG-21 20-AUG-21 20-AUG-21 20-AUG-21 20-AUG-21 20-AUG-21 20-AUG-21 20-AUG-21 20-AUG-21	Hours 1 2 1 3 24 7 2 2 4 2 25 4 2 25 4 2 25 4 2 25 4 2 25 4 2 25 4 2 25 4 2 25 4 2 25 4 2 25 4 2 3 23 11 4 7 7 7 7 8 8 4 4 2 6 6 6 6 6 6	Rate 64,90 64,80 64,80 43,37 43,37 90,72,90 90,72 90,7	Raw Cost         Multiplie         Bill         Billed Amt           64.90         2.24         145.38         145.38           129.60         2.24         145.38         145.38           64.90         2.24         145.38         145.38           64.90         2.24         145.38         145.38           64.90         2.24         145.38         145.38           130.11         2.24         97.15         291.45           1040.68         2.24         97.15         2931.57           303.59         2.24         90.715         680.04           181.44         2.24         203.21         406.43           181.44         2.24         80.62         323.28           72.16         2.24         80.62         323.28           72.16         2.24         80.62         323.28           72.16         2.24         80.82         646.55           144.32         2.24         80.82         646.55           144.32         2.24         80.82         323.28           72.16         2.24         70.67         494.70           220.85         2.24         70.67         494.70

Dura Arra		On a Duildes Analysi	20-AUG-21	9	70.00	054.54	0.04	162.15	1459.38
Rupp, Aaron Rupp, Aaron		Sr. e-Builder Analyst Sr. e-Builder Analyst	20-AUG-21 27-AUG-21	9	72.39 72.39	651.51 72.39	2.24 2.24	162.15	1459.38
Singer, Tammy Tara (Tammy)		Sr. e-Builder Analyst	06-AUG-21	18	62.50	1125.00	2.24	140.00	2520.00
Singer, Tammy Tara (Tammy) Singer, Tammy Tara (Tammy)		Sr. e-Builder Analyst Sr. e-Builder Analyst	13-AUG-21 20-AUG-21	14 22	62.50 62.50	875.00 1375.00	2.24 2.24	140.00 140.00	1960.00 3080.00
Singer, Tammy Tara (Tammy)		Sr. e-Builder Analyst	27-AUG-21	4	62.50	250.00		140.00	560.00
Sullivan, Chad R (Chad)		Dashboard and Reporting	06-AUG-21	11	77.29	850.19		173.13	1904.43
Sullivan, Chad R (Chad)		Dashboard and Reporting	13-AUG-21	16	77.29	1236.64		173.13	2770.07 3116.33
Sullivan, Chad R (Chad) Whipple, Tammy M		Dashboard and Reporting Program Controls Coordinator	20-AUG-21 06-AUG-21	18 40	77.29 75.87	1391.22 3034.80	2.24 2.24	173.13 169.95	6797.95
Whippie, Tammy M		Program Controls Coordinator	13-AUG-21	40	75.87	3034.80	2.24	169.95	6797.95
Whippie, Tammy M		Program Controls Coordinator	20-AUG-21	40	75.87	3034.80	2.24	169.95	6797.95
Whippie, Tammy M		Program Controls Coordinator	27-AUG-21	40	75.87	3034.80	2.24	169.95	6797.95
	Total Labor Multiplier			606		36,526.75			81,819.92
	Task Total	: AECOM-ATS		81,819.92					
	Task Number	: 1000.04a	Task Name	: AECOM-AFS					
	Labor Multiplier								
Employee Name/Title	Lubol matupiler	Title/Expenditure	Date	Hours	Rate	Raw Cost M	ultiplie	Bill	Billed Amt
Madrigal Haughn, Maria Gabriela		Cost Estimating/Budget	06-AUG-21	29	52.65	1,526.85	2.24	117.94	3,420.14
Madrigal Haughn, Maria Gabriela		Cost Estimating/Budget	13-AUG-21	8.5	52.65	447.53		117.94	1,002.46
Madrigal Haughn, Maria Gabriela Russo, Russ Andrew	(Gaby)	Cost Estimating/Budget Cost Estimating/Budget	20-AUG-21 13-AUG-21	20 8	52.65 55.15	1.053.00 441.20	2.24 2.24	117.94 123.54	2,358.72 988.29
Russo, Russ Andrew		Cost Estimating/Budget	20-AUG-21	33	55.15	1,819.95	2.24	123.54	4,076.69
Russo, Russ Andrew Tomulescu, Mihaela-Elena		Cost Estimating/Budget	27-AUG-21	10	55.15	551.50	2.24	123.54	1,235.36
Tomulescu, Mihaela-Elena Tomulescu, Mihaela-Elena		Cost Estimating/Budget Cost Estimating/Budget	06-AUG-21 13-AUG-21	40 40	59.20 59.20	2,368.00 2,368.00	2.24 2.24	132.61 132.61	5,304.32 5,304.32
Tomulescu, Mihaela-Elena		Cost Estimating/Budget	20-AUG-21	40	59.20	2,368.00	2.24	132.61	5,304.32
Tomulescu, Mihaela-Elena		Cost Estimating/Budget	27-AUG-21	40	59.20	2,368.00	2.24	132.61	5,304.32
	Total Labor Multiplier			268.5		15,312.03			34,298.94
	Task Total	: AECOM-AFS		34,298.94					
	Task Number	: 1000.051a	Task Name	: AECOM-AFS					
Employee Name/Title	Labor Multipiler	<u>Title/Expenditure</u>	Date	Hours	Rate	Raw Cost M	ultiplie	<u>Bill</u>	Billed Amt
Hardham, Christopher Lotz (Chri		Project Manager/Team Lead	06-AUG-21	40	76.92	3,076.80		172.30	6,892.03
Hardham, Christopher Lotz (Chri		Project Manager/Team Lead Project Manager/Team Lead	13-AUG-21 20-AUG-21	40 40	76.92 76.92	3,076.80 3,076.80	2.24 2.24	172.30	6,892.03 6,892.03
Hardham, Christopher Lotz (Chri Hardham, Christopher Lotz (Chri		Project Manager/Team Lead	27-AUG-21	40	76.92	3,076,80	2.24	172.30 172.30	6,892.03
Webster, Joseph (Joe)	,	PM Team Lead	06-AUG-21	40	67.08	2,683.20	2.24	150.26	6,010.37
Webster, Joseph (Joe) Webster, Joseph (Joe)		PM Team Lead PM Team Lead	13-AUG-21 20-AUG-21	40 40	67.08 67.08	2,683.20 2,683.20	2.24 2.24	150.26 150.26	6,010.37 6,010.37
Webster, Joseph (Joe)		PM Team Lead	27-AUG-21	40	67.08	2,683.20	2.24	150.26	6,010.37
	Total Labor Multiplier			320		23,040.00			51,609.60
	-					20,040.00			01,000.00
	Task Total	: AECOM-AFS		51.609.60					
	Task Number	: 1000.052a	Task Name	: AECOM-AFS					
	Labor Multiplier	101.1.1 mm 11.1	<b>.</b>						
Employee Name/Title Conley, Christopher M		Title/Expenditure Design Review/BIM	Date 06-AUG-21	Hours 40	<u>Rate</u> 60.10	Raw Cost M 2,404.00	2.24	<u>BIII</u> 134,62	Billed Amt 5.384.96
Conley, Christopher M		Design Review/BIM	13-AUG-21	40	60.10	2,404.00		134.62	5,384.96
Conley, Christopher M		Design Review/BIM	20-AUG-21	40	60.10	2,404.00	2.24	134.62	5,384.96
Conley, Christopher M Jenner, Michael		Design Review/BIM Project Manager	27-AUG-21 06-AUG-21	40 40	60.10 66.35	2,404.00 2,654.00	2.24 2.24	134.62 148.62	5,384.96 5,944.96
Jenner, Michael		Project Manager	13-AUG-21	40	66.35	2,654.00	2.24	148.62	5,944.96
Jenner, Michael		Project Manager	20-AUG-21	40	66,35	2,654.00	2.24	148.62	5,944.96
Jenner, Michael McKeever, Edward P (Ed)		Project Manager Project Manager	27-AUG-21 06-AUG-21	40 40	66.35 57.69	2,654.00 2,307.60	2.24 2.24	148.62 129.23	5,944.96 5,169.02
McKeever, Edward P (Ed)		Project Manager	13-AUG-21	40	57.69	2,307.60	2.24	129.23	5,169.02
McKeever, Edward P (Ed)		Project Manager	27-AUG-21	40	57.69	2,307.60	2.24	129.23	5,169.02
Mejia Perez, Liverache Mejia Perez, Liverache		Project Manager Project Manager	06-AUG-21 13-AUG-21	40 40	55.29 55.29	2,211.60 2,211.60	2.24 2.24	123.85 123.85	4,953.98 4,953.98
Mejia Perez, Liverache		Project Manager	20-AUG-21	40	55.29	2,211.60	2.24	123.85	4,953.98
Mejia Perez, Liverache		Project Manager	27-AUG-21	40	55.29	2,211.60	2.24	123.85	4,953.98
Nunez, Indalecio P (Pedro) Nunez, Indalecio P (Pedro)		Project Manager Project Manager	06-AUG-21 13-AUG-21	40 40	60.00 60.00	2,400.00 2,400.00	2.24 2.24	134.40 134.40	5,376.00 5,376.00
Nunez, Indalecio P (Pedro)		Project Manager Project Manager	20-AUG-21	40	60.00	2,400.00	2.24	134.40	2,150.40
	Total Labor Multi-N	, , , , , , , , , , , , , , , , , , , ,		696					
	Total Labor Multiplier					41,761.20			93,545.09
	Task Total	: AECOM-AFS		93,545.09					
	Task Number	: 1000.053a	Task Name	: AECOM-AFS					
Translation Marco 701	Labor Multiplier	THE /Fur	Det		<b>n</b> -	De::: 0			Ditte of the state
Employee Name/Title McKeever, Edward P (Ed)		Title/Expenditure Project Manager	<u>Date</u> 20-AUG-21	Hours 40	Rate 57.69	Raw Cost M 2,307.60	<u>ultiplie</u> 2.24	<u>Bill</u> 129.23	Billed Amt 5,169.02
	Total Labor Multiplier			40		2,307.60			5,169.02
	, own capor munipher			40		2,501.00			J, 108.02

	Task Total	: AECOM-AFS		5,169.02						
	Task Number	: 1000.054a	Task Name	:	AECOM-ATS					
<u>Employee Name/Title</u> Romero, Robert Romero, Robert Romero, Robert	Labor Multiplier	<u>Title/Expenditure</u> Sr. Construction Coordinator Sr. Construction Coordinator Sr. Construction Coordinator	<u>Date</u> 06-AUG-21 13-AUG-21 20-AUG-21		<u>Hours</u> 40 40 24	Rate 69.29 69.29 69.29	<u>Raw Cost M</u> 2,771.60 2,771.60 1,662.96	2.24 2.24 2.24	155.21 155.21 155.21	Billed Amt 6,208.38 6,208.38 3,725.03
Romero, Robert	Total Labor Multiplier Task Total	Sr. Construction Coordinator	27-AUG-21	22,350.18	40 144	69.29	2,771.60 9,977.76	2.24	155.21	6,208.38 22,350.18
	Task Number	: 2000.01b	Task Name	:	: AECOM-AFS					
Employee Name/Title Shelton, Douglas Shelton, Douglas Shelton, Douglas Shelton, Douglas	Labor Multiplier Total Labor Multiplier Task Total	Title/Expenditure Safety Health and Environment Safety Health and Environment Safety Health and Environment Safety Health and Environment	Date 06-AUG-21 13-AUG-21 20-AUG-21 27-AUG-21	25,536.00	Hours 40 40 32 152	<u>Rate</u> 75.00 75.00 75.00 75.00	<u>Raw Cost M</u> 3,000.00 3,000.00 3,000.00 2,400.00 11.400.00	<u>ultiplie</u> 2.24 2.24 2.24 2.24 2.24	Bill 168.00 168.00 168.00 168.00	Billed Amt 6,720.00 6,720.00 6,720.00 5,376.00 25.536.00
	Task Number	: 8000.01a	Task Name		: AECOM-AFS					
Employee Name/Title Starke, Stephen O Starke, Stephen O Starke, Stephen O Starke, Stephen O	Labor Multiplier Total Labor Multiplier Task Total	<u>Title/Expenditure</u> Roofing Project Manager Roofing Project Manager Roofing Project Manager Roofing Project Manager : AECOM-AFS	Date 06-AUG-21 13-AUG-21 20-AUG-21 27-AUG-21	18,636.80	<u>Hours</u> 40 40 40 40 160	Rate 52.00 52.00 52.00 52.00	Raw Cost M 2,080.00 2,080.00 2,080.00 2,080.00 2,080.00 8,320.00	ultiplie 2.24 2.24 2.24 2.24 2.24	Bill 116.48 116.48 116.48 116.48	Billed Amt 4,659.20 4,659.20 4,659.20 4,659.20 18,636.80
Project Total	: Broward County Public	411,071.1	10							
Total Current Amount : Retention Amount : Pre-Tax Amount : Tax Amount : Total Invoice Amount :	Invoice Summaries			411.071.10 0 411.071.10 0 <b>411,071.10</b>						
<u>Billing Summary</u> Billings Tax Billing Total :	Billing Summaries	Curre 411,071. <sup>-</sup> 411,071. <sup>-</sup>	10 0	Prior 19,770,233.49 0 19,770,233.49	<b>Total</b> 20,181,304.59 0 20,181,304.59	Limit 21,702,534.00	Remain 1,521,229.41			
		Ykii Maee	Printing Sumr	narias						
Project Num 606	Project Name 37139 Broward County Public Schools	Customer Name SCHOOL BOARD OF BROWARD	Draft Num		Invoice Date 4-Nov-21	<u>Invoice</u> 411,071.10				

AECOM Technology Corporation	Linpioyee Inneoneer
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52				ŝ
Timecard Period Organization	: 31-JUL-21 - 06-AUG-21 : 41.ACM.USNYC1.F504	6-AUG-21 YC1.F504		
Assignment Category	: A - Full Time			
Employee Category	: Exempt			
Employee Name	: Sullivan, Chad R (Chad)	d R (Chad)		
Employee Number	: 643649			
			T.mo	5
Project 60637139 BCPS Program Mgmt-YR1		lask 1000.03a AECOM-ATS	rype Regular Hrs	
			Total :	
Sullivan, Cl	Sullivan, Chad R (Chad)		Whippie, Tammy M	mmy M
Employe	Employee Signature		Approver For Employee Sign:	oyee Signa
- Tots	Total Regular Hours: Total Overtime Hours: Total Non-Worked Hours:	11.00 0.00 0.00	Tanna L W	Can

He Jaiden

Approver Signature 

Langan, Kathleen Ann (Kathleen)

For Employee Signature

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# Appendix B

Total 11.00

06-AUG 7.00

05-AUG 4.00

04-AUG 0.00 WED

03-AUG 0.00 TUE

02-AUG 0.00

01-AUG 0.00 SUN

MON

SAT 31-JUL 0.00

FRI

THUR

7.00

4.00

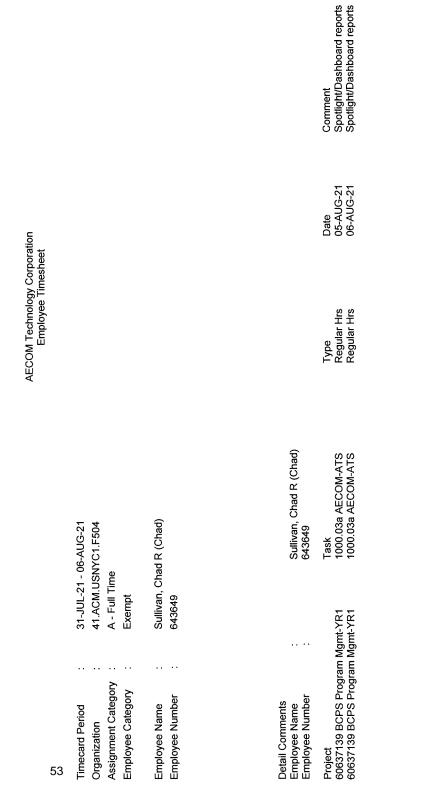
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	07-AUG-21 - 13-AUG-21 41.ACM.USNYC1.F504 A - Full Time Exempt	Sullivan, Chad R (Chad) 643649	Task 1000.03a AECOM-ATS	
	07-AUG-21 - 41.ACM.USN A - Full Time Exempt	Sullivan 643649	Mgmt-YR1	Sullivan, Chad R (Chad)
			am	Chao
54	Timecard Period Organization Assignment Category Employee Category	Employee Name Employee Number	Project 60637139 BCPS Program Mgmt-YR1	Sullivan, C

Appendix B Langan, Kathleen Ann (Kathleen) Approver Signature I

Total 16.00

FRI 13-AUG 4.00

THUR 12-AUG 4.00

TUE

11-AUG WED

09-AUG MON

08-AUG SUN

07-AUG SAT

0.00

4.00 10-AUG

4.00

0.00

0.00

Type Regular Hrs

4.00

4.00

0.00

4.00

4.00

0.00

0.00

Total :

Janny Wing

16.00 0.00 0.00

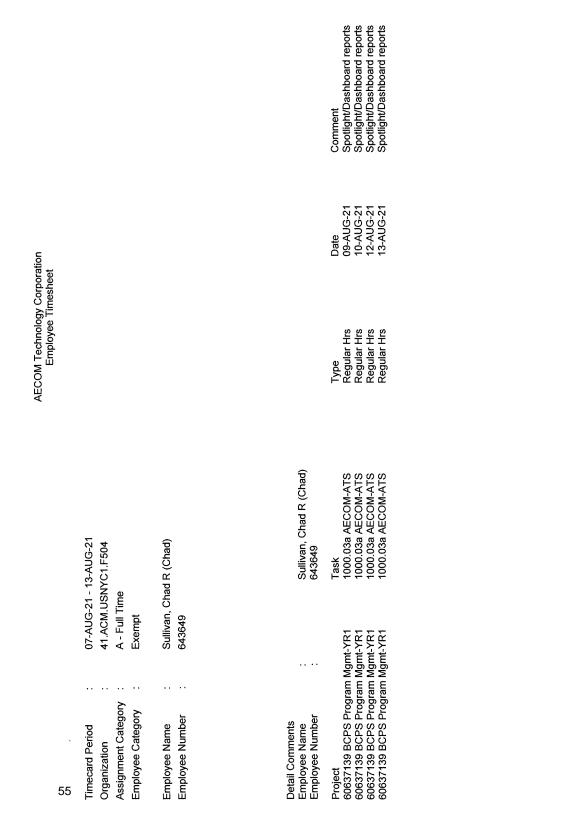
Total Regular Hours: Total Overtime Hours: Total Non-Worked Hours:

Employee Signature

Approver For Employee Signature Whippie, Tammy M

H

Java



Immedia Period - 14-AUG-21 - 20-AUG-21 Organization : 41.ACM.USNYC1.F504 Assignment Category : A - Full Time Employee Category : Exempt Employee Name : Sullivan, Chad R (Chad) Employee Number : 643649	Project Task Type 60637139 BCPS Program Mgmt-YR1 1000.03a AECOM-ATS Regular Hrs	Sullivan, Chad R (Chad) 
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Approver Signature th Jaiten

1

Langan, Kathleen Ann (Kathleen)

Approver For Employee Signature 

Whippie, Tammy M

Annup Wings

18.00 0.00 0.00

Total Regular Hours: Total Overtime Hours: Total Non-Worked Hours:

# Appendix B

Total 18.00

7.00

20-AUG FRI

18-AUG WED

3.00

0.00

0.00 15-AUG

16-AUG

THUR 19-AUG 4.00

TUE 17-AUG 4.00

MON

SUN

SAT

14-AUG 0.00 7.00

4.00

3.00

4.00

0.00

0.00

0.00

Total :

# AECOM Technology Corporation Employee Timesheet

14-AUG-21 - 20-AUG-21	41.ACM.USNYC1.F504	A - Full Time	Exempt	Sullivan, Chad R (Chad)	643649
•••					•••
Timecard Period	Organization	Assignment Category	Employee Category	Employee Name	Employee Number

57

	Comment Program Dashboards and spotlight reports	Program Dashboards and spotlight reports	Program Dashboards and spotlight reports	Program Dashboards and spotlight reports
	Date 17-AUG-21	18-AUG-21	19-AUG-21	20-AUG-21
	Type Regular Hrs	Regular Hrs	Regular Hrs	Regular Hrs
Sullivan, Chad R (Chad) 643649	Task 1000.03a AECOM-ATS	1000.03a AECOM-ATS	1000.03a AECOM-ATS	1000.03a AECOM-ATS
Detail Comments Employee Name Employee Number	Project 60637139 BCPS Program Mgmt-YR1	60637139 BCPS Program Mgmt-YR1	60637139 BCPS Program Mgmt-YR1	60637139 BCPS Program Mgmt-YR1

Check Payment to: AECOM Technical Services, Inc. An AECOM Company 1178 Paysphere Circle Chicago, IL 60674 ACH Payment to: AECOM Technical Services, Inc. An AECOM Company Bank of America Account Number 5800937020 ABA Number 071000039 Wire Transfer Payment to: AECOM Technical Services, Inc. An AECOM Company Bank of America New York, NY 10001 Account Number 5800937020 ABA Number 026009593 SWIFT CODE BOFAUS3N



2 Alhambra Plaza, Ste 900, Coral Gables, FL 33134 Tel: 305-262-7466

Federal Tax ID No. 95-2661922

ATTN : Accounts Payable SCHOOL BOARD OF BROWARD COUNTY Office of Facilities & Construction 1400 NW 14th Court Fort Lauderdale, FL 33311 United States

Invoice Date: 25-JAN-22 Invoice Number: 2000585591

Agreement Number: 60664331 Agreement Description:

Payment Term: 30 DAYS

Please reference Invoice Number and Project Number with Remittance

Project Number : 60664331 Bill Through Date : 01-NOV-21 - 30-NO	chools Program Mana	agement			
Lump Sum <u>Employee Name/Title</u> GARTH		Invoice Date 01-DEC-21	Invoice Nur AECOMB12 <sup>-</sup>		<u>Billed Amt</u> 397,903.39
Total Lump Sum					397,903.39
Project Total :Broward County Public	Schools Program	Management			397,903.39
Invoice Summaries Total Current Amount : Retention Amount : Pre-Tax Amount : Tax Amount : Total Invoice Amount :					397,903.39 0.00 397,903.39 0.00 
Billing Summaries <u>Billing Summary</u> Billings Tax Billing Total :	<u>Current</u> 397,903.39 0.00 397,903.39	Prior 3,726,631.25 0.00 3,726,631.25	<u>Total</u> 4,124,534.64 0.00 4,124,534.64	<u>Limit</u> 21,761,127.00	<u>Remain</u> 17,636,592.36
Outstanding Invoices Invoice Number 2000570797 2000584106			<u>Invoice Date</u> 10-DEC-21 20-JAN-22		<u>Invoice Balance</u> 1,224,401.54 1,239,276.47
Outstanding Total :					2,463,678.01



yvonne@garthsolutions.c

December 9, 2021 Attn: Stacyann Frater AECOM Technical Services 2 Alhambra Plaza, Suite 900 Coral Gables, FL 33134

#### AECOM Project Name: Broward County Public Schools AECOM Project Number: 60664331 Purchase Order Number: 128227

Period: November 1st - 30th, 2021

INVOICE

Invoice No: AECOMB1213 Due Date: 12/1/2021 Terms: Due on Receipt

Invoice Total: \$397,903.39 Contract Value: \$4,825,765.10 Total Remaining: -\$1,054,539.69

PO Line Number & Task Code	Total Hours	LABOR FEE	TOTAL BILLED	PREVIOUS HOURS	PREVIOUSLY BILLED	CURRENT HOURS	CURRENT BILLING
01 - Administration 1000.02b	11,380.00	718,050.17	812,498.36	10,712.00	763,371.52	668.00	49,126.84
02 - Design Coordination 1000.04b	1,096.00	118,343.61	66,560.18	1,096.00	66,560.18	0.00	0.00
03 - Project Manager 1000.052b	6,101.33	380,349.63	623,203.55	5,645.33	573,942.99	456.00	49,260.56
04 - Assistant Project Manager 1000.053b	11,256.00	627,688.21	866,099.84	10,008.00	765,470.72	1,248.00	100,629.12
05 - Construction Coordinator 1000.054c	9,648.00	713,161.02	900,108.88	9,040.00	840,015.68	608.00	60,093.20
06 - Communications 4000.01a	12,043.70	733,721.64	907,270.99	11,328.00	852,885.90	715.70	54,385.09
07 - Procurement 5000.01a	14,466.50	1,286,151.87	1,099,172.10	13,806.50	1,044,697.78	660.00	54,474.32
08 - Administration Support 7000.01a	8,275.50	248,298.95	599,894.36	7,878.50	569,960.10	397.00	29,934.26
Total Labor	74,267.03	4,825,765.10	5,874,808.26	69,514.33	5,476,904.87	4,752.70	397,903.39

Total this Invoice

397,903.39

Billings to Date	Current	Prior	Total	Remaining
	397,903.39	5,482,401.40	5,880,304.79	-1,054,539.69

Thank you in advance for your prompt remittance of this invoice. We appreciate your business.

Outstanding Invoices	Number	Invoice Date	<b>Billing Month</b>	Balance
	AECOMB1187	10/7/2021	Sep-21	\$ 415,061.34
	AECOMB1205	11/4/2021	Oct-21	\$ 421,981.28
	AECOMB1213	12/9/2021	Nov-21	\$ 436,810.50
	Total			\$ 1,273,853.12

01 - ADMINISTRATIO	DN - 1000.02b						
Last Name	First Name	Position	Total Billabie Hours	Raw Rate Billable Rate		Total Cost	
Beckman	Tiffany	Board Item Coordinator	144	\$	32.19	\$ 72.10	\$ 10,382.40
Mitchel	Zara	Document Control Specialist	120	\$	30.54	\$ 68.40	\$ 8,208.00
Nazaire	Anthony	Document Control Specialist	112	\$	25.75	\$ 57.68	\$ 6,460.16
Repiso	Romina	Document Control Specialist	136	\$	25.75	\$ 57.68	\$ 7,844.48
St. Rose	Martina	Administrative & Document Control Manager	156	\$	46.45	\$ 104.05	\$ 16,231.80
Total 01 - ADMINIST	RATION - 1000.02b		668				\$ 49,126.84

02 - DESIGN COORDINATI	02 - DESIGN COORDINATION - 1000.04b				
			0		\$ -
Total 02 - DESIGN COORD	INATION - 1000.04b		0		\$ -

03 - PROJECT MANA	GER - 1000.052b							
Last Name	First Name	Position	Total Billable Hours	Raw Rate Billable Rate		Billable Rate		Total Cost
Michaud	Jay	Project Manager	160	\$	54.47	\$	122.00	\$ 19,520.00
Nedd	Kimberly	Project Manager	152	\$	44.29	\$	99.21	\$ 15,079.92
Schiappa	Chris	Project Manager	144	\$	45.45	\$	101.81	\$ 14,660.64
Total 03 - PROJECT N	/ANAGER - 1000.052b		456	Τ				\$ 49,260.56

04 - ASSISTANT PROJE	CT MANAGER - 1000.053	Bb					
Last Name	First Name	Position	Total Billable Hours	Raw Rate	Bi	llable Rate	Total Cost
Basini	Lisa	Assistant Project Manager	160	\$ 32.00	\$	71.68	\$ 11,468.80
Emmanuel	Cathy	Assistant Project Manager	160	\$ 31.93	\$	71.52	\$ 11,443.20
Ghantous	Lucille	Assistant Project Manager	160	\$ 32.00	\$	71.68	\$ 11,468.80
Montalvan	Maria Jose	Assistant Project Manager	160	\$ 32.00	\$	71.68	\$ 11,468.80
O'Connor	Desiree	Assistant Project Manager	160	\$ 35.00	\$	78.40	\$ 12,544.00
Rodriguez	Ricardo	Assistant Project Manager	152	\$ 46.63	\$	104.45	\$ 15,876.40
Schmidt	Ana	Assistant Project Manager	160	\$ 35.54	\$	79.60	\$ 12,736.00
Taurisano de Faria	Ana	Assistant Project Manager	136	\$ 44.72	\$	100.17	\$ 13,623.12
Total 04 - ASSISTANT F	ROJECT MANAGER - 100	00.053b	1248				\$ 100,629.12

05 - CONSTRUCTIO	N COORDINATORS - 1000.0	54c					
Last Name	First Name	Position	Total Billable Hours	Raw Rate	Bil	lable Rate	Total Cost
Cassa	Patrick	Construction Coordinator	136	\$ 46.35	\$	103.82	\$ 14,119.52
Jarvis	Matthew	Construction Coordinator	152	\$ 41.20	\$	92.29	\$ 14,028.08
Munoz	Wilson	Construction Coordinator	160	\$ 44.57	\$	99.83	\$ 15,972.80
Nchi	Felix	Construction Coordinator	160	\$ 44.57	\$	99.83	\$ 15,972.80
Total 05 - CONSTR	UCTION COORDINATORS - 10	000.054c	608				\$ 60,093.20

06 - COMMUNICAT	IONS - 4000.01a						
Last Name	First Name	Position	Total Billable Hours	Raw Rate	Bil	lable Rate	Total Cost
Adams	Bryan	Creative Content Specialist	72	\$ 28.84	\$	64.60	\$ 4,651.20
Crawford	Keneesha	Account Management Coordinator	120	\$ 20.19	\$	45.23	\$ 5,427.60
Barnett	Melissa	Director of Account Management	60	\$ 45.67	\$	102.30	\$ 6,138.00
De Reuver	Brandon	Content Developer	80	\$ 45.67	\$	102.30	\$ 8,184.00
Garth	Yvonne	Lead	31.7	\$ 63.14	\$	141.43	\$ 4,483.33
Gonzalez	Yaneris	Content Developer	72	\$ 33.65	\$	75.38	\$ 5,427.36
Guy	Rae-Ann	Content Copywriter	120	\$ 22.59	\$	50.60	\$ 6,072.00
Williams	Deniece	Account Manager	160	\$ 39.07	\$	87.51	\$ 14,001.60
Total 06 - COMMU	NICATIONS - 4000.01a		715.7				\$ 54,385.09

07 - PROCUREMENT - 5	6000.01a						
Last Name	First Name	Position	Total Billable Hours	Raw Rate	Bill	able Rate	Total Cost
Augusto	Neda	Procurement Support	140	\$ 25.75	\$	57.68	\$ 8,075.20
Chentes-Hernandez	Daisy	Contract Administrator	160	\$ 40.93	\$	91.68	\$ 14,668.80
Cohen	Mark	Purchasing Agent II	160	\$ 43.26	\$	96.90	\$ 15,504.00
Mitchell	Carolyn	Purchasing Agent II	64	\$ 42.94	\$	96.18	\$ 6,155.52
Rodriguez	Adriana	Contract Administration	136	\$ 33.06	\$	74.05	\$ 10,070.80
Total 07 - PROCUREME	NT - 5000.01a		660				\$ 54,474.32

08 - ADMINISTRAT	TION SUPPORT - 7000.01a						
Last Name	First Name	Position	Total Billable Hours	Raw Rate	Bill	able Rate	Total Cost
Gonzalez	Lucecita	Administrative Assistant	160	\$ 26.75	\$	59.92	\$ 9,587.20
Grossman	Stacy	Admnistrative Assistant	80	\$ 37.34	\$	83.64	\$ 6,691.20
McDougall	Nancy	Administrative Support	157	\$ 38.83	\$	86.98	\$ 13,655.86
Total 08 - ADMINI	STRATION SUPPORT - 7000.0	)1a	397				\$ 29,934.26

4,752.70

### **Timesheet Tally November 2021**

01 - ADMINISTRATION - 1000.02	-	T	 			
Name	11/5/2021	11/12/2021	11/19/2021	11/26/2021	12/3/2021	Totals
Beckman, Tiffany	32	32	40	24	16	144
Mitchel, Zara	40	40	8	16	16	120
Nazaire, Anthony	40	40	16	16	0	112
Repiso, Romina	32	40	40	8	16	136
St. Rose, Martina	40	36	40	24	16	156
Total 01 - ADMINISTRATION - 10	00.02b					668
			1			
03 - PROJECT MANAGER - 1000.0		T				
Michaud, Jay	40	40	40	24	16	160
Nedd, Kimberly	40	40	32	24	16	152
Schiappa, Chris	40	40	32	16	16	144
Total 03 - PROJECT MANAGER - 1	000.052b					456
			1			
04 - ASSISTANT PROJECT MANAG	1	T	<b> </b>			
Basini, Lisa	40	40	40	24	16	160
Emmanuel, Cathy	40	40	40	24	16	160
Ghantous, Lucille	40	40	40	24	16	160
Montalvan, Maria Jose	40	40	40	24	16	160
O'Connor, Desiree	40	40	40	24	16	160
Rodriguez, Ricardo	40	40	32	24	16	152
Schmidt, Ana	40	40	40	24	16	160
Taurisano de Faria, Ana	40	40	40	0	16	136
Total 04 - ASSISTANT PROJECT M	ANAGER - 100	0.053b				1248
			•			
05 - CONSTRUCTION COORDINAT	ORS - 1000.05	4c				
Cassa, Patrick	24	40	32	24	16	136
Jarvis, Matthew	40	32	40	24	16	152
Munoz, Wilson	40	40	40	24	16	160
Nchi, Felix	40	40	40	24	16	160
Total 05 - CONSTRUCTION COOR	DINATORS - 10	00.054c				608
			_			
06 - COMMUNICATIONS - 4000.0	1a					
Adams, Bryan	30	30	0	0	12	72
Barnett, Melissa	20	20	20	0	0	60
Crawford, Keneesha	30	30	30	18	12	120
De Reuver, Brandon	20	20	20	12	8	80
Garth, Yvonne	8	8	7	5	3.7	31.7
Gonzalez, Yaneris	20	20	20	4	8	72
Guy, Rae-Ann	30	30	30	18	12	120
Williams, Deniece	40	40	40	24	16	160
Total 06 - COMMUNICATIONS - 4	000.01a					715.7
			-			
07 - PROCUREMENT - 5000.01a						
Augusto, Neda	40	28	40	16	16	140
Chentes-Hernandez, Daisy	40	40	40	24	16	160
Cohen, Mark	40	40	40	24	16	160
Mitchell, Carolyn	40	24	0	0	0	64
Rodriguez, Adriana	32	24	40	24	16	136
Total 07 - PROCUREMENT - 5000.		I	·			660
k			1			
08 - ADMINISTRATION SUPPORT	- 7000.01a		1			
Gonzalez, Lucecita	40	40	40	24	16	160
Grossman, Stacy	40	40	0	0	0	80
		i×	<u> </u>		~	

McDougall, Nancy

Total 08 - ADMINISTRATION SUPPORT - 7000.01a

# AECOM Technical Services, Inc. School Board of Broward County Program Management Owner's Representative

# Price Proposal - Hourly Rate Basis

Stategory     Category     Company       Fortegory     Structor, Administration & Management     AECOM       Popury Director, Administration & Management     AECOM       Depury Director, Administration & Management     AECOM       Depury Director, Construction     AECOM       Depury Director, Construction     AECOM       Administration     Beard Hem Coordinator       Beard Hem Coordinator     Corradino       Beard Hem Coordinator     Barch       Beard Hem Coordinator     Garth       Document Control Manager     Garth       Document Control Coordinator     Garth       Document Control Coordinator     Garth       Document Control Manager     Garth       Document Control Manager     Gar						Minimur	Minimum Effective Multiplier (2.24)	ultiplier (	2.24)		F'221	1 F'222	F'223	F'224	F'225
Status         Carative active beputy Director, Administration & Management macrice         AECOM Director         AECOM           Active         Deputy Director, Administration & Management macrice         AECOM         AECOM           Inactive         Deputy Director, Administration & Management macrice         AECOM         AECOM           Inactive         Deputy Director, Construction         AECOM         AECOM           Inactive         Deputy Director, Construction         AECOM         AECOM           Inactive         Beard Item Condinator         Correlation         AECOM           Inactive         Beard Item Condinator         Condinator         Condinator           Inactive         Beard Item Condinator         Garth         ACOM           Inactive         Beard Item Condinator         Garth         ACOM           Inactive         Beard Item Condinator         Garth         ACOM           Inactive         Beard Item Condinator						YR 1 Rate	e YR 2 Rate		DLM incl. ) Profit	YR 2 Bill Rate Hours	te Hou	rs Hours	s Hours	Hours	Hours
Sr. Leadership         Active         Director         Actions           Inactive         Deputy Director, Administration & Management         AECOM           Inactive         Deputy Director, Administration & Management         AECOM           Active         Deputy Director, Construction         Management         AECOM           Inactive         Deputy Director, Construction         Management         AECOM           Inactive         Director, Construction         AECOM         AECOM           Preding         Director, Construction         AECOM         AECOM           Active         Director, Construction         AECOM         AECOM           Active         Director, Construction         AECOM         AECOM           Aretive         Director, Construction         AECOM         AECOM           Active         Director, Construction         AECOM         AECOM           Active         Board Hern Coordinator         Condinator         Construction           Active         Board Hern Coordinator         Garth         AECOM           Active         Board Hern Coordinator         Garth         AECOM           Active         Board Hern Coordinator         Garth         AECOM           Active         Board Hern Coordinator<	Status	Category	Company	Employee Name	ATS/AFS	Field			2.24		1920	0 1920	1920	1920	1920
Active         Director         Active         Deputy Director, Administration & Management         AECOM           Inactive         Deputy Director, Administration & Management         AECOM           Inactive         Deputy Director, Construction         AECOM           Inactive         Deputy Director, Construction         AECOM           Inactive         Director, Construction         AECOM           Inactive         Director, Construction         AECOM           Inactive         Director, Construction         AECOM           Inactive         Director, Construction         AECOM           Paulity         Director, Construction         AECOM           Active         Director, Construction         AECOM           Inactive         Board Item Coordinator         Corradio           Inactive         Board Item Coordinator         Corradio           Inactive         Board Item Coordinator         Garth           Inactive         Board Item Coordinator         Garth           Active         Board Item Coordinator         Garth	J	Sr. Leadership													
Inactive         Deputy Director, Administration & Management         AECOM           Anterie         Deputy Director, Administration & Management         AECOM           Anterie         Deputy Director, Construction         AECOM           Inactive         Deputy Director, Construction         AECOM           Inactive         Director, Construction         AECOM           Inactive         Director, Construction         AECOM           Inactive         Director, Construction         AECOM           Inactive         Director, Construction         AECOM           Active         Director, Construction         AECOM           Active         Director, Construction         AECOM           Active         Director, Construction         AECOM           Active         Boand Item Coordinator         Bach           Inactive         Boand Item Coordinator         Bach           Active         Boand Item Coordinator         Bach           Active         Document Control Coordinator         Bach           Active		Director	AECOM	Kathleen Langan	ATS	\$ 110	110.58 \$ 11	115.00	2.24	\$ 257.60	50 1	1	1	1	1
Inactive         Deputy Director, Administration & Management         AECOM           Inactive         Deputy Director, Administration & Management         AECOM           Inactive         Director, Construction         AECOM           Inactive         Director, Construction         AECOM           Pendine         Director, Construction         AECOM           Active         Board Item Coordinator         Construction           Active         Board Item Coordinator         Garth           Inactive         Board Item Coordinator         Garth           Active         Boorument Control Coordinator         Garth           Active         Boorument Control Coordinator         Garth           Active         Document Control Coordinator         Garth           Active         Boorument		Deputy Director, Administration & Management	AECOM	Michael Bobby	ATS		86.50 \$ 8	86.50	2.24	\$ 193.76	6 0.75	0	0	0	0
Active         Deputy Director, Administration & Management         AECOM           Inactive         Director, Construction         AECOM           Reading         Director, Construction         AECOM           Active         Director, Construction         AECOM           Inactive         Beard Item Coordinator         Corradino           Inactive         Beard Item Coordinator         BACH           Inactive         Beard Item Coordinator         Garth           Active         Document Control Manager         Garth           Active         Document Co			AECOM	Brian Butler	ATS	\$ 91	91.35 \$ 9	95.92	2.24	\$ 214.86	36 0.08	8 0.3	0	0	0
Imachine         Deputy Director, Construction         AECOM           Inactive         Director, Construction         AECOM           Inactive         Director, Construction         AECOM           Inactive         Director, Construction         AECOM           Active         Director, Construction         Keith           Active         Director, Construction         Construction           Active         Director, Construction         ACCOM           Inscription         Beard Item Administrator         ACCOM           Inscription         Beard Item Coordinator         BACH           Inscription         Beard Item Coordinator         BaCH           Active         Beard Item Coordinator         BaCH           Active         Document Control Coordinator         Barth           Active         Document Cont		Deputy Director, Administration & Management	AECOM	John Nigro	ATS	\$ 64	64.69 \$ 8	80.00	2.24	\$ 179.20	0 0	1	1	1	1
Imachine         Director, Construction         AECOM           Rendine         Director, Construction         AECOM           Active         Director, Construction         AECOM           Active         Director, Construction         Construction           Active         Director, Construction         Construction           Active         Board Item Coordinator         Construction           Inactive         Board Item Coordinator         Garth           Inactive         Board Item Coordinator         Garth           Active         Board Item Coordinator         Garth           Active         Board Item Coordinator         Garth           Active         Document Control Coordinator         Garth           Active         Document Contro		Deputy Director, Construction	AECOM	Miguel Nogueras	ATS	\$ 91	ŝ		2.24	\$ 204.62	52 0.68	8	0	0	0
Pending         Director, Construction         AECOM           Inactive         Director, Construction         Keith           Inactive         Director, Construction         Corradino           Pending         Construction         AECOM           Inactive         Beard Item Coordinator         AECOM           Inactive         Beard Item Coordinator         AECOM           Inactive         Beard Item Coordinator         AECH           Inactive         Beard Item Coordinator         AECH           Inactive         Beard Item Coordinator         BACH           Inactive         Beard Item Coordinator         BACH           Active         Beard Item Coordinator         Garth           Active         Document Control Coordinator			AECOM	Matt Hunt	ATS	\$ 100	s		2.24	\$ 224.00	0.68	8 0.25	0	0	0
Imachine         Director, Construction         Keith           Active         Director, Construction         Corradino           Pending         Director, Construction         Corradino           Pending         Director, Construction         Corradino           Active         Beard Item Coordinator         BACH           Inactive         Document Control Coordinator         BACH           Active         Document Control Coordinator         Garth           Active         Document Control		1	AECOM	TBD (Replacement for Matt Hunt)	ATS	\$ 100	100.00 \$ 10	100.00	2.24	\$ 224.00	0.68	8 0.2	ч	1	0.75
Active         Director, Construction         Corradino           Fending         Construction         Accondinator         Accondinator         Accondinator           Inactive         Board Item Coordinator         Board Item Coordinator         BACH           Inactive         Board Item Coordinator         Garth         BACH           Inactive         Board Item Coordinator         Garth           Active         Document Control Coordinator         Garth           Inactive         Document Control Coordinator         Garth           Active         Document Control Coordinator         Garth           Inactive         Document Control Coordinator         Garth           Inactive         Document Control Coordinator         Garth           Active			Keith	Matt Hunt	褒	\$ 100	ş	100.00	2.24	\$ 224.00	0.30	0 0.25	0	0	0
pendling         Construction         AECM           Administration         Administration         Accondinator           Instrive         Board Item Coordinator         BACH           Instrive         Board Item Coordinator         BACH           Instrive         Board Item Coordinator         BACH           Instrive         Board Item Coordinator         Garth           Instrive         Board Item Coordinator         Garth           Active         Document Control Coordinator         BACH           Active         Document Control Coordinator         Garth           Active         Document Control Manager         Garth           Active         Document Control Manager         Active           Active         Document Control Manager <t< td=""><td></td><td>Director, Construction</td><td>Corradino</td><td>Trevor Martin</td><td></td><td></td><td>93.80 \$ 9</td><td></td><td>2.24</td><td>\$ 210.11</td><td>1 0.00</td><td>0.3</td><td></td><td>Ч</td><td>-</td></t<>		Director, Construction	Corradino	Trevor Martin			93.80 \$ 9		2.24	\$ 210.11	1 0.00	0.3		Ч	-
Administration         Administration           Insidie         Board Item Coordinator         BACH           Insidie         Board Item Coordinator         BACH           Insidie         Board Item Coordinator         BACH           Insidie         Board Item Coordinator         Garth           Inscrive         Board Item Coordinator         Garth           Active         Board Item Coordinator         Garth           Active         Board Item Coordinator         Garth           Active         Document Control Coordinator         Garth			AECOM	Angel Diaz	ATS		ş	61.00	2.24	\$ 136.64	4 0.00	0 0.25	1	1	-
Active         Beard Item Administrator         BACH           Inactive         Beard Item Coordinator         6arth           Active         Document Control Manager         6arth           Active         Document Control Manager         4arth           Active         Document Control Coordinator         6arth           Active         Document Control Coordinator		Administration													
Imactive         Beard Item Coordinator         BACH           Inactive         Beard Item Coordinator         Garth           Inactive         Beard Item Coordinator         Garth           Active         Beard Item Coordinator         Garth           Active         Document Control Coordinator         Garth           Active         Document Control Coordinator         Garth           Active         Document Control Coordinator         Garth           Instret         Document Control Coordinator         Garth           Instret         Document Control Coordinator         Garth           Active         Document Control Manager         Garth           Active         Document Control Manager         Garth           Active         Document Control Manager         Garth           Active         Document Con			BACH	Kelli-Ann Gordon		\$ 37	37.70 \$ 3	38.83	2.24	\$ 86.98	98 0.70	0 1	1	1	0
Inactive         Beard Item Coordinator         Garth           Inactive         Beard Item Coordinator         Garth           Active         Decument Control Coordinator         BACH           Active         Document Control Coordinator         BACH           Inscrite         Document Control Coordinator         Garth           Inscrite         Document Control Coordinator         Garth           Active         Document Control Coordinator         Garth           Inscrite         Document Control Coordinator         Garth           Active         Document Control Coordinator         Garth           Inscrite         Document Control Coordinator         Garth           Active         Document Control Coordinator         Garth           Inscrite         Document Control Coordinator         Garth           Active         Document Control Coordinator         Garth           Active         Document Control Coordinator         Garth           Active         Dosument Control Coordinator         Garth           Active <td></td> <td></td> <td>BACH</td> <td>Stacy-Ann Frater</td> <td></td> <td>\$ 37</td> <td>37.70 \$</td> <td></td> <td>2.24</td> <td>÷</td> <td>0.27</td> <td>0 1</td> <td>0</td> <td>0</td> <td>0</td>			BACH	Stacy-Ann Frater		\$ 37	37.70 \$		2.24	÷	0.27	0 1	0	0	0
Inactive         Beard Item Coordinator         Garth           Active         Board Item Coordinator         Garth           Active         Project Controls Coordinator         BACH           Active         Project Controls Coordinator         BACH           Active         Document Control Coordinator         BACH           Active         Document Control Coordinator         BACH           Active         Document Control Coordinator         Garth           Active         Document Control Manager         Active           Active         Destributer Manager         Active           Active         Destributer Manager         Active           Active         Destributer Support Analyst         Active           Active         Support Analyst         Active           Active         Beulider Support Analyst         Active<			Garth	Daisy Hernandez-Chentes		\$ 35	39.74 \$ 3	39.74	2.24	\$ 89.02	0.70	0 0	0	0	0
Active         Board Item Coordinator         Garth           Active         Project Control Coordinator         BACH           Active         Document Control Coordinator         BACH           Active         Document Control Coordinator         BACH           Active         Document Control Coordinator         Garth           Active         Document Control Manager         Garth           Active         Operations Manager         Garth           Active         Doerations Manager         Garth           Active         Doerations Manager         Active           Active         Destront Analyst         Active           Active         Beluider Support Analyst         Active	A CONTRACT	Board Item Coordinator	Garth	Tiffany Beckman	200	\$ 31	31.25 \$ 3		2.24	\$ 72.10	_		0	0	0
Active         Document Control Coordinator         BACH           Active         Project Control Coordinator         BACH           Active         Document Control Coordinator         Garth           Active         Document Control Coordinator         Garth           Inactive         Document Control Coordinator         Garth           Inactive         Document Control Coordinator         Garth           Active         Document Control Coordinator         Garth           Active         Document Control Manager         Garth           Active         Document Control Coordinator         Garth           Active         Operations Manager         Active           Active         Document Control Coordinator         Garth           Active         Document Control Coordinator         Garth           Active         E-Builder Support Analyst         ActOM           Active         E-Builder Support Analyst         ActOM           Active         E-Builder Support Analyst         ActOM           Active         E-Bu		Board Item Coordinator	Garth	Tiffany Beckman			ş		2.24		_	0.6	1	1	Ч
Active         Project Controls Coordinator         BACH           Active         Document Control Coordinator         Garth           Instrike         Document Control Coordinator         Garth           Instrike         Document Control Coordinator         Garth           Active         Document Control Manager         Garth           Active         Document Control Scordinator         Garth           Active         Document Control Scordination         Garth           Active         Dosuboard and Reporting Inston         Actom           Active         Dosuboard and Reporting Inston         Actom           Active         Baulder Support Analyst         Actom           Active         Builder Support Analyst         Actom           Active         Builder Support Analyst         Actom           Instrike		Document Control Coordinator	BACH	Carmen Dorval		\$ 27	Ş	28.51	2.24	\$ 63.86	_	1		1	1
Active         Document Control Coordinator         Garth           Instrict         Document Control Coordinator         Garth           Instrict         Document Control Coordinator         Garth           Active         Document Control Coordinator         Garth           Active         Document Control Coordinator         Garth           Instrike         Document Control Manager         Garth           Active         Operations Manager         Garth           Active         Desthoard and Reporting Design         AECOM           Active         Dashboard and Reporting Design         AECOM           Active         Dashboard and Reporting Design         AECOM           Active         Baulider Support Analyst         AECOM           Active         Baulider Support		Project Controls Coordinator	BACH	Elizabeth latauro		\$ 42	ş		2.24	\$ 98.06	_	1	н	1	1
Active         Document Control Coordinator         Garth           Inactive         Document Control Coordinator         Garth           Active         Document Control Manager         Garth           Active         Document Control Manager         Garth           Inactive         Operations Manager         Garth           Active         Document Control Manager         Garth           Active         Operations Manager         Active           Active         Destriboard and Reporting Design         ActOM           Active         E-Builder Support Analyst         ActOM           Inactive         E-Builder Support Analyst         ActOM           Active         E-Builder Support Analyst         ActOM           Inactive         E-Builder Support Analyst         ActOM           Active         Builder Support Analyst		Document Control Coordinator	Garth	Anthony Nazaire			s		2.24		_	1		-	-
Inactive         Document Control Coordinator         Garth           Active         Document Control Manger         Active           Active         Document Control Manger         Active           Project Controls Coordination/Reporting         Active         Destaboard and Reporting Implementation           Active         Desulider Support Analyst         Active         Active           Active         e-Builder Support Analyst         Active         Active           Inactive         e-Bu	N. Salar		Garth	Romina Repiso			s		2.24	\$ 57.68	_	1	1	1	-
Active         Document Control Coordinator         Garth           Instrike         Document Control Manager         Garth           Instrike         Operations Manager         Active           Active         Desthoand and Reporting Design         Action           Active         Dashboard and Reporting Design         Action           Active         Bashboard and Report Analyst         Action           Active         e-Builder Support Analyst         Action           Inactive         e-Builder Support Analyst         Action           Active <td></td> <td></td> <td>Garth</td> <td>Sherine Mowatt</td> <td></td> <td></td> <td>s</td> <td></td> <td>2.24</td> <td></td> <td>_</td> <td>0</td> <td>•</td> <td>0</td> <td>0</td>			Garth	Sherine Mowatt			s		2.24		_	0	•	0	0
Active         Document Control Manager         Garth           Inactive         Operations Manager         Garth           Active         Operations Manager         AECOM           Active         Operations Manager         AECOM           Project Constons Manager         AECOM         AECOM           Active         Dashboard and Reporting Design         AECOM           Active         Dashboard and Reporting Innolementation         AECOM           Inactive         Besublider Support Analyst         AECOM           Inactive         eBuilder Support Analyst         AECOM           Active         eBuilder Support Analyst         AECOM           Inactive         eBuilder Support Analyst         AECOM           Inactive         eBuilder Support Analyst         AECOM           Active         Builder Support Analyst         AECOM           Inactive         eBuilder Support Analyst         AECOM           Active         Builder Support Analyst <td< td=""><td></td><td>Document Control Coordinator</td><td>Garth</td><td>Zara Mitchel</td><td>_</td><td></td><td>Ş</td><td></td><td>2.24</td><td></td><td>_</td><td>-</td><td></td><td>-1</td><td>-</td></td<>		Document Control Coordinator	Garth	Zara Mitchel	_		Ş		2.24		_	-		-1	-
Inactive         Operations Manager         AECOM           Active         Operations Manager         AECOM           Froject Controls			Garth	Martina St. Rose			s.		2.24				-		-
Active         Operations Manager         Active         Dependent Sconting Easign         Active         Destribution Control Sconting Easign         Active         Dashboard and Reporting Easign         Active         E-Builder Support Analyst         Action         Action <th< td=""><td></td><td>T</td><td>AECOM</td><td>Chris Barnett</td><td></td><td></td><td>s.</td><td></td><td>2.24</td><td>\$ 129.25</td><td></td><td>2</td><td>•</td><td>0</td><td>•</td></th<>		T	AECOM	Chris Barnett			s.		2.24	\$ 129.25		2	•	0	•
Active         Deshboard and Reporting Design         Active         Dashboard and Reporting Design         Active         Dashboard and Reporting Implementation         AECOM           Active         Dashboard and Reporting Implementation         AECOM         AECOM         AECOM           Inactive         eBuilder Support Analyst         AECOM         AECOM         AECOM           Active         eBuilder Support Analyst         AECOM         AECOM         AECOM         AECOM           Active         eBuilder Support Analyst         AECOM		Operations Manager	AECOM	Stacy-Ann Frater	AIS	\$ 41	47.40 \$ 4	48.82	7.24	95.EUI ¢	8C.U 9		-	-	-
Active         Dashboard and Reporting Implementation         AECOM           Active         Dashboard and Reporting Implementation         AECOM           Active         eBuilder Support Analyst         AECOM           Inactive         eBuilder Support Analyst         AECOM           Inactive         eBuilder Support Analyst         AECOM           Inactive         eBuilder Support Analyst         AECOM           Active         eBuilder Support Analyst         AECOM           Inactive         eBuilder Support Analyst         AECOM           Active         Builder Support Analyst         AECOM           Active         eBuilder Support Analyst         AECOM           Active         eBuilder Support Analyst         AECOM           Active         Builder Support Analyst         AECOM           Active         Builder Support		Project Controls Coordination/Reporting		And Andrewson Andrews					h			H	+		
Active         Dashboard and Reporting Implementation         AECOM           Instrive         eBuilder Support Analyst         AECOM           Instrive         eBuilder Support Analyst         AECOM           Instrive         eBuilder Support Analyst         AECOM           Active         eBuilder Support Analyst         AECOM           Inactive         eBuilder Support Analyst         AECOM           Inactive         eBuilder Support Analyst         AECOM           Inactive         eBuilder Support Analyst Manager         AECOM           Active         eBuilder Support Analyst Manager         AECOM           Active         eBuilder Support Analyst Manager         AECOM           Active         Builder Support Analyst Manager         AECOM           Active         Builder Support Analyst Manager         AECOM           Active         Builder Support Analyst Manager         AECOM           Active         Subcontract Administrator         AECOM           Active<		Dashboard and Reporting Design	AECOM	Kim McAvoy	AFS		s.				_	-	-	0	•
Active         eBuilder Support Analyst         AECOM           Inactive         eBuilder Support Analyst         AECOM           Inactive         eBuilder Support Analyst         AECOM           Active         eBuilder Support Analyst         AECOM           Inactive         eBuilder Support Analyst         AECOM           Active         Subort Analyst         AECOM           Active         Builder Support Analyst         AECOM           Active         Builder Support Analyst         AECOM           Active         Subort Analyst         AECOM           Active         Subort Analyst         AECOM           Active         Subort Analyst         AECOM           <	P.S. P. P. P.	Dashboard and Reporting Implementation	AECOM	Chad Sullivan	ATS		s.		2.24	\$ 178.33	_		+	0	•
Inactive         eBuilder Support Analyst         AECOM           Inactive         eBuilder Support Analyst         AECOM           Active         eBuilder Support Analyst         AECOM           Inactive         eBuilder Support Analyst         AECOM           Active         Subcontract Administrato         AECOM           Active         Subcontract Administrato         AECOM           Active         Operation Support         AECOM           Active         Program Controls Director         AECOM           Active         Program Controls Director         AECOM           Active         Program Controls Director         AECOM           Active         Program Controls Analyst         AEC		e-Builder Support Analyst	AECOM	Lady Morales	ATS		s	$\downarrow$	2.24	\$ 77.19	-	9		0	0
Inactive         e-Builder Support Analyst         AECOM           Active         e-Builder Support Analyst         AECOM           Inactive         e-Builder Support Analyst Manager         AECOM           Inactive         e-Builder Support Analyst Manager         AECOM           Active         Support Analyst Manager </td <td></td> <td>e-Builder Support Analyst</td> <td>AECOM</td> <td>Tiffany Guillod</td> <td>ATS</td> <td></td> <td>ŝ</td> <td>_</td> <td>2.24</td> <td>\$ 146.44</td> <td>_</td> <td>-</td> <td>•</td> <td>0</td> <td>•</td>		e-Builder Support Analyst	AECOM	Tiffany Guillod	ATS		ŝ	_	2.24	\$ 146.44	_	-	•	0	•
Active         e-Builder Support Analyst         AECOM           Inactive         e-Builder Support Analyst Manager         AECOM           Inactive         e-Builder Support Analyst Manager         AECOM           Active         Subiont         AECOM           Active         Subiont         AECOM           Active         Subiont         AECOM		e-Builder Support Analyst	AECOM		AIS	20 C	63.47 \$ 0 63.00 ¢ 6	15.00	47.7	C 141 12	CT-0 4	0 0			
Active         E-Brollinet Support Analyst         Action           Active         E-Brollider Support Analyst         ACCOM           Active         E-Builder Support Analyst         ACCOM           Inactive         e-Builder Support Analyst         ACCOM           Inactive         e-Builder Support Analyst         ACCOM           Inactive         e-Builder Support Analyst Manager         AECOM           Inactive         e-Builder Support Analyst Manager         AECOM           Active         e-Builder Support Analyst Manager         AECOM           Active         e-Builder Support Analyst Manager         AECOM           Active         Builder Support Analyst Manager         AECOM           Active         Subcontract Administrator II         ACCOM           Active         Subcontract Administrator II         AECOM           Active         Subcontract Administrator II         AECOM           Active         Subcontract Administrator II         AECOM           Inactive         Program Controls Director         AECOM           Active         Program Controls Director         AECOM           Active         Program Controls Director         AECOM           Active         Program Controls Analyst         AECOM           <		e-builder Support Analyst	AECOM		AIS		n 1		47.7	71-14T ¢	_	+			
Active         E-Builder Support Analyst         Accom           Active         E-Builder Support Analyst         Accom           Inactive         e-Builder Support Analyst Manager         Accom           Active         Subcontract Administrator         Accom           Active         Subcontract Administrator         Accom           Active         Deration Support         Accom           Inactive         Program Controls Director         Accom           Active         Program Controls Director         Accom           Active         Program Controls Director         Accom           Active         Program Controls Analyst         Accom           Active         Program Controls Analyst         Accom           Active         Program Controls Analyst         Accom           Active         Program		e-builder Support Analyst	AECOM	rauluk haggerly Pochtiche	ATC		2 0		47.7	124 67	_	-			
Instruct         Enclose         Enclose         AECOM           Instructive         E-Builder Support Analyst         AECOM           Inactive         e-Builder Support Analyst Manager         AECOM           Active         Subort Analyst Manager         AECOM           Active         Program Controls Director		e-builder Support Analyst	AECOM	Tammy Singer	ALS	~ ~	n v		47-7 4-7-7	20-4CT \$		-			
Inactive         E-Builder Support Analyst         AECOM           Inactive         e-Builder Support Analyst Manager         AECOM           Inactive         e-Builder Support Analyst Manager         AECOM           Active         e-Builder Support Analyst Manager         AECOM           Active         Subcontract Administrator         AECOM           Active         Subcontract Administrator         AECOM           Active         Subcontract Administrator         AECOM           Active         Operation Support         AECOM           Active         Operation Support         AECOM           Active         Operation Support         AECOM           Active         Program Controls Director         AECOM           Active         Program Controls Analyst         AECOM           Active         Project Controls Analyst         AECOM		T	AFCOM	Tricia Connelly	ATS		2		2.24		_	-		0	0
Inactive         e-Builder Support Analyst Manager         AECOM           Imactive         e-Builder Support Analyst Manager         AECOM           Active         e-Builder Support Analyst Manager         AECOM           Active         e-Builder Support Analyst Manager         AECOM           Active         Subcontract Administration         AECOM           Active         Subcontract Administration         AECOM           Active         Poperation Support Analyst         AECOM           Instrive         Program Controls Director         AECOM           Instrive         Program Controls Director         AECOM           Active         Program Controls Markst         AECOM           Active         Program Controls Analyst         AECOM		Т	AECOM	Tricia Connelly	ATS		s		2.24	\$ 83.08	+-		0	0	0
Imactive         e-Builder Support Analyst Manager         AECOM           Active         e-Builder Support Analyst         AECOM           Active         Subcontract Administrator II         AECOM           Active         Subcontract Administrator II         AECOM           Active         Subcontract Administrator II         AECOM           Active         Poperation Support         AECOM           Inactive         Program Controls Director         AECOM           Inactive         Program Controls Director         AECOM           Active         Program Controls Analyst         AECOM			AECOM	Aaron Rupp	ATS		s	70.63	2.24	\$ 158.21	-	4 0.05		0	0
Active         e-Builder Support Analyst         Action			AECOM	Aaron Rupp	ATS	\$ 72	72.39 \$ 7		2.24	\$ 171.25	5 0.04	4 0.10	0	0	0
Active         Subcontract Administrator II         Active         Subcontract Administrator         AECOM           Active         Subcontract Administrato         AECOM         AECOM           Active         Deration Support         AECOM         AECOM           Inactive         Program Controls Director         AECOM         AECOM           Inactive         Program Controls Director         AECOM         AECOM           Active         Program Controls Director         AECOM         AECOM           Active         Program Controls Director         AECOM         AECOM           Active         Program Controls Analyst         AECOM         AECOM		e-Builder Support Analyst	AECOM	Tzeyu Ng	ATS		\$ 7	73.50	2.24	\$ 164.64	4	0.10	0	0	0
Active         Subcontract Administrato         AECOM           Active         Operation Support         AECOM           Inactive         Program Controls Director         AECOM           Inactive         Program Controls Director         AECOM           Active         Program Controls Analyst         AECOM		Subcontract Administrator II	AECOM	Lisa Lanier	ATS		\$ 3		2.24	\$ 68.14	4 0		1.5		
Active         Deration Support         Action         AECOM           Imactive         Program Controls Director         AECOM         AECOM           Inactive         Program Controls Director         AECOM         AECOM           Active         Program Controls Director         AECOM         AECOM           Active         Program Controls Director         AECOM         AECOM           Active         Program Controls Analyst         AECOM         AECOM		Subcontract Administrato	AECOM	Loretta Ownes	ATS		\$ 3	33.29	2.24	\$ 74.57	7 0	0.01	1750		
Imactive         Program Controls Director         AECOM           Inactive         Program Controls Director         AECOM           Active         Program Controls Director         AECOM           Active         Program Controls Director         AECOM           Active         Program Controls Analyst         AECOM           Active         Project Controls Analyst         AECOM		Operation Support	AECOM	Yurima Haywood	ATS	\$ 31	Ş		2.24	\$ 73.52	2 0.05	5 0.25	0.25	0.25	0.25
Imactive         Program Controls Director         AECOM           Active         Program Controls Director         AECOM           Active         Project Controls Analyst         AECOM           Active         Project Controls Analyst         AECOM		Program Controls Director	AECOM	Julia Bolte	ATS	\$ 81	Ş		2.24	\$ 183.48	100	1 0	0	0	0
Active         Program Controls Director         AECOM           Active         Project Controls Analyst         AECOM           Active         Project Controls Analyst         AECOM			AECOM	Julia Bolte	ATS	\$ 84	84.14 \$ 8		2.24	\$ 188.47	17 0.25		0	0	0
Active Project Controls Analyst Action Action Action Action Action Active Project Controls Analyst Action A		Program Controls Director	AECOM	Georgia Aguila	ATS	Ş	- \$ 8	87.50	2.24	\$ 196.00	0	0.3		0	0
Active Project Controls Analyst		Project Controls Analyst	AECOM	Rajvee Rathod	ATS	S	- \$ 3	_	2.24	\$ 72.80	_	-	-	0	•
Antice Destant and a second		Project Controls Analyst	AECOM	Kelly Douglas Cannon	ATS		Ş					0.01		0	0
Active Project Controls Manager	ontrol Active	Project Controls Manager	AECOM	Tammy Whippie	ATS	\$ 75	75.87 \$ 7	78.90	2.24	\$ 176.74	4 0.55	5 1	-	1	1

### Appendix B

1 of 6

						Minimum Effective Multiplier (2.24)	ective Multip	lier (2.24)		F'221	F'222 F	F'223 F	F'224 F	F'225
						YR 1 Rate	YR 2 Rate	DLM incl. Profit	YR 2 Bill Rate Hours		Hours	Hours H	Hours H	Hours
	Status	Category	Company	Employee Name	ATS/AFS	Field		2.24		1920	1920	1920	1920	1920
										_	_	-	_	
Project Control	Pending	Cost Engineer	AECOM	TBD	AFS	\$ -	\$ 45.00		\$ 100.80	0.00	0.1	1	1	0.5
Project Control	Active	Scheduler	AECOM	Bryce Daniels	ATS	\$ 43.37	\$ 47.93	2.24	\$ 107.36	0.04	0	0	0	0
Project Control	Inactive	Scheduler	AECOM	Natalie Du Quesnay	ATS		\$ 73.59	2.24	\$ 164.84	-	0	0	0	0
Project Control	Inactive	Scheduler	AECOM	Sarah Rohling	ATS	\$ 48.20	\$ 48.20	2.24	\$ 107.97	0.03	0	0	0	0
Project Control	Inactive	Scheduler, Jr.	Corradino	Edgar "Tony" Carreno			\$ 50.00	2.24	\$ 112.00	0.80	0	0	0	0
Project Control	Inactive	Scheduler, Lead	AECOM	Orlando Bryan	ATS	\$ 79.33	\$ 79.33	2.24	\$ 177.70	0.95	0	0	0	0
Project Control	Active	Scheduler, Master	AECOM	Daniel Castellon			\$ 74.00	2.24	\$ 165.76		0	0	0	0
Project Control	Inactive	Scheduler, Sr.	AECOM	Gary DeWulf		\$ 86.41	\$ 86.41	2.24	\$ 193.56	0.035	0	0	0	0
Project Control	Active	Scheduler, Sr.	AECOM	Gary DeWulf		\$ 90.73	\$ 93.44	2.24	\$ 209.31	0.035	0	0	0	0
Project Control	Active	Scheduler, Sr.	AECOM	Gustavo Paolini	ATS	\$ 55.29	\$ 56.95	2.24	\$ 127.57	1	1	1	1	0
Project Control	Active	Scheduler, Sr.	AECOM	TBD (Replacement Stephen Zurschmiede)	ATS			2.24		0	0.1	1	1	1
Project Control	Inactive	Scheduler, Sr.	AECOM	Stephen Zurschmiede	ATS		\$ 80.00	2.24	\$ 179.20	0	0.15	0	0	0
		Long Term Planning												
Long Term Planning	Active	Economics Advisor	AECOM	Garrett E Harper	ATS	- \$	\$ 93.51	2.24	\$ 209.46	0	0.04	0	0	0
Long Term Planning	Active	Planning & Economics Coordinator	AECOM	Sarah Richards	ATS	- \$	\$ 43.51	2.24	\$ 97.46	0	0.01	0	0	0
Long Term Planning	Active	Planning & Economics Coordinator	AECOM	Sarah Richards	ATS	\$ -	\$ 50.00	2.24	\$ 112.00	0	0	0	0	0
Long Term Planning	Active	Shared Use & Capital Planning SME	AECOM	Linda Cheu	ATS	\$ -	\$ 88.63		\$ 198.53	0	0.09	0	0	0
Long Term Planning	Active	Facilities Advisor	AECOM	Endrea Frazier	ATS	\$ -	\$ 115.39		\$ 258.47	0	0.04	0	0	0
Long Term Planning	Active	Shared Use Lead	AECOM	Andrew Perez	ATS	\$ -	\$ 72.12	2.24	\$ 161.55	0	0.17	0	0	0
Long Term Planning	Active	Geospatial & Policy Analyst	AECOM	Sean Tapia	ATS	\$ -	\$ 43.53		\$ 97.51	0	0.01	0	0	0
Long Term Planning	Active	Geospatial & Policy Analyst	AECOM	Sean Tapia	ATS	\$ -	\$ 48.75	2.24	\$ 109.20	0	0.31	0	0	0
Long Term Planning	Active	Geospatial & Policy Analyst	AECOM	Catherine Ritter	ATS	\$ -	\$ 33.66	_	\$ 75.40	0	0.27	0	0	0
Long Term Planning	Active	Planning & Policy SME	AECOM	Joyce Tsepas	ATS	\$ -	\$ 94.55	2.24	\$ 211.79	0	0.08	0	0	0
Long Term Planning	Active	Communications	Garth	Yvonne Garth		\$ -	\$ 63.14	2.24	\$ 141.43	0	0.08	0	0	0
Long Term Planning	Active	Communications	Garth	Melissa Barnett		\$ -	\$ 45.67	2.24	\$ 102.30	0	0.08	0	0	0
Long Term Planning	Active	Communications	Garth	Brandon De Reuver		\$ -	\$ 34.67	2.24	\$ 77.66	0	0.08	0	0	0
		Design Coordination												
Design Coordination	Inactive	Admin Support	SMA	Sheffey Devier		73.91	\$ 73.91	2.24	\$ 165.56	_	0	0	0	0
Design Coordination	Active	APM, FF&E	Garth	Ana Faria			\$ 44.72	2.24	\$ 100.17	0.40	1	1	1	1
Design Coordination	Active	APM, Design	Garth				\$ 46.63	2.24		_	1	1	0	0
Design Coordination	Active	Cost Estimating/Budget Coordination/Value Engineering	AECOM	Maria Gabriela "Gaby" Madrigal Haughn			\$ 55.07	2.24	\$ 123.36	0.045	0.3	0	0	0
Design Coordination	Active	Cost Estimating/Budget Coordination/Value Engineering	AECOM	Mihaela Tomolescu		59.20		2.24		-1	1	1	1	1
Design Coordination	Active	Cost Estimating/Budget Coordination/Value Engineering	AECOM	Russ Russo		57.69		2.24		0	0.1	•	0	0
Design Coordination	Inactive	Cost Estimating/Budget Coordination/Value Engineering	AECOM	Joyce Tsepas	1	94.54		2.24		0	0.1	•	+	0
Design Coordination	Active	PM, Design	AECOM	Renee Pfeilsticker		67.00		2.24		-	0.75		+	0.5
Project Manager	Inactive	Design Review/BIM	AECOM	Chris Conley		61.90	\$ 61.90	2.24	\$ 138.66	0.89	0.2	0	0	0
Project Manager	Inactive	Design Review/BIM	AECOM	Matthew Masters	AFS	60.00	, \$	2.24	\$	0	0	0	0	0
Design Coordination	Inactive	Design Reviews & Standards	SMA	Charles Michelson		\$ 89.00	' \$	2.24		0.10	0 0	0 0	0 0	0
Design Coordination	Inscrine		AFCOM		T	11.12	, ^ v	47.7		70.0				
Design Coordination	Indefine		AELUM	carry smorken	AFS	40.87	^ v	47.7		010				
Design coordination	Inactive	Senior PM	SMA	Keliy Arnold		23.06	- ^	2.24	-	0.10	0	0	0	0
Team Leads	Inactive	Iteam Leads DM Team Lead	AECOM	Brian Kurdich	AFC	¢ 53 00		100		10	•			•
Team Leads	Inactive	PM Team Lead	AFCOM	Michael Bouwman	╈	97.00		1 20		1.0		, ,		
Team Loads	Inactive		AECON		AFS	97.40		47.7		T-0				
ream Leads	Inactive	PM leam Lead	AECOM	Chris Hardham		76.92		2.24			0.25	0,	0	0
Team Leads	Active	PM Team Lead	AECOM	Greg Montelione		71.00	\$ 71.00	2.24	\$ 159.04		0.4			0
Team Leads	Inactive	PM Team Lead	AECOM	Joseph Webster		63.08		2.24		_	0 10			
Team Leads	Indune	PIM Lead	AECUM	Joseph Webster	1	97.08	× /0.10	2.24	20./21 ¢	_	0./			
Team Leads	Inactive	PM leam Lead	AECOM					2.24		-	0.3	。,	+	0
Team Leads	Pending	PM leam Lead	AECOM	TBD (Replacement for Joe Webster)	AFS	67.08	\$ 68.00	2.24	\$ 152.32	0	0.2	- ,	+	0.5
Team Leads	Artive	PM Team Lead	AECOM	Nam Shelton		77.00		2.24		<u> </u>	0	, 0	0 ,	0
Team Leads	Inactive	PM Toom Lood	Cormeline						¢ 175.20	_	0.0	-1 0	- 0	
Team Leads	Active	PM Team Lead	AFCOM	TBD (Benjacement for Trevor Martin)	AFS	- 10	\$ 68.00	2.24	\$ 15737	0 00 0	0.2	- I	- 1	0.5
			ALLUN		1					_	7.0	+		2.0

2 of 6

					L	Minimum Effective Multiplier (2.24)	ective Multip	lier (2.24)		F'221	F'222	F'223	F'224	F'225
						YR 1 Rate	YR 2 Rate	DLM incl.	YR 2 Bill Rate Hours	-	-	-	-	Hours
				:		:		Profit		1	+	+	+	
	Status	Category	Company	Employee Name	ATS/AFS	Field		2.24		1920	1920	1920	1920	1920
Administration	Inactive	Board Item Coordinator	Garth	Daisy Hernandez		\$ 39.74	' \$	2.24	۔ ج	0.08	0	0	0	0
Team Leads	Inactive	PM Team Lead	Keith	Matt Hunt		\$ 69.00	- \$	2.24	- \$	0.70	0	0	0	0
Team Leads	Active	PM Team Lead , SCEP, FF&E	Corradino	Marleine Ghaby		\$ 68.00	\$ 73.04	2.24	\$ 163.61	1.00	1	1	1	1
		Project Managers												
Project Manager	Active	PM	AECOM	Ed McKeever	AFS				\$ 129.23	~	1	-		0
Project Manager	Inactive	PM	AECOM	Liverache Mejia			\$	_		+	0	0	0	0
Project Manager	Active	M	AECOM	Liverache Mejia	AFS	5 56.95	\$			0.3				0
Project Manager	Active	M	AECOM	Pedro Nunez					2 I38.43	A 775	- 0	- 0	-1 0	
Design Coordination	Activio		AECUM	Santiago UI Carlo		4C.10 ¢		47.7 V C C		_				-
Project Manager	ALUVE		BACH				n 1			-	1			
Project Manager Roofing Code	Active	PM	BACH	Diane taunton Silvia Farina		\$ 40.00	_	7 24		_	0.6			
Project Manager	Inactive	M	BACH	Jim Proano		\$ 61.00				+-	0	. 0	. 0	0
Project Manager	Inactive	Md	BACH	Luís Rodriguez						+	0	0	0	0
Project Manager	Pending	PM	BACH	TBD (Replacement for Joseph Gay)			\$ 48.50		\$ 108.64	+	0	1	1	0.5
Project Manager	Active	PM	BACH	Marbella Raposo Cabrera						-	0.75	-	1	1
Project Manager	Inactive	M	BACH	Nkenge Davis		\$ 55.50	s			+-	0.25	0	0	0
Project Manager	Active	PM	BACH	Scott Johnson			Ş			0.00	0.6	1	1	1
Project Manager	Active	M	BACH	Allen Colp		\$ 55.50	s		\$ 124.32	-	0.7	1	1	1
Roofing Code	Inactive	PM	BACH	Roger Veile		\$ 46.00	۔ ج	2.24	ۍ - ډ	0.70	0	0	0	0
Assistant PM	Inactive	PM	Corradino	Arle Rodriguez		\$ 43.00	Ş		\$ 99.21	_	6.0	0	0	0
Assistant PM	Pend	PM	Corradino	TBD - (Replacement for Arle Rodriguez)			\$ 48.50	2.24	\$ 108.64	00.0	0.1	1	1	0
Project Manager	Active	PM	Corradino	Herve Apollon		\$ 54.65	Ş		\$ 126.09		1	1	1	1
Project Manager	Active	Md	Corradino	Imad Younes			\$ 46.29	_	\$ 103.69	-	1		1	1
Project Manager	Inactive	PM	Corradino	Jeanne d'Arc Lahaud				2.24	ۍ - \$	0.37	0	0	0	0
Project Manager	Inactive	PM	Corradino	Jorge Hernandez			s.			_	0	0	0	0
Project Manager	Inactive	M	Corradino	Jorge Rios		\$ 67.50	\$					• •		
Project Manager	Active	M	Corradino	TBD - (Replacement for Jorge Rios)						-	1.0		-	,
Project Manager	Active	M	Corradino	Joseph Aoun						-	1		-1 0	
Project Manager	Inactive	PM	Corradino	Ricardo Flores		\$ 45.00				_	C.U	, c	, ,	
Project Manager	Pending	Md	Corradino	TBD (Replacement for Ricardo Flores)			¢ 48.50	2.24	¢ 106.64	00.0	1.0			
Project Manager	Inactive	M	Corradino			\$ 46.00	¢ 10.07		CT-001 ¢	_	17.0			
Project Manager	Activa	DM	Corradino	Nyan Comera Nirol Alias						_	104	, ,		
Project Manager	Inactive	M	Corradino	Antonio Osteicoechea		\$ 48.00	2			_	0.55	0	0	0
Project Manager	Active	Md	Corradino	Antonio Osteicoechea			s		\$ 114.24	+	0.2	-	-	0
Project Manager	Active	PM	Garth	Chris Schiappa		\$ 44.13				-	1	1	1	1
Project Manager	Pending	PM	Garth	TBD (Replacement for Procurement)			\$ 48.50	2.24	\$ 108.64	00.00	0	1	1	1
Project Manager	Pending	PM	Garth	TBD (Replacement for Procurement)						_	0	1	1	1
Project Manager	Active	PM	Garth	Jay Michaud				_		_	1			-
Project Manager	Inactive	PM	Keith	Agustin Vargas		\$ 41.12 \$ 54.50		2.24	5 92.11 6 12776	0.25	0 0	0 0	0 0	0 0
Project Manager	Activo		Neith			0C'TO ¢	n u		0///CT ¢	_	C7.0	-		-
Project Manager	Inactive	W	Keith	Blake Thorson		\$ 46.00	~ v			-	0	4 0	1 0	+ 0
Project Manaper	Active	Md	Keith	Blake Thorson					\$ 123.20	+-	, -	,	, ,	0
Project Manager	Inactive	Md	Keith	lak Bicaci			2			-	1 0	. 0	. 0	0
Project Manager	Inactive	Md	Keith	Tina Willard			s			+	0	0	0	0
Project Manager	Inactive	PM	Keith	Tina Willard		\$ 43.00	\$ 43.00		\$ 96.32	0.71	0.25	0	0	0
Project Manager	Active	PM	Keith	Jessica (JD) McGruder							0.75	1	1	1
Project Manager	Active	PM, FF&E	Garth	Kimberly Nedd			ş			_	1	1	0	0
Project Manager	Active	PM, Sr.	AECOM	Michael Jenner	AFS		s			_	1	1	1	0.5
Project Manager	Active	PM, Sr.	BACH	Jim Proano		\$ 68.00	s.		\$ 156.80	_	1		0	0
Project Manager	Active	PM, Sr.	Corradino	Fadi Hardan		\$ 68.80	\$ 75.00	2.24	\$ 168.00	1.00	1	-1	1	1
		Assistant Project Managers												

3 of 6

						Minimum Effective Multiplier (2.24)	ctive Multip	lier (2.24)			$\vdash$	$ \rightarrow $	$ \rightarrow $	F'225
						YR 1 Rate	YR 2 Rate	DLM incl. Profit	YR 2 Bill Rate Hours	_	Hours	Hours	Hours	Hours
	Status	Category	Company	Employee Name	ATS/AFS	Field		2.24		1920	1920	1920 1	1920	1920
Assistant PM	Inactive	APM	BACH	Closed Position		\$ 35.00	, S	2.24	, Š	0.00	0	0	0	•
Assistant PM	Inactive	APM	BACH	Elsie Vazquez			\$ 36.77	2.24	\$ 82.36	-	1	0.7	0	0
Assistant PM	Inactive	APM	BACH	Jason Eppy			- \$	2.24	- \$	0.00	0	0	0	0
Assistant PM	Inactive	APM	BACH	Alexandría Wilson			\$ 34.95	$\square$	\$ 78.29	$ \rightarrow $	1	0.8	0	0
Assistant PM	Inactive	APM	BACH	Marbella Raposo Cabrera			\$ 40.90		\$ 91.62	-	0.25	0	0	0
Assistant PM	Inactive	APM	BACH	Tramayne Whyte			\$	2.24	\$	-	0	0	0	0
Assistant PM	Active	APM	Corradino	Angie Castillo Martinez			\$ 35.64	2.24	\$ 79.83	-	1	1	1	1
Assistant PM	Inactive	APM	Corradino	Arle Rodriguez			, \$	2.24	\$	0.63	•	0	0	0
Assistant PM	Inactive	APM	Corradino	Ashley Larson			ج	2.24	۲	0.30	•	0	0	0
Assistant PM	Inactive	APM	Corradino	Danae Bruce			\$ \$	2.24	\$ '	0.02	0	0	0	0
Assistant PM	Inactive	APM	Corradino	Shelby Coroneos			\$	2.24	\$ -	-	0	0	0	0
Assistant PM	Inactive	APM	Corradino	Tim Gallerani			\$ 36.05	2.24	\$ 80.75	-	0.4	-	1	
Assistant PM	Active	APM	Corradino	Maria Quiroz			\$ 36.05		\$ 80.75	-	0.6	-1	-	1
Assistant PM	Active	APM	Corradino	Veronica Aponte		\$ 30.00	\$ 30.90		\$ 69.22	1.00	0.9	1	1	0
Assistant PM	Acuve	APM	Corradino	Joan Vargas			\$ 34.45	2.24	/T.// \$	000	1.0			
Accistant DM	Inactina	ALIVI A DAA	Cath			5. 24 FO				_				
Assistant PM	Active	ATM	Garth	Ana Scrimiat Cathy Emmanual			20.02 \$		\$ 71 57	_	c.n		-	-
Assistant PM	Active	APM	Garth			\$ 35.00	\$ 35.00	2.24	\$ 78.40	+-	0.85		4	- 0
Assistant PM	Active	APM	Garth	Lisa Basini			\$ 32.00		\$ 71.68	+-	0.85			1
Assistant PM	Active	APM	Garth	Therese Danson			\$ 33.65		\$ 75.38	-	0.5	1	1	1
Assistant PM	Inactive	APM	Garth	Lucecita Gonzalez		\$ -	\$ 32.00	2.24	\$ 71.68	-	0.2	0	0	0
Assistant PM	Pending	APM	Garth	TBD		\$	\$ 33.65		\$ 75.38		0.2	1	1	1
Assistant PM	Pending	APM	Garth	TBD (Replacement for Lucecita Gonzalez)			\$ 32.00		\$ 71.68	-	0.2	-1	1	1
Assistant PM	Inactive	APM	Garth	Lucille Ghantous			\$ 32.00		\$ 71.68	-	0.3			-
Assistant PM	Active	APM	Garth	Maria Montalvan		5 32.00	\$ 32.00	2.24	\$ /1.68	0.40	6.0	-1 0		
Assistant PM	Inactive	APM	Garth	Voslaine Muchuli		35.00		2.24	, , , v	02.0				
Assistant PM	Inactive	APM	Keith	Agustin Vargas				2.24	, s	0.30	0	0	0	0 0
Assistant PM	Inactive	APM	Keith	Jessica (JD) McGruder		\$ 35.00	\$ 36.05	2.24	\$ 80.75	-	0.25	0	0	0
Assistant PM	Active	APM	Keith	Karlene Henry		\$ -	\$ 38.00	2.24	\$ 85.12	1.00	0.6	0	0	0
Assistant PM	Active	APM	S Davis	Cristina Quiroz		\$ 35.00	\$ 35.00	2.24	\$ 78.40	-	0.75	1	1	1
Assistant PM	Pending	APM	S Davis	TBD			\$ 35.00	2.24	\$ 78.40	_	0.2			1
Assistant PM	Active	APM	Kerth 5 Douis	lara Kirkland Amoone Unddad		\$ 31.25	¢ 32.19	2.24	¢ 70.40	1.00			-1 -	
Acristant DAA	Active		SIVDU C						r 10.40	_	1		4 .	
Hasisterit FIM	ALUVE		S Uavis	katherine Desangles		\$ 32.UU	\$ 32.00	7.24	\$ /T.b8	0.00	1.1	-	-	-
Const Coordinator	Active	Construction Coordinators	васн	Minuel Romero		10 VA VA	¢ 50.47	VC C	¢ 113.05	0.80	1	+		-
Const Coordinator	Active	Construction Coordinator	BACH	Rafic Hage							1			1
Const Coordinator	Inactive	Construction Coordinator	BACH	Scott Johnson			\$ 47.00		\$ 105.28	_	0.4	0	0	0
Const Coordinator	Active	Construction Coordinator	BACH	Pedro Morales		<del>،</del>	\$ 47.00	2.24	\$ 105.28		0.2	1	1	1
Const Coordinator	Pending	Construction Coordinator	BACH	TBD (Matthew Roberts)			\$ 43.75	2.24	\$ 98.00		0.2	1	1	1
Const Coordinator	Active	Construction Coordinator	Corradino	Elijah Ervin			\$ 54.59	2.24	\$ 122.28	_	1	1	1	1
Const Coordinator	Active	Construction Coordinator	Corradino	Geoffrey McCorkle			\$ 53.85	2.24	\$ 120.62	_	1	1	1	1
Const Coordinator	Active	Construction Coordinator	Corradino	Koffi Ayi (School Choice)			\$ 46.35	2.24	\$ 103.82	_	1	1	1	0.5
Const Coordinator	Inactive	Construction Coordinator	Corradino	Mark Hughes			\$ 46.35	2.24	\$ 103.82	_	0	0	0	0
Const Coordinator	Inactive	Construction Coordinator	Corradino	Nigel Alias		\$ 46.13	\$ 50.00	2.24	\$ 112.00	1.00	0.4	0	0	0
Const Coordinator	Active	Construction Coordinator	Corradino	Tim Gallerani			\$ 43.07	2.24	\$ 96.48		0.6	1	1	1
Const Coordinator	Active	Construction Coordinator	Corradino	Roberto King		\$ 35.50	\$ 36.57	2.24	\$ 81.91	1.00	1	0	0	0
Const Coordinator	Inactive	Construction Coordinator	Garth	Eddie Medlin			\$ 35.10	2.24	\$ 78.62	-+	0	0	0	0
Const Coordinator	Active	Construction Coordinator	Garth	Felix Nchi		\$ 43.27	\$ 44.57	2.24	\$ 99.83	0.70	1	1	1	1
Const Coordinator	Inactive	Construction Coordinator	Garth	Gregory Goldfuss			\$ 43.27	2.24	\$ 96.92		0	0	0	0
Const Coordinator	Active	Construction Coordinator	Garth	Matthew Jarvis		\$ 40.00	\$ 41.20	2.24	\$ 92.29	1.00	1	1	1	0
Const Coordinator	Active	Construction Coordinator	Garth	Patrick Casas		\$ 45.00	\$ 46.35	2.24	\$ 103.82	-	1	1	1	0
Const Coordinator	Active	Construction Coordinator	Garth	Wilson Munoz		43.27		2.24	\$ 99.83		1	1	1	0
Const Coordinator	Inactive	Construction Coordinator	Keith	Andreas Schneider		\$ 54.00	\$ 54.00	2.24	\$ 120.96	0.29	0	0	0	0

4 of 6

						Minimum E	Minimum Effective Multiplier (2.24)	iplier (2.24)		F.	F'221 F'222	2 F'223	F'224	F'225
						YR 1 Rate	YR 2 Rate	Profit		YR 2 Bill Rate Hours	urs Hours	rs Hours	Hours	Hours
	Status	Category	Company	Employee Name	ATS/AFS	Field		2.24		19	1920 1920	0 1920	1920	1920
											_			
Const Coordinator	Inactive	Construction Coordinator	Keith	Andrew Orndorff			s.			$\rightarrow$			1	0
Const Coordinator	Active	Construction Coordinator	Keith	Elisha Wright		\$ 58.00		4 2.24		-			1	1
Const Coordinator	Active	Construction Coordinator	Keith	Joseph Wonesh			s			99.21 1.00	_		1	1
Const Coordinator	Active	Board Item Coordinator	Keith	Lee Cole		5 38.83	ŝ			-		•	0	0
Const Coordinator	Active		Keith	Kicardo Kupcich			s.			-	40		0.5	0
Const Coordinator	Active	Construction Coordinator	S Davis	Wendel Strachan		\$ 46.06	s,			-	0.95 1		1	0
Project Manager	Active	Sr Construction Coordinator	AECUN Corroding		AIS	69.29	_	1 2.24		159.87 0			- ,	。,
Const Coordinator	Inactive	Administrative Support	Contaction	Initial Chartonic		- JE 00	2			_		+		-
		Admin Support to Construction Teams	04111			0.02 ¢	\$	7.24	Ŷ	20.0	0 0		0	0
Admin Support	Inactive	Administrative Support	AFCOM	Closed		¢ 75.63	~	100	v			•	•	•
Admin Support	Inactive	Administrative Support	Garth	Cathy Emmanuel		\$ 25.63		PC C	~ v	- 0.47				
Admin Support	Inactive	Administrative Support	Garth	Stacy Grossman				2.24	. v	- 0.47				
Admin Support	Inactive	Administrative Support	Garth	Stacy Grossman						83.64 0.63	ſ			
Admin Support	Inactive	Administrative Support	S Davis	Ameena Haddad		\$ 25.68	2			+-	1	-		
Admin Support	Inactive	Administrative Support	S Davis	Cristina Ouiroz						57.68 1.00				
Admin Support	Inactive	Administrative Support	S Davis	Doris Deneke			2			_	-	-		
Admin Support	Active	Administrative Support	S Davis	Rita Margues						-		-	, ,	
Admin Support	Active	OCP Invoicing Support	Garth	Nancy McDugall			2			+-		-		, -
Admin Support	Inactive	Admin Support	Garth	Lucesita Gonzalez			2		, v v	-		• -	- 1	
		Safety. Health and Environment					,			-		1	4	4
SHE	Active	Safety, Health and Environment	AECOM	Doug Shelton	ATS	\$ 75.00	\$ 76.50	0 2.24	\$ 17	171.36 1	-	-	-	-
		SMWBE Team			1		,		L			'	-	4
S/M WBE Coodination	Active	S/M/WBE Manager	BACH	Joseph Gav		49.38	\$ 50.86	6 2.24	\$ 11	113 93 1 00	1	c	-	-
S/M WBE Coodination	Active	S/M/WBE Compliance Coordinator	BACH	Keith Roberts		\$ 37.93	2			_				
S/M WBE Coodination	Active	S/M/WBE Outreach Coordinator	BACH	Vincent Jones				4 2.24		99.37 1.00		-		
		EDDC Support					•		L				,	,
EDDC Support	Inactive	EDDC Consulting	BACH	Natacha St. Louis		\$ 43.05	, \$	2.24	Ş	- 1.00	0 00	0	0	0
EDDC Support	Active	EDDC Consulting	BACH	Lener Coira						82.92 0.00			0	0
EDDC Support	Inactive	EDDC Support/Roofing Support	S Davis	Kayna Rosier		\$ 35.00	Ş			-			0	0
		Communications												
Communications	Active	Communications Manager	Garth	Yvonne Garth		\$ 63.14	\$ 63.14	4 2.24	\$ 14	141.43 0.50	50 0.2	0.2	0.2	0.2
Communications	Active	Communications	Garth	Brandon De Reuver			s		Ι.	+		+	0.5	0.5
Communications	Active	Communications	Garth	Yaneris Gonzalez		\$ 28.85				-			0.5	0.5
Communications	Active	Communications	Garth	Bryan Adams			\$ 28.84	4 2.24		64.60 0.00	0.75	0.75	0.75	0.75
Communications	Active	Communications	Garth	Keenesha Crawford		\$ 20.19	s		\$ 4	-		-	0.75	0.75
Communications	Active	Communications	Garth	Deniece Williams		\$ 37.93	\$ 39.07	7 2.24	\$	87.51 1.00	1 00	-	1	1
Communications	Active	Communications	Garth	Rae-Ann Guy		\$ 19.24	Ş			-	00 0.75	0.75	0.75	0.75
Communications	Active	Communications	Garth	Melissa Barnett		\$ 45.67	\$ 45.67	7 2.24	\$ 10:	102.30 0.00	0.5	0.5	0.5	0.5
Communications	Inactive	Communications	Garth	Janelle Cedeno		\$ 33.66		2.24	Ş	- 1.00	0 0	0	0	0
		Procurement												
	Inactive	Procurement Support	Garth	Adriana Rodriguez			s			_	-	+	0	0
Procurement	Inactive	Procurement Support	Garth	Carolyn Mitchell			-	$ \rightarrow$		96.19 1.00	0	0	0	0
Procurement	Inactive	Procurement Support	Garth	Sherine Mowatt			-	2.24	Ş	- 0.29	0	0	0	0
Procurement	Inactive	Procurement Support	Garth	William Varandas		\$ 28.28	÷	2.24	Ş	- 1.00	0 0	0	0	0
Procurement	Active	Purchasing Agent	Garth	Denise Torrano			\$ 27.85		\$ 62	_	0.0	0.5	0	0
Procurement	Inactive	Procurement Support	Garth	Daisy Hernandez			\$ 40.93		\$ 9:	91.68 0.08	8 0.5	0	0	0
Procurement	Inactive	Procurement Support	Garth	Lucesita Gonzalez			\$ '	2.24	Ş	- 0.00	0 0	0	0	0
Procurement	Inactive	Purchasing Admin	BACH	Closed			\$ -	2.24	\$	- 0.00	0 0	0	0	0
Procurement	Inactive	Purchasing Agent I	Garth	Neda Augusto			\$ 25.75	5 2.24		57.68 0.88	8 0.6	0	0	0
	Inactive	Purchasing Agent I	Garth	Paulette Hemmings Turner		\$ 25.00	۔ ج	2.24	Ş	- 0.88	8 0	0	0	0
Procurement	Active	Purchasing Agent III	Garth	Mark Cohen		\$ 42.00	\$ 43.26	5 2.24	\$ 96	96.90 1.00	0 1	0.5	0	0
		8												
Commissioning	Inactive	Commissioning	S Davis	Rodin Philip	\$	50.00 \$	\$	2.24	\$	- 1.00	0 0.3	0	0	0

5 of 6

					_	Minimum Effe	ating Adulate	line (n n a)				riana	H	- Ince
					-	MIMIMUM ETTECTIVE MURIPHER (2.24)	scrive murit	011Er (2.24)		177.4	F.222	F.223	F.224	F'225
						YR 1 Rate	YR 2 Rate	_	DLM incl. YR 2 Bill Rate Hours	e Hours	Hours	Hours	Hours	Hours
								Profit						
	Status	Category	Company	Employee Name	ATS/AFS	Field		2.24		1920	1920	1920	1920	1920
Commissioning	Active	Commissioning	S Davis	Paul Barnikel		\$	\$ 50.00	2.24	\$ 112.00	1.00	0.7	-	-	-
Commissioning	Active	Commissioning	BACH	Teresa Roberts		\$ 48.10	\$ 52.00		\$ 116.48	+-	1			
		Roofing Code Compliance		-						-		•	•	•
Roofing Code	Active		NOC	John Nocella		\$ 80.36	\$ 82.77	2.24	\$ 185.41	1 1.00	1		-	-
Roofing Code	Inactive	Team Leads	Corradino	Closed		\$ 60.00	- \$	2.24	, S	_	0	0	0	
Roofing Code	Inactive	Project Manager	BACH	Roger Veile		\$ 46.00	- \$	2.24	s.	0.70	0	0	0	0
Roofing Code	Active	Roofing Project Manager	AECOM	Stephen Starke	AFS	\$ 52.00	\$ 56.16		\$ 125.80	+	1		-	
Roofing Code	Inactive	Roofing Code Compliance (Team Lead)	AECOM	Abas Hawramee	AFS	\$ 60.00	\$ -	2.24	s s	0.07	0	0	c	c

Check Payment to: AECOM Technical Services, Inc. An AECOM Company 1178 Paysphere Circle Chicago, IL 60674 ACH Payment to: AECOM Technical Services, Inc. An AECOM Company Bank of America Account Number 5800937020 ABA Number 071000039 Wire Transfer Payment to: AECOM Technical Services, Inc. An AECOM Company Bank of America New York, NY 10001 Account Number 5800937020 ABA Number 026009593 SWIFT CODE BOFAUS3N



2 Alhambra Plaza, Ste 900, Coral Gables, FL 33134 Tel: 305-262-7466

Federal Tax ID No. 95-2661922

ATTN : Accounts Payable SCHOOL BOARD OF BROWARD COUNTY Office of Facilities & Construction 1400 NW 14th Court Fort Lauderdale, FL 33311 United States Invoice Date: 23-AUG-21 Invoice Number: 2000530877

Agreement Number: 60637139 Agreement Description:

Payment Term: 30 DAYS

Please reference Invoice Number and Project Number with Remittance

Project Number : 60637139 Bill Through Date : 01-JUL-21 - 31-JUL-21 Project Name : Broward County Public Schools Program Management Year-1

Lump Sum <u>Employee Name/Title</u> BACH GARTH KEITH		Invoice Date 20-AUG-21 20-AUG-21 06-AUG-21	Invoice Number SBBC-202107-EXP AECOMB1197 24203		<u>Billed Amt</u> 1,746.85 1,810.99 1.266.10
SDAVIS The Corradino Group		19-AUG-21 10-AUG-21	11207 4232-01-20		1,290.33 4,128.24
			4232-01-20		
Total Lump Sum					10,242.51
Project Total :Broward County Pu	blic Schools Program I	lanagement Year-1			10,242.5
Invoice Summaries					10.0.10.7
Total Current Amount : Retention Amount :					10,242.51 0.00
Pre-Tax Amount : Tax Amount :					10,242.51 0.00
					10,242.51
Total Invoice Amount :					10,242.5
Billing Summaries					10,242.3
Billing Summaries Billing Summary	<u>Current</u>	Prior	<u>Total</u>	Limit	Remain
Total Invoice Amount : Billing Summaries Billing Summary Billings Tax	<u>Current</u> 10,242.51 0.00	<u>Prior</u> 18,906,814.54 0.00	<u>Total</u> 18,917,057.05 0.00	<u>Limit</u> 21,702,534.00	
Billing Summaries <u>Billing Summary</u> Billings	10,242.51	18,906,814.54	18,917,057.05		Remain
Billing Summaries Billing Summary Billings Tax Billing Total : Outstanding Invoices	10,242.51 0.00 	18,906,814.54 0.00	18,917,057.05 0.00 18,917,057.05		<u>Remain</u> 2,785,476.95
Billing Summaries <u>Billing Summary</u> Billings Tax Billing Total : Outstanding Invoices Invoice Number	10,242.51 0.00 	18,906,814.54 0.00	18,917,057.05 0.00 18,917,057.05 Invoice Date		Remain 2,785,476.95 <u>Invoice Balance</u>
Billing Summaries Billing Summary Billings Tax Billing Total : Outstanding Invoices Invoice Number 2000429293	10,242.51 0.00 	18,906,814.54 0.00	18,917,057.05 0.00 18,917,057.05		<u>Remain</u> 2,785,476.95 <u>Invoice Balance</u> 1,410.56
Billing Summaries Billing Summary Billings Tax Billing Total : Outstanding Invoices Invoice Number 2000429293 2000438821 2000446570	10,242.51 0.00 	18,906,814.54 0.00	18,917,057.05 0.00 18,917,057.05 <u>Invoice Date</u> 18-NOV-20 11-DEC-20 06-JAN-21		<u>Remair</u> 2,785,476.95 <u>Invoice Balance</u> 1,410.56 1,200.96 8,266.85
Billing Summaries Billing Summary Billings Tax Billing Total : Outstanding Invoices Invoice Number 2000429293 2000438821 2000446570 2000449837	10,242.51 0.00 	18,906,814.54 0.00	18,917,057.05 0.00 18,917,057.05 18,917,057.05 18,917,057.05 18,917,057.05 18,917,057.05 18,917,057.05 0.00 18,917,057.05 18,917,057.05 18,917,057.05 18,917,057.05 18,917,057.05 18,917,057.05 18,917,057.05 18,917,057.05 18,917,057.05 18,917,057.05 18,917,057.05 18,917,057.05 18,917,057.05 18,917,057.05		<u>Remain</u> 2,785,476.95 <u>Invoice Balance</u> 1,410.56 1,200.96 8,266.85 9,395.44
Billing Summaries Billing Summary Billings Tax Billing Total : Outstanding Invoices Invoice Number 2000429293 2000449837 2000446570 2000446570 2000456992	10,242.51 0.00 	18,906,814.54 0.00	18,917,057.05 0.00 18,917,057.05 18,917,057.05 18,917,057.05 18,917,057.05 18,917,057.05 18,917,057.05 006-JAN-21 14-JAN-21 03-FEB-21		<u>Remair</u> 2,785,476.95 <u>Invoice Balance</u> 1,410.56 1,200.96 8,266.86 9,395.44 311.42
Billing Summaries Billing Summary Billings Tax Billing Total : Outstanding Invoices Invoice Number 2000429293 2000429293 2000446570 2000446570 20004465992 2000486003	10,242.51 0.00 	18,906,814.54 0.00	18,917,057.05 0.00 18,917,057.05 18,917,057.05 18,917,057.05 18,917,057.05 18,917,057.05 18,917,057.05 00 18,917,057.05 00 18,917,057.05 0.00 18,917,057.05 18,917,057.05 18,917,057.05 18,917,057.05 18,917,057.05 18,917,057.05 18,917,057.05 18,917,057.05 18,917,057.05 18,917,057.05 18,917,057.05 18,917,057.05 18,917,057.05 18,917,057.05 18,917,057.05 18,917,057.05 11,057.21 11,057.21		<u>Remair</u> 2,785,476.95 <u>Invoice Balance</u> 1,410.56 1,200.96 8,266.85 9,395.44 311.42 438,076.81
Billing Summaries Billing Summary Billings Tax Billing Total : Outstanding Invoices Invoice Number 2000429293 2000429293 2000438821 2000446570 2000446570 2000446570 2000456992 2000486003 2000504794	10,242.51 0.00 	18,906,814.54 0.00	18,917,057.05 0.00 18,917,057.05 18,917,057.05 18-NOV-20 11-DEC-20 06-JAN-21 14-JAN-21 03-FEB-21 21-APR-21 10-JUN-21		Remair 2,785,476.95 <u>Invoice Balance</u> 1,410.56 1,200.96 8,266.85 9,395.44 311.42 438,076.81 1,200.00
Billing Summaries <u>Billing Summary</u> Billings Tax Billing Total : <u>Outstanding Invoices</u> <u>Invoice Number</u> 2000429293 2000429293 2000446570 2000446570 20004466992 20004466992 2000486003 2000509169	10,242.51 0.00 	18,906,814.54 0.00	18,917,057.05 0.00 18,917,057.05 18,917,057.05 18-NOV-20 11-DEC-20 06-JAN-21 14-JAN-21 03-FEB-21 21-APR-21 10-JUN-21 22-JUN-21		<u>Remain</u> 2,785,476.95 <u>Invoice Balance</u> 1,410.56 1,200.96 8,266.85 9,395.44 311.42 438,076.81 1,200.00 191,054.08
Billing Summaries <u>Billing Summary</u> Billings Tax Billing Total :	10,242.51 0.00 	18,906,814.54 0.00	18,917,057.05 0.00 18,917,057.05 18,917,057.05 18-NOV-20 11-DEC-20 06-JAN-21 14-JAN-21 03-FEB-21 21-APR-21 10-JUN-21		<u>Remain</u> 2,785,476.95

**Outstanding Total:** 

4,092,251.79

### THE CORRADINO GROUP, INC.

ENGINEERS · PLANNERS · PROGRAM MANAGERS · ENVIRONMENTAL SCIENTISTS

### INVOICE

AECOM Technical Services, Inc.
4101 Ravenswood Road
Suite 401
Ft. Lauderdale, FL 33312

INVOICE NO .: INVOICE DATE: BILLING #: PERIOD: AECOM PROJECT NO .: P.O. NO: CONTACT NAME:

4232-01-20 8/10/2021 20 7/1/2021 - 7/31/2021 60637139 128936 Kathleen Langan

ATTN: Stacy-Ann Frater

### PROJECT NAME: THE SCHOOL BOARD OF BROWARD COUNTY, FLORIDA **PROGRAM MANAGEMENT - OWNER'S REPRESENTATIVE RFP FY20-192**

The following summarizes fees and expenses for professional services by The Corradino Group, Inc. in connection with the School Board of Broward County, Florida Program Management Owner's Representative Project.

### Professional Services for July 1, 2021 - July 31,2021

Reimbursables this period (Reimbursable Cost Report Attached):			\$4,128.24
		Total this invoice	\$ 4,128.24
<b>Billing Summary:</b>			
(a)	Contract maximum:	\$3,935,503.37	
(b)	Previously billed:	\$3,595,267.30	
(C)	This invoice	4,128.24	
(d)=(b)+(c)	Billed to date:	\$3,599,395.54	
(e)=(a)-(d)	Balance remaining:	\$336,107.83	

### Approval:

Submitted by:

Alan Pattison, Vice-President The Corradino Group, Inc.

Please remit payment to: The Corradino Group, Inc. 4055 NW 97th Ave. Miami, FL 33178

Approved by:

**Program Director** AECOM Technical Services, Inc.

CORRADINO

### THE CORRADINO GROUP, INC.

ENGINEERS · PLANNERS · PROGRAM MANAGERS · ENVIRONMENTAL SCIENTISTS

### **REIMBURSABLES COST REPORT**

INVOICE NO .: 4232-01-20 AECOM Technical Services, Inc. INVOICE DATE: 8/10/2021 4101 Ravenswood Road BILLING #: 20 Suite 401 PERIOD: 7/1/2021 - 7/31/2021 Ft. Lauderdale, FL 33312 AECOM PROJECT NO .: 60637139 P.O. NO: 128936 ATTN: Stacy-Ann Frater CONTACT NAME: Kathleen Langan

#### PROJECT NAME: THE SCHOOL BOARD OF BROWARD COUNTY, FLORIDA PROGRAM MANAGEMENT - OWNER'S REPRESENTATIVE RFP FY20-192

Professional Services for July 1, 2021 - July 31,2021

#### Direct Personnel Expenses Cost Breakdown

<u>ltem</u>			Amount		
Employee	<b>Reimbursable Description</b>	Miles/Month	<u>\$/Mile</u>	Amount	
Alias, Nigel	Cell Phone	Jul-21	-	\$79.26	
Alias, Nigel	Mileage	853.13	0.56	\$477.75	
Aoun, Joseph	Cell Phone	Jul-21	-	\$104.17	
Aoun, Joseph	Mileage	201.30	\$0.56	\$112.73	
Aponte, Veronica	Cell Phone	Jul-21	-	\$45.80	
Ghaby, Marleine	Cell Phone	Jul-21	-	\$92.75	
Ghaby, Marleine	Mileage	34.66	\$0.56	\$19.41	
Ervin, Elihaj	Cell Phone	Jul-21	-	\$125.00	
Ervin, Elihaj	Mileage	593.94	\$0.56	\$332.61	
Flores, Ricardo	Cell Phone	May-21	-	\$100.00	
Flores, Ricardo	Cell Phone	Jun-21	-	\$100.00	
Flores, Ricardo	Cell Phone	Jul-21	-	\$100.00	
Flores, Ricardo	Van Fuel Reimbursement	Jul-21	-	\$455.73	
Flores, Ricardo	Mileage	1305.96	\$0.56	\$731.34	
Younes, Imad	Cell Phone	Jul-21	-	\$90.00	
Younes, Imad	Mileage	149.25	\$0.56	\$83.58	
King, Roberto	Mileage	462.99	\$0.56	\$259.27	
McCorkle, Geoffrey	Mileage	824.74	\$0.56	\$461.85	
McCorkle, Geoffrey	Cell Phone	Jul-21	-	\$46.40	
Castillo, Angie	Cell Phone	Jul-21		\$59.26	
Coroneos, Shelby	Cell Phone	Jul-21	-	\$72.18	
Rios, Jorge	Cell Phone	Jul-21		\$59.26	
Rodriguez, Arle	Cell Phone	Jul-21	-	\$46.40	
Martin, Trevor	Cell Phone	Jul-21	-	\$73.49	
		TOTAL REI	MBURSEABLES	\$4,128.24	

TOTAL THIS INVOICE

\$4,128.24

## THE CORRADINO GROUP, INC.

INVOICE NO .:

BILLING #:

PERIOD:

P.O. NO:

\$3,935,503.37

INVOICE DATE:

AECOM PROJECT NO .:

CONTACT NAME:

4232-01-20

8/10/2021

60637139

128936

7/1/2021 - 7/31/2021

Kathleen Langan

20

#### ENGINEERS · PLANNERS · PROGRAM MANAGERS · ENVIRONMENTAL SCIENTISTS

CONTRACT HISTORY **Invoices and Payments** 

AECOM Technical Services, Inc. 4101 Ravenswood Road Suite 401 Ft. Lauderdale, FL 33312

ATTN: Stacy-Ann Frater

PROJECT NAI THE SCHOOL BOARD OF BROWARD COUNTY, FLORIDA **PROGRAM MANAGEMENT - OWNER'S REPRESENTATIVE RFP FY20-192** 

Corradino Subcontract Value: Professional Services for July 1, 2021 - July 31,2021 Invoice History and Payments

Invoices Payments Date Labor Reimbursables Cumulative Invoice # Period Covered Invoiced Invoiced Invoiced **Total Invoiced** Invoiced Date Paid **Amount Paid** 08/21/20 to 09/25/20 29-Oct-20 \$372,066,99 \$0.00 \$372,066.99 \$372,066.99 11-Jan-21 \$372,066.99 2 9/26/20 to 10/31/20 05-Nov-20 \$389,783,77 \$0.00 \$389,783.77 \$761,850.76 01-Feb-21 \$389,783.77 3 9/1/20 to 10/31/20 13-Nov-20 \$0.00 \$4,849.23 \$4,849.23 \$766,699.99 10-May-21 \$4,849.23 4 11/1/20 to 11/27/20 04-Dec-20 \$272,588.83 \$0.00 \$272,588.83 \$1,039,288.82 09-Feb-21 \$272,588,83 5 11/1/20 to 11/3 14-Dec-20 \$0.00 \$2,815.07 \$2,815.07 \$1.042.103.89 6 12/1/20 to 1/1/21 08-Jan-21 \$316,930.30 \$0.00 \$316,930,30 \$1,359,034,19 16-Mar-21 \$316,930.30 12/1/20 to 12/31/20 7 15-Jan-21 \$0.00 \$3.047.28 \$3,047.28 \$1,362,081.47 04-Aug-21 \$3,047.28 8 1/2/21 to 1/31/21 09-Feb-21 \$284,173,21 \$0.00 \$284,173.21 \$1,646,254.68 04-Apr-21 \$284,173.21 9 2/1/2021 to 2/28/21 04-Mar-21 \$299,036.24 \$0.00 \$299,036.24 \$1,945,290.92 04-May-21 \$299,036.24 10 1/1/2021 to 2/28/2021 08-Mar-21 \$0.00 04-May-21 4,792.58 \$4,792.58 \$1,950,083.50 \$ \$4,792.58 31-Mar-21 11 3/1/2021 to 3/26/2021 \$280,166.57 \$0.00 \$280,166,57 \$2,230,250.07 18-Jun-21 \$280,166,57 12 3/1/2021 to 3/31/2021 09-Apr-21 \$0.00 3.146.40 \$3,146.40 \$2,233,396,47 06-May-21 13 3/27/2021 to 4/30/2021 \$369 691 21 \$0.00 \$369,691.21 \$2,603,087.68 06-Aug-21 \$369,691.21 14 4/1/2021 to 4/30/2021 11-May-21 \$0.00 3,178.27 \$3,178.27 \$2,606,265.95 \$ 15 5/1/2021 to 5/31/2021 07-Jun-21 \$323,792.81 \$0.00 \$323,792.81 \$2,930,058.76 16 5/1/2021 to 5/31/2021 10-Jun-21 \$0.00 2,655.39 \$2,655.39 \$2,932,714.15 \$ 6/1/2021 to 6/30/2021 17 09-Júl-21 \$0.00 \$347,808.03 \$347,808.03 \$3,280,522,18 18 6/1/2021 to 6/30/2021 09-Jul-21 \$0.00 2.876.42 \$2,876.42 \$3,283,398.60 19 7/1/2021 to 7/31/2021 \$311 868 70 05-Aug-21 \$0.00 \$311,868.70 \$3,595,267.30 20 7/1/2021 to 7/31/2021 10-Aug-21 \$0.00 4,128.24 \$4,128.24 \$3,599,395.54 \$ TOTALS \$3,567,906.66 \$31,488.88 \$3,599,395.54

Corradino Subcontract Value Yet To Be Billed:

\$336,107,83

\$0.00

\$2,597,126.21

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Invoice Number Account Number Date Due Page

9883503122 820279741-00001 07/29/21 5

29/21 571 of 640

#### Summary for Geoffrey McCorkle: 786–779–2922 4232

## Your Plan

Business UNL Plus Smartphone Unlimited monthly minutes

UNL Text Messaging Unlimited M2M Text Unlimited Text Message

Email & Web Unlimited Unlimited monthly gigabyte

UNL Picture/Video MSG Unlimited monthly Picture & Video

Have more questions about your charges? Get details for usage charges at b2b.verizonwireless.com.

## Monthly Charges

		\$45.00
\$25 Monthly Device Discount	07/07 – 08/06	-25.00
Business UNL Plus Smartphone	07/07 – 08/06	70.00
Business UNL Plus Smartphone	06/07 - 07/06	70.00
\$70.00 per month / full month refunded		
Business UNL Plus Smartphone Refund	06/07 – 07/06	-70.00

## Usage and Purchase Charges

U		ĭ		1 1	
Voice		Allowance	Used	Billable	Cost
Calling Plan	minutes	unlimited	496		
Total Voice					\$.0
Messaging		Allowance	Used	Billable	Cost
Text	messages	unlimited	92		
Unlimited M2M Text	messages	unlimited	3		
Picture & Video – Sent	messages	unlimited	43		
Picture & Video – Rcv'd	messages	unlimited	106		
Total Messaging					\$.0
Data		Allowance	Used	Billable	Cost
Gigabyte Usage	gigabytes	unlimited	7.724		
Total Data					\$.0
Total Usage and Purchase Cha	arges				\$.0
Surcharges					
Fed Universal Service Charge					.3
Regulatory Charge					.2
Administrative Charge					1.95
Other Charges and Credits					
Cellular Service – Access					-2.00
					\$.47
Taxes, Governmental Surchar	ges and Fee	S			
FL State 911 Fee	-				.40
FL Communications Service Tax	(				.30
Dania Beach Comm Srvc Tax					.23
					\$.9
Total Current Charges for 786	770 2022				\$46.40
Total outrent onarges 101 780	-119-2922				<b>\$40.4</b>

## **verizon**<sup>/</sup>

## Appendix B

Invoice Number Account Number Date Due Page

9883503122 820279741-00001 07/29/21 171 of 640

## Summary for Angie Castillo: 954–579–5198 (Includes Plan Change) 2321

## Your Plan

Plan from 6/7 - 6/23 **Flexible Business Smartphn 2GB** \$65.00 monthly charge Unlimited monthly minutes

**UNL Text Messaging** Unlimited M2M Text Unlimited Text Message

Plan from 6/24 - 7/6 **Business UNL Plus Smartphone** Unlimited monthly minutes

**UNL Text Messaging** Unlimited M2M Text Unlimited Text Message

Plan from 6/7 - 6/24 Email & Web 2GB SHR 2 monthly gigabyte allowance \$10.00 per GB after allowance

Plan from 6/24 - 7/6 **Email & Web Unlimited** Unlimited monthly gigabyte

Beginning on 06/03/21: **10% Access Discount** 

Beginning on 06/03/21: \$20 Smartphone Flexible Business Discount for **Device Payment** 

**UNL Picture/Video MSG** Unlimited monthly Picture & Video

Have more questions about your charges? Get details for usage charges at b2b.verizonwireless.com.

## **Monthly Charges**

Previous Plan		
Flexible Business Smartphn 2GB Refund	06/24 – 07/06	-28.17
\$65.00 per month / 13 days refunded		
10% Access Discount – Reversal	06/24 – 07/06	2.82
\$20 Disc Smrtphn Flex Dev Pymt – Reversal	06/24 – 07/06	8.67
New Plan		
Business UNL Plus Smartphone	06/24 – 07/06	30.33
\$70.00 per month / 13 days on new plan		
\$25 Monthly Device Discount Refund	06/24 – 07/06	-10.83
-\$25.00 per month / 13 days on new service		
Month in Advance		
Business UNL Plus Smartphone	07/07 – 08/06	70.00
\$25 Monthly Device Discount	07/07 – 08/06	-25.00
These are the normal monthly charges billed in advance.		
		\$47.82
Equipment Charges		
Device Payment Agreement 1317439868 – Payment 2 of 30		19.99
Paid 20.28		15.55
Past Due .00		

Balance (after this month's current payment) 559.72

\$19.99

.40

## Usage and Purchase Charges

FL State 911 Fee

Data		Allowance	Used	Billable	Cost
Gigabyte Usage	gigabytes	1.134	.011		
(06/07 – 06/23)		(shared)			
Gigabyte Usage(06/24 - 07/06)	gigabytes	unlimited	.003		
Total Data					\$.00
Total Usage and Purchase Cha	rges				\$.00
Surcharges					
Fed Universal Service Charge					.33
Regulatory Charge					.21
Administrative Charge					1.95
Other Charges and Credits					
Device Promotional Credit	2 of 30				-10.00
Cellular Service – Access					-2.00
					-\$9.51
Taxes, Governmental Surcharg	ges and Fee	S			

73



Invoice Number Account Number Date Due Page

820279741-00001 07/29/21 172 of 640 9883503122

## Monthly Charges, continued

Taxes, Governmental Surcharges and Fees	
FL Communications Service Tax	.32
Doral City Comm Srvc Tax	.24
	\$.96

Total Current Charges for 954–579–5198

\$<mark>59.26</mark>



Invoice Number Account Number Date Due Page

820279741-00001 07/29/21 586 of 640 9883503122

## Summary for Shelby Corones: 561–519–6867 4321

## Your Plan

**Business Unlimited Data** \$45.00 monthly charge \$.25 per minute

**Unlimited Data** Unlimited monthly gigabyte

**UNL Text Messaging** Unlimited monthly Text Message Unlimited monthly M2M Text

Have more questions about your charges? Get details for usage charges at b2b.verizonwireless.com.

Monthly	Charges
- · · · ·	

Business Unlimited Data	07/07 – 08/06	45.00
		\$45.00
Equipment Charges		
Device Payment Agreement 1315419671 – Payment 11 of 24 Paid 270.87		27.08
Past Due .00		
Balance (after this month's current payment) 352.04		

\$27.08

## Usage and Purchase Charges

Data		Allowance	Used	Billable	Cost
Gigabyte Usage	gigabytes	unlimited	.892		
Total Data					\$.00
Total Usage and Purchase Ch	arges				\$.00
Surcharges					
Regulatory Charge					.02
Administrative Charge					.06
					\$.08
Taxes, Governmental Surcha	rges and Fee	S			
FL Communications Service Ta	х				.01
Doral City Comm Srvc Tax					.01
					\$.02
Total Current Charges for 561	-519-6867				<b>\$72.1</b> 8

## **verizon**<sup>4</sup>

## Appendix B

Invoice Number Account Number Date Due Page

9883503122 820279741-00001 07/29/21 173 of 640

#### Summary for Jorge Rois: 954–579–8958 (Includes Plan Change) 2321

## Your Plan

Plan from 6/7 - 6/23 **Flexible Business Smartphn 2GB** \$65.00 monthly charge Unlimited monthly minutes

**UNL Text Messaging** Unlimited M2M Text Unlimited Text Message

Plan from 6/24 - 7/6 **Business UNL Plus Smartphone** Unlimited monthly minutes

**UNL Text Messaging** Unlimited M2M Text Unlimited Text Message

Plan from 6/7 - 6/24 Email & Web 2GB SHR 2 monthly gigabyte allowance \$10.00 per GB after allowance

Plan from 6/24 - 7/6 **Email & Web Unlimited** Unlimited monthly gigabyte

Beginning on 06/03/21: **10% Access Discount** 

Beginning on 06/03/21: \$20 Smartphone Flexible Business Discount for **Device Payment** 

**UNL Picture/Video MSG** Unlimited monthly Picture & Video

Have more questions about your charges? Get details for usage charges at b2b.verizonwireless.com.

## **Monthly Charges**

, ,		
Previous Plan		
Flexible Business Smartphn 2GB Refund	06/24 – 07/06	-28.17
\$65.00 per month / 13 days refunded		
10% Access Discount – Reversal	06/24 – 07/06	2.82
\$20 Disc Smrtphn Flex Dev Pymt – Reversal	06/24 – 07/06	8.67
New Plan		
Business UNL Plus Smartphone	06/24 - 07/06	30.33
\$70.00 per month / 13 days on new plan		
\$25 Monthly Device Discount Refund	06/24 – 07/06	-10.83
-\$25.00 per month / 13 days on new service		
Month in Advance		
Business UNL Plus Smartphone	07/07 – 08/06	70.00
5G Ultra Wideband Access		.00
5G Ultra Wideband Access		.00
\$25 Monthly Device Discount	07/07 – 08/06	-25.00
These are the normal monthly charges billed in advance.		
		\$47.82
Equipment Charges		
Device Payment Agreement 1317439878 – Payment 2 of 30 Paid 20.28 Past Due .00		19.99

Balance (after this month's current payment) 559.72

\$19.99

## Usage and Purchase Charges

Voice		Allowance	Used	Billable	Cost
Previous Calling Plan (06/07 – 06/23)	minutes	unlimited	129		
New Calling Plan (06/24 – 07/06)	minutes	unlimited	144		
Total Voice			ſ		\$.00
Messaging		Allowance	Used	Billable	Cost
Text	messages	unlimited	9		
Picture & Video – Rcv'd	messages	unlimited	4		C
Total Messaging					\$.00



Invoice Number Account Number Date Due Page

9883503122 820279741-00001 07/29/21 174 of 640

Data		Allowance	Used	Billable	Cost
Gigabyte Usage	gigabytes	1.134	.381		
(06/07 – 06/23)		(shared)			
Gigabyte Usage(06/24 – 07/06)	gigabytes	unlimited	4.541		
Total Data					\$.00
Total Usage and Purchase Cha	arges				\$.00
Surcharges					
Fed Universal Service Charge					.33
Regulatory Charge					.21
Administrative Charge					1.95
Other Charges and Credits					
Device Promotional Credit	2 of 30				-10.00
Cellular Service – Access					-2.00
					-\$9.51
Taxes, Governmental Surchar	ges and Fee	5			
FL State 911 Fee					.40
FL Communications Service Tax					.32
Doral City Comm Srvc Tax					.24
					\$.96
Total Current Charges for 954-	-579-8958				\$59.26

## Detail for Jorge Rois: 954-579-8958

## Voice

Date	Time	Number	Rate	Usage Type	Origination	Destination	Min.	Airtime Chrgs	LD/Other Chrgs	Total
6/10	3:04P	305-399-2438	Peak	PlanAllow	Oakland PA FL	Incoming CL	1			
6/11	8:50A	954-702-7832	Peak	PlanAllow	Oakland PA FL	Ftlauderdl FL	1			
6/11	8:52A	305-256-6655	Peak	PlanAllow	Oakland PA FL	Perrine FL	3			
6/11	10:48A	754-321-1529	Peak	PlanAllow	Oakland PA FL	Ftlauderdl FL	1			
6/11	1:40P	786-521-5061	Peak	PlanAllow	Oakland PA FL	Miami FL	8			
6/12	11:45A	313-512-9907	Off-Peak	PlanAllow	Miami FL	Incoming CL	1			
6/14	10:43A	754-244-0486	Peak	PlanAllow	Oakland PA FL	Hollywood FL	6	17 <u>11111111</u>		
6/14	2:36P	786-521-5061	Peak	PlanAllow	Oakland PA FL	Miami FL	3			
6/14	4:03P	786-521-5061	Peak	PlanAllow	Oakland PA FL	Miami FL	4			
6/15	3:16P	954-500-4258	Peak	PlanAllow	Oakland PA FL	Incoming CL	1			
6/15	3:31P	786-521-5061	Peak	PlanAllow	Oakland PA FL	Miami FL	7			
6/16	10:44A	813-705-9383	Peak	PlanAllow	Oakland PA FL	Incoming CL	1			
6/16	10:53A	580-301-5624	Peak	PlanAllow	Oakland PA FL	Incoming CL	1			
6/16	11:55A	954-404-2314	Peak	PlanAllow	Oakland PA FL	Incoming CL	1			
6/16	12:25P	954-579-1340	Peak	PlanAllow	Oakland PA FL	Incoming CL	1			
6/16	1:27P	954-232-2574	Peak	PlanAllow	Oakland PA FL	VM Deposit CL	1			
-										



Invoice Number Account Number Date Due

Page

9883503122 820279741-00001 07/29/21 562 of 640

#### Summary for Arle Rodriguez: 786–562–6600 4232

## Your Plan

**Business UNL Plus Smartphone** Unlimited monthly minutes

**UNL Text Messaging** Unlimited M2M Text Unlimited Text Message

**Email & Web Unlimited** Unlimited monthly gigabyte

**UNL Picture/Video MSG** Unlimited monthly Picture & Video

Have more questions about your charges? Get details for usage charges at b2b.verizonwireless.com.

## **Monthly Charges**

\$25 Monthly Device Discount	07/07 – 08/06	-25.00
Business UNL Plus Smartphone	07/07 – 08/06	70.00
Business UNL Plus Smartphone	06/07 - 07/06	70.00
\$70.00 per month / full month refunded		
Business UNL Plus Smartphone Refund	06/07 – 07/06	-70.00

## Usage and Purchase Charges

0		<u>й</u> і		i i	
Voice		Allowance	Used	Billable	Cost
Calling Plan	minutes	unlimited	1791		
Total Voice					\$.00
Messaging		Allowance	Used	Billable	Cost
Text	messages	unlimited	46		
Unlimited M2M Text	messages	unlimited	10		
Picture & Video – Sent	messages	unlimited	15		
Picture & Video – Rcv'd	messages	unlimited	12		
Total Messaging					\$.00
Data		Allowance	Used	Billable	Cost
Gigabyte Usage	gigabytes	unlimited	.488		
Total Data					\$.0
Total Usage and Purchase Cha	arges				\$.0
Surcharges					
Fed Universal Service Charge					.31
Regulatory Charge					.21
Administrative Charge					1.95
Other Charges and Credits					
Cellular Service – Access					-2.00
					\$.47
Taxes, Governmental Surchar	ges and Fee	S			
FL State 911 Fee					.40
FL Communications Service Tax	:				.30
Dania Beach Comm Srvc Tax					.23
					\$.93
Total Current Charges for 786-	-562-6600				\$46.40
rotal carront onargoo for 700-	002-0000				<b>\$10.40</b>



Invoice Number Account Number Date Due Page

9883503122 820279741-00001 07/29/21 576 of 640

#### Summary for Trevor Martin: 954–405–0114 4232

## Your Plan

Business UNL Plus Smartphone Unlimited monthly minutes

UNL Text Messaging Unlimited M2M Text Unlimited Text Message

Email & Web Unlimited Unlimited monthly gigabyte

UNL Picture/Video MSG Unlimited monthly Picture & Video

Have more questions about your charges? Get details for usage charges at b2b.verizonwireless.com.

## Monthly Charges

Business UNL Plus Smartphone Refund	06/07 – 07/06	-70.00
\$70.00 per month / full month refunded		
Business UNL Plus Smartphone	06/07 – 07/06	70.00
Business UNL Plus Smartphone	07/07 – 08/06	70.00
\$25 Monthly Device Discount	07/07 – 08/06	-25.00
		\$45.00
Equipment Charges		
Device Payment Agreement 1317204066 – Payment 3 of 30 Paid 73.51		36.66
Past Due .00		
Balance (after this month's current payment) 989.82		

\$36.66

## Usage and Purchase Charges

	J		i si	
	Allowance	Used	Billable	Cost
minutes	unlimited	1261		
	r i			\$.00
	Allowance	Used	Billable	Cost
messages	unlimited	620		
messages	unlimited	54		
messages	unlimited	503		
messages	unlimited	506		
				\$.00
	Allowance	Used	Billable	Cost
gigabytes	unlimited	22.487		
				\$.00
irges				\$.00
				.47
				.21
				1.95
3 of 30				-10.00
				-2.00
				-\$9.37
ges and Fees	6			
				.40
				.45
				.35
				\$1.20
	messages messages messages gigabytes rges 3 of 30 ges and Fees	minutes     unlimited       Allowance       messages     unlimited       gigabytes     unlimited       sigabytes     unlimited       gigabytes     unlimited	minutes       unlimited       1261         Allowance       Used         messages       unlimited       620         messages       unlimited       503         messages       unlimited       503         messages       unlimited       506         Allowance       Used         gigabytes       unlimited       22.487	minutes       unlimited       1261          Allowance       Used       Billable         messages       unlimited       620          messages       unlimited       54          messages       unlimited       503          messages       unlimited       506          Messages       unlimited       20.4       Billable         gigabytes       unlimited       22.487          Allowance       Used       Billable         gigabytes       unlimited       22.487          allowance       Jacobia           gigabytes       unlimited       22.487          allowance       Jacobia



Invoice Number Account Number Date Due Page

9883503122 820279741-00001 07/29/21 577 of 640

## Monthly Charges, continued

Total Current Charges for 954–405–0114

\$73.49

#### Detail for Trevor Martin: 954-405-0114

#### Voice

Date	Time	Number	Rate	Usage Type	Origination	Destination	Min.	Airtime Chrgs LD/Othe	r Chrgs	Total
6/07	9:37A	954-200-2894	Peak	PlanAllow	Oakland PA FL	Ftlauderdl FL	2			
6/07	9:42A	347-951-2648	Peak	PlanAllow	Oakland PA FL	Nwyrcyzn14 NY	2			
6/07	9:44A	954-325-0118	Peak	PlanAllow	Oakland PA FL	Ftlauderdl FL	1			
6/07	10:16A	954-325-0118	Peak	PlanAllow	Oakland PA FL	Ftlauderdl FL	8			
6/07	1:42P	347-951-2648	Peak	PlanAllow	Oakland PA FL	Nwyrcyzn14 NY	5			
6/07	1:47P	347-951-2648	Peak	PlanAllow	Oakland PA FL	Incoming CL	1			
6/07	4:35P	803-873-7122	Peak	PlanAllow	Oakland PA FL	Columbia SC	2			
6/07	4:52P	347-951-2648	Peak	PlanAllow	Oakland PA FL	Nwyrcyzn14 NY	1			
6/07	4:57P	305-608-8938	Peak	PlanAllow	Oakland PA FL	Incoming CL	1			
6/07	4:57P	305-608-8938	Peak	PlanAllow	Oakland PA FL	Miami FL	1			
6/07	5:00P	305-608-8938	Peak	PlanAllow	Oakland PA FL	Miami FL	18			
6/08	8:34A	317-371-4700	Peak	PlanAllow	Fort Laude FL	IndianapIs IN	7			
6/08	11:19A	954-565-1898	Peak	PlanAllow	Oakland PA FL	Incoming CL	6			
6/08	11:28A	954-804-9985	Peak	PlanAllow	Oakland PA FL	Ftlauderdl FL	2			
6/08	11:32A	803-873-7122	Peak	PlanAllow	Oakland PA FL	Columbia SC	3			
6/08	11:35A	347-951-2648	Peak	PlanAllow	Oakland PA FL	Nwyrcyzn14 NY	2			
6/08	11:36A	786-606-6376	Peak	PlanAllow	Oakland PA FL	Miami FL	1			
6/08	11:38A	754-321-0515	Peak	PlanAllow	Oakland PA FL	Ftlauderdl FL	1			
6/08	11:42A	754-321-2089	Peak	PlanAllow	Oakland PA FL	Ftlauderdl FL	1			
6/08	11:43A	754-321-2080	Peak	PlanAllow	Oakland PA FL	Ftlauderdl FL	7			
6/08	11:50A	305-321-8116	Peak	PlanAllow	Oakland PA FL	Miami FL	2			
6/08	12:05P	954-773-6298	Peak	PlanAllow	Oakland PA FL	Incoming CL	1			
6/08	12:08P	954-324-5004	Peak	PlanAllow	Oakland PA FL	Coral Spg FL	1			
6/08	12:35P	786-606-6376	Peak	PlanAllow	Oakland PA FL	Incoming CL	2			
6/08	12:49P	954-804-9985	Peak	PlanAllow	Oakland PA FL	Ftlauderdl FL	5			
6/08	1:26P	516-448-3149	Peak	PlanAllow	Oakland PA FL	Incoming CL	2			
6/08	1:40P	954-798-3926	Peak	PlanAllow	Oakland PA FL	Deerfldbch FL	1			
6/08	2:06P	239-370-8696	Peak	PlanAllow	Oakland PA FL	VM Deposit CL	1			
6/08	3:52P	954-798-3926	Peak	PlanAllow	Oakland PA FL	Incoming CL	1			
6/09	8:06A	239-370-8696	Peak	PlanAllow	Ft. Lauder FL	No Naples FL	3			
6/09	8:15A	617-901-1431	Peak	PlanAllow	Oakland PA FL	Incoming CL	1			
6/09	8:17A	786-606-6376	Peak	PlanAllow	Oakland PA FL	Miami FL	1			
6/09	9:24A	754-321-1510	Peak	PlanAllow	Oakland PA FL	Ftlauderdl FL	1			
6/09	10:17A	803-873-7122	Peak	PlanAllow	Oakland PA FL	Columbia SC	3			
6/09	12:18P	754–321–1510	Peak	PlanAllow	Oakland PA FL	Ftlauderdl FL	1			
6/09	12:29P	786-266-1889	Peak	PlanAllow	Oakland PA FL	Miami FL	8			
6/09	2:40P	954-444-6439	Peak	PlanAllow	Oakland PA FL	FtlauderdI FL	1			
6/09	3:22P	754-321-4869	Peak	PlanAllow	Oakland PA FL	Incoming CL	1			

Check Payment to: AECOM Technical Services, Inc. An AECOM Company 1178 Paysphere Circle Chicago, IL 60674 ACH Payment to: AECOM Technical Services, Inc. An AECOM Company Bank of America Account Number 5800937020 ABA Number 071000039 Wire Transfer Payment to: AECOM Technical Services, Inc. An AECOM Company Bank of America New York, NY 10001 Account Number 5800937020 ABA Number 026009593 SWIFT CODE BOFAUS3N



11,220.24

2 Alhambra Plaza, Ste 900, Coral Gables, FL 33134 Tel: 305-262-7466

Federal Tax ID No. 95-2661922

ATTN : Accounts Payable SCHOOL BOARD OF BROWARD COUNTY Office of Facilities & Construction 1400 NW 14th Court Fort Lauderdale, FL 33311 United States

Invoice Date: 10-FEB-22 Invoice Number: 2000591414

Agreement Number: 60637139 Agreement Description:

Payment Term: 30 DAYS

Please reference Invoice Number and Project Number with Remittance

Project Number : 60664331 Bill Through Date : 01-OCT-21 - 31-OCT-21 Project Name : Broward County Public Schools Program Management

Task Number : 0000

Task Name : Reimbursable

Reimbursat	ble					
Expenditure Type	Employee/Vendor Name	Date	Inv Number	Raw Cost	Multiplier	Billed Amt
Mileage	Nigro, John (John)	15-OCT-21	EXP8061515	7.22	1.0000	7.22
Postage & Shipping	Whippie, Tammy M	20-OCT-21	EXP8077524	193.24	1.0000	193.24
Postage & Shipping	Whipple, Tammy M	21-OCT-21	EXP8077524	18.72	1.0000	18.72
Repro, Photo & Blueprint	XEROX CORPORATION	12-OCT-21	RCLAEM9001J1	2,563.59	1.0000	2,563.59
Repro, Photo & Blueprint	Whipple, Tammy M	22-OCT-21	EXP8077524	480.39	1.0000	480.39
Supplies	Whippie, Tammy M	19-OCT-21	EXP8077524	184.31	1.0000	184.31
Supplies	Whippie, Tammy M	20-OCT-21	EXP8077524	135.70	1.0000	135.70
Supplies	Whippie, Tammy M	24-OCT-21	EXP8077524	735.76	1.0000	735.76
Total Reimbursable					_	4,318.93
Task Total : Reimbursable						

Lump Sum			
Employee/Vendor Name	Invoice Date	Inv Number	Billed Amt
BACH	20-DEC-21	SBBC-202110-EXP REV A	1,552.95
GARTH	01-DEC-21	AECOMB1206	1,849.76
KEITH	08-NOV-21	24935	819.66
SDAVIS	03-FEB-22	11382	350.43
The Corradino Group	16-NOV-21	4232-01-26	2,328.51
Total SubConsultant			6,901.31

Project Total : Broward County Public Schools Program Management

Invoice Summaries Total Current Amount : Retention Amount :	11,220.24 0.00
Pre-Tax Amount : Tax Amount :	11,220.24 0.00
Total Invoice Amount :	11,220.24

Billing Summarles					
Billing Summary	<u>Current</u>	<u>Prior</u>	<u>Total</u>	<u>Limit</u>	<u>Remain</u>
Billings	11,220.24	5,947,591.78	5,958,812.02	21,761,127.00	15,802,314.98
Tax	0.00	0.00	0.00		
Billing Total :	11,220.24	5,947,591.78	5,958,812.02		

Outstanding Invoices		
Invoice Number 2000588739 2000590948 2000590695 2000591414 2000593491 2000597834	Invoice Date 03-FEB-22 09-FEB-22 09-FEB-22 10-FEB-22 16-FEB-22 01-MAR-22	Invoice Balance 1,716,948.34 7,414.78 14,667.86 11,220.24 1,644,549.75 137,957.44
Outstanding Total :		3.532.758.41

3,532,758.41

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## **IMPORTANT REMITTANCE INFORMATION**

#### Please include the AECOM invoice number when sending payment

#### INVOICE NUMBER: 2000591414 Invoice Date: 10-FEB-22 Invoice Due Date: 12-MAR-22 Amount Due: \$11,220.24 USD Project Number: 60664331

To process your payment timely and ensure credit is given, please include the AECOM invoice number when sending payment. Including this invoice number will allow AECOM to promptly apply your payment without delay or additional information requests placed upon your organization.

Failure to reference the AECOM invoice number when sending payment may result in delay of your account being credited.

To expedite payment processing, AECOM is asking its clients to submit payments electronically by ACH (Automated Clearing House) if possible.

ACH payments provide an alternative to paper checks, affording you the following advantages:

- Certainty of delivery
- Reduced operating costs through the elimination of paper check mailing

Regards,

AECOM Cash Application Department CashAppsRemittance@aecom.com

#### AECOM

#### MONTHLY CAR LOG

NAME	alexandra de la composición de la		MONTH	
John Nigro			Oct-2	1

#### RECORD OF BUSINESS MILES DURING MONTH:

Date	Driver If other than primary driver	Journ	ey. 1	Job Number	(x) if Billable	Miles Driven
		From	То			
10/15/2021		Old Rock Island Elementary 2301 NW 26th Street, Bldg. 7 Oakland Park, FL 33311	Virginia Shuman Young ES 101 NE 11 Avenue Fort Lauderdale, FL 3301	P.001867	x	4.75
10/15/2021		Virginia Shuman Young ES 101 NE 11 Avenue Fort Lauderdale, FL 3301	Old Rock Island Elementary 2301 NW 26th Street, Bldg. 7 Oakland Park, FL 33311	P.001867	×	4.75
10/15/2021		Old Rock Island Elementary 2301 NW 26th Street, Bldg. 7 Oakland Park, FL 33311	Wingate Oaks Center 1211 NW 33 Terrace Fort Lauderdale, FL 33311	P.001788	×	2.3
10/15/2021		Wingate Oaks Center 1211 NW 33 Terrace Fort Lauderdale, FL 33311	Old Rock Island Elementary 2301 NW 26th Street, Bldg. 7 Oakland Park, FL 33311	P.001788	x	2.3
		TOTAL BUSINESS I	MILES DRIVEN			14.10
Employee Sig John Nigro	nature		Date 10/30/2021	eran e fij daar it ald it 		

Help



FedEx Billing Online

## **Payment Confirmation**

#### Your payment has been processed.

Primary Account Number	7915-9733-1
Payment amount	\$193.24
Payment method	Credit Card
Payment date	10/19/2021
Payment reference no.	95052011

FedEx	Invoice Number	Invoice Date	Account Number	Page
			Abount number	Tuge
	7-499-57859	Sep 14, 2021	7915-9733-1	1 of 2

<b>Billing Address:</b> AE COM MARTINA ST ROSE 2301 NW 26TH ST BLDG 12 FORT LAUDERDALE FL 33311-2923	<u>Shipping A</u> AE COM 2301 NW 26 FORT LAUD		Invoice Qu Contact Fe Phone: Internet:	aestions? edEx Revenue Services 800.622.1147 M-F 7 AM to 8 PM CST Sa 7 AM to 6 PM CST fedex.com
Invoice Summary				
FedEx Express Services				
Total Charges	USD	\$122.32		

\$122.32

You saved \$92.66 in discounts this period!

Other discounts may apply.

**TOTAL THIS INVOICE** 

To pay your FedEx invoice, please go to www.fedex.com/payment. Thank you for using FedEx.

USD

Payments not received by Sep 29, 2021 are subject to a late fee.



Detailed descriptions of surcharges can be located at fedex.com

To ensure proper credit, please return this portion with your payment to FedEx.	Invoice Number	Invoice Amount	Account Number
Please do not staple or fold. Please make check payable to FedEx.	7-499-57859	USD \$122.32	7915-9733-1

#### **Remittance Advice**

Your payment is due by Sep 29, 2021

Payments not received by this date are subject to a late fee.

7499578594000012232579159733120000000000001223250

AE COM MARTINA ST ROSE 2301 NW 26TH ST BLDG 12 FORT LAUDERDALE FL 33311-2923

#### լդիսեսինիներորիինենիկինը,ինդիկորելի

FedEx P.O. Box 660481 DALLAS TX 75266-0481



	K e	Invoice Number	nvoice Date	Account Number	Page
		7-499-57859	Sep 14, 2021	7915-9733-1	2 of 2
FedEx Expr	ess Shipment Detail	By Payor Type (Original)			
Ship Date: Sep	04, 2021	Cust. Ref.: KL Work Return	Ref.#2	2	
Payor: Shipper		Ref.#3:			
Distance Based	FedEx has applied a fuel surcharge Pricing, Zone 5 m: 20852 zip code	e of 8.00% to this shipment.			
Automation	INET	<u>Sender</u>	Recip	ient	
Tracking ID	774712821184	Martina St Rose	Martir	na/ KL	
Service Type	FedEx 2Day	2301 NW 26th Street	2301 N	JW 26th Street	
Package Type	Customer Packaging	FORT LAUDERDALE FL 33311 US	FORT	LAUDERDALE FL 33311 US	
Zone	05				
Packages	1				
Rated Weight	29.0 lbs, 13.2 kgs				
Delivered	Sep 08, 2021 09:40	Transportation Charge			123.0
Svc Area	A1	Discount			-55.3
Signed by	E.NASIER	Fuel Surcharge			5.4
FedEx Use	00000000/6046/_	Total Charge		USD	\$73.0
Ship Date: Sep	04, 2021	Cust. Ref.: KL Work Return	Ref.#2	2:	
Payor: Shipper		Ref.#3:			
Distance Based	FedEx has applied a fuel surcharge Pricing, Zone 5 om: 20852 zip code	e of 8.00% to this shipment.			
Automation	INET	<u>Sender</u>	Recip	<u>ient</u>	
Tracking ID	774712833280	Martina St Rose	Marti	na/ KL	
Service Type	FedEx 2Day	2301 NW 26th Street	2301 N	W 26th Street	
Package Type	Customer Packaging	FORT LAUDERDALE FL 33311 US	FORT	LAUDERDALE FL 33311 US	
Zone	05				
Packages	1				
Rated Weight	17.0 lbs, 7.7 kgs				
Delivered	Sep 08, 2021 09:40	Transportation Charge			82.9
Svc Area	A1	Discount			-37.3
Signed by	E.NASIER	Fuel Surcharge			3.6
FedEx Use	00000000/6046/_	Total Charge		USD	\$49.2
			Shipper Subtota	I USD	\$122.3
			tal FedEx Expres	s USD	\$122.32

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FedEx.	Invoice Number	Invoice Date	Account Number	Page
	7-522-39561	Oct 05, 2021	7915-9733-1	1 of 2

<b>Billing Address:</b> AE COM MARTINA ST ROSE 2301 NW 26TH ST BLDG 12 FORT LAUDERDALE FL 33311-2923	AE C 2301	<u>Shipping Address:</u> AE COM 2301 NW 26TH ST FORT LAUDERDALE FL 33311-2923		uestions? edEx Revenue Services 800.622.1147 M-F 7 AM to 8 PM CST Sa 7 AM to 6 PM CST fedex.com
Invoice Summary				
FedEx Express Services				
Total Charges	USD	\$39.96		

\$39.96

You saved \$15.05 in discounts this period!

Other discounts may apply.

**TOTAL THIS INVOICE** 

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USD

Payments not received by Oct 20, 2021 are subject to a late fee.

Detailed descriptions of surcharges can be located at fedex.com

To ensure proper credit, please return this portion with your payment to FedEx	Invoice Number	Invoice Amount	<b>Account Number</b>	$\mathbf{\mathbf{Y}}$
Please do not staple or fold. Please make check payable to FedEx.	7-522-39561	USD \$39.96	7915-9733-1	

#### **Remittance Advice**

T

#### Your payment is due by Oct 20, 2021

Payments not received by this date are subject to a late fee.

752239561000003996679159733120000000000000399660

AE COM MARTINA ST ROSE 2301 NW 26TH ST BLDG 12 FORT LAUDERDALE FL 33311-2923

#### լովի հակելու լիվեն հիկելել են լիկել է լինել է լինե

FedEx P.O. Box 660481 DALLAS TX 75266-0481

edE	0	Invoice Number	Invoice Date	Account Number	Y Page
		7-522-39561	Oct 05, 2021	7915-9733-1	2 of 2
FedEx Expi	ress Shipment Detail By	y Payor Type (Original)			
Ship Date: Sep Payor: Shipper		Cust. Ref.: Oakridge ES P.1712 Ref.#3:	Ref.#	12:	
Fuel Surcharge - Distance Based I	FedEx has applied a fuel surcharge of 9.2 Pricing, Zone 2	25% to this shipment.			
Automation Tracking ID Service Type Package Type Zone Packages	INET 774823993911 FedEx Express Saver FedEx Envelope 02 1	<u>Sender</u> Martina St Rose 2301 NW 26th Street FORT LAUDERDALE FL 33311 US	OAC 1198	<u>vient</u> e Cruz Action Construction Group 0 SW 144 Court 11 FL 33186 US	
Rated Weight Delivered Svc Area Signed by FedEx Use	N/A Sep 30, 2021 11:22 A1 C.CRUZ 000000000/829/_	Transportation Charge Discount Fuel Surcharge Courier Pickup Charge <b>Total Charge</b>		USD	17.8 -4.8 1.5 <u>4.0</u> <b>\$18.5</b>
Ship Date: Sep	and a state of the	Cust. Ref.: Oakridge ES- P.0017	712 <b>Ref.</b>	A REAL PROPERTY AND A REAL	\$18.5
Payor: Shipper		Ref.#3:			
Distance Based I	FedEx has applied a fuel surcharge of 9.2 Pricing, Zone 2 ed to Recipient Address - Release Authori				
Automation Tracking ID Service Type Package Type Zone Packages	INET 774824101076 FedEx Standard Overnight FedEx Envelope 02 1	<b>Sender</b> Martina St Rose 2301 NW 26th Street FORT LAUDERDALE FL 33311 US	Great 150 S	<mark>pient</mark> Ird Etcheverry, Esq. t American Insurance Co. South Pine Island Road <sup>*</sup> LAUDERDALE FL 33324 US	
Rated Weight Delivered	N/A Sep 29, 2021 10:06	Transportation Charge Discount			25.8 -10.2
Svc Area	A1 see above	Fuel Surcharge Courier Pickup Charge			1.8 4.0
Signed by	000000000/200/02	Total Charge		USD	\$21.3
				and the second	
Signed by FedEx Use	000000000000000000000000000000000000000		Shipper Subtota	al USD	\$39.9

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FooFy				
	Invoice Number	Invoice Date	Account Number	Page
	7-529-47547	Oct 12, 2021	7915-9733-1	1 of 2

<b>Billing Address:</b> AE COM MARTINA ST ROSE 2301 NW 26TH ST BLDG 12 FORT LAUDERDALE FL 33311-2923	AE COM 2301 NW 26T	<b>Shipping Address:</b> AE COM 2301 NW 26TH ST FORT LAUDERDALE FL 33311-2923		edEx Revenue Services 800.622.1147 M-F 7 AM to 8 PM CST Sa 7 AM to 6 PM CST fedex.com
Invoice Summary				
FedEx Express Services				
Total Charges	USD	\$21.42		

\$21.42

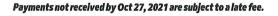
You saved \$10.25 in discounts this period!

Other discounts may apply.

**TOTAL THIS INVOICE** 

To pay your FedEx invoice, please go to www.fedex.com/payment. Thank you for using FedEx.

USD





Detailed descriptions of surcharges can be located at fedex.com

To ensure proper credit, please return this portion with your payment to FedEx	Invoice Number	Invoice Amount	Account Number
Please do not staple or fold. Please make check payable to FedEx.	7-529-47547	USD \$21.42	7915-9733-1

#### **Remittance Advice**

#### Your payment is due by Oct 27, 2021

Payments not received by this date are subject to a late fee.

75294754720000021428791597331200000000000000214280

AE COM MARTINA ST ROSE 2301 NW 26TH ST BLDG 12 FORT LAUDERDALE FL 33311-2923

#### րդեմակնիներութեններիներինըներին

FedEx P.O. Box 660481 DALLAS TX 75266-0481

ed	0	Invoice Number	Invoice Date	Account Number	Page
		7-529-47547	Oct 12, 2021	7915-9733-1	2 of 2
FedEx Expi	ess Shipment Detail B	y Payor Type (Original)			
Ship Date: Oct Payor: Shipper		Cust. Ref.: Ramblewood P.0 Ref.#3:	01725 <b>Ref.</b> #	2:	
Fuel Surcharge - Distance Based F	FedEx has applied a fuel surcharge of 9.5 Pricing, Zone 2	0% to this shipment.			
Automation	INET	Sender	Recip	lient	
Tracking ID	774889259704	Martina St Rose	Luis \	/alderrama	
Service Type	FedEx Standard Overnight	2301 NW 26th Street	ANA	OM Construction Company	
Package Type	FedEx Envelope	FORT LAUDERDALE FL 33311 U		usiness Park Way	
Zone	02		WEST	PALM BEACH FL 33411 US	
Packages	1				
Rated Weight	N/A	Transportation Charge			25.81
Delivered	Oct 06, 2021 15:20	Discount			-10.25
Svc Area	A2	Fuel Surcharge			1.86
Signed by	R.ROSAEIRE	Courier Pickup Charge			4.00
FedEx Use	00000000/200/_	Total Charge		USD	\$21.42
			Shipper Subtota	al USD	\$21.42
			<b>Total FedEx Expres</b>	is USD	\$21.42

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Invoice Number     Invoice Date     Account Number     Pag       9-602-08641     Jul 20, 2021     7915-9733-1     1 of	
	ge
	f 2
Billing Address:Shipping Address:Invoice Questions?AE COMAE COMContact FedEx Revenue ServicesMARTINA ST ROSE2301 NW 26TH STPhone:800.622.1147	

\$4.36

\$4.36

MARTINA ST ROSE 2301 NW 26TH ST BLDG 12 FORT LAUDERDALE FL 33311-2923

#### 2301 NW 26TH ST FORT LAUDERDALE FL 33311-2923

Invoice Questions? Contact FedEx Revenue Services Phone: 800.622.1147 M-F 7 AM to 8 PM CST Sa 7 AM to 6 PM CST Internet: fedex.com

#### Invoice Summary

Account	Summary	ลร	of	.Inf	20	2021
Account	Summary	as	U	Jui	20,	ZUZI

Other Charges	USD
<b>TOTAL THIS INVOICE</b>	USD

Other discounts may apply.

# Previous Balance533.91Payments-104.75Adjustments0.00New Charges4.36New Account Balance\$433.52

Detailed descriptions of surcharges can be located at fedex.com

To ensure proper credit, please return this portion with your payment to FedEx.	Invoice Number	Invoice Amount	Account Number	Account Balance
Please do not staple or fold. Please make check payable to FedEx.	9-602-08641	USD \$4.36	7915-9733-1	USD \$433.52

**Remittance Advice** 

Your payment is due by Aug 04, 2021

#### 9602086436000004366793597333200004335240000000000

AE COM MARTINA ST ROSE 2301 NW 26TH ST BLDG 12 FORT LAUDERDALE FL 33311-2923

#### ռովիկանդիկերիկանովինակինդինդուլինիկ

FedEx P.O. Box 660481 DALLAS TX 75266-0481



Invoice Number	Invoice Date	Account Number	Page
9-602-08641	Jul 20, 2021	7915-9733-1	2 of 2

#### **Other Charges Summary**

	Invoice Number	Invoice Date	Original Amount	Payments Applied/Credit	Past Due Amount	Rate	Charges
Late Fee	7-404-65993	06/15/21	72.63	-	72.63	6%	4.36
Total					\$72.63	and the second second	\$4.36

#### **TOTAL THIS INVOICE**

\$4.36

USD

#### FedEx® Billing Online

FedEx Billing Online allows you to efficiently manage and pay your FedEx invoices online. It's free, easy and secure. FedEx Billing Online helps you streamline your billing process. With all your FedEx shipping information available in one secure online location, you never have to worry about misplacing a paper invoice or sifting through reams of paper to find information for past shipments. Go to fedex.com to sign up today!



Invo	oice Number 🔪	Invoice Date	Account Number	Page
9	-602-87752	Jul 27, 2021	7915-9733-1	1 of 2

<u>Billing Address:</u> AE COM	<u>Shipping Address:</u> AE COM	Invoice Q Contact F	uestions? edEx Revenue Services
MARTINA ST ROSE 2301 NW 26TH ST BLDG 12	2301 NW 26TH ST FORT LAUDERDALE FL 33311-2923	Phone:	800.622.1147 M-F 7 AM to 8 PM CST Sa 7 AM to 6 PM CST
FORT LAUDERDALE FL 33311-2923		Internet:	fedex.com

Other Charges	USD	\$2.36
<b>TOTAL THIS INVOICE</b>	USD	\$2.36

Other discounts may apply.

Detailed descriptions of surcharges can be located at fedex.com

To ensure proper credit, please return this portion with your payment to FedEx.	Invoice Number	Invoice Amount	Account Number
Please do not staple or fold. Please make check payable to FedEx.	9-602-87752	USD \$2.36	7915-9733-1

**Remittance Advice** 

Your payment is due by Aug 11, 2021

#### 

AE COM MARTINA ST ROSE 2301 NW 26TH ST BLDG 12 FORT LAUDERDALE FL 33311-2923 իլիներիներութերիներիներիներիներիներին

FedEx P.O. Box 660481 DALLAS TX 75266-0481



Invoice Number	Invoice Date	Account Number	Page
9-602-87752	Jul 27, 2021	7915-9733-1	2 of 2

#### **Other Charges Summary**

	Invoice Number	Invoice Date	Original Amount	Payments Applied/Credit	Past Due Amount	Rate	Charges
Late Fee	7-412-04329	06/22/21	39.28	-	39.28	6%	2.36
Total					\$39.28		\$2.36

**TOTAL THIS INVOICE** 

\$2.36

USD

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Invoice Number	$\sum$	Invoice Date	Account Number	$\mathbf{i}$	Page
9-603-58350	П	Aug 03, 2021	7915-9733-1		1 of 2

<b>Billing Address:</b> AE COM MARTINA ST ROSE 2301 NW 26TH ST BLDG 12 FORT LAUDERDALE FL 33311-2923	<u>Shipping Address:</u> AE COM 2301 NW 26TH ST FORT LAUDERDALE FL 33311-2923	Invoice Qu Contact Fe Phone: Internet:	edEx Revenue Services 800.622.1147 M-F 7 AM to 8 PM CST Sa 7 AM to 6 PM CST fedex.com
Invoice Summary			

Other Charges	USD	\$2.82
TOTAL THIS INVOICE	USD	\$2.82

Other discounts may apply.

Detailed descriptions of surcharges can be located at fedex.com

To ensure proper credit, please return this portion with your payment to FedEx.	Invoice Number	Invoice Amount	Account Number
Please do not staple or fold. Please make check payable to FedEx.	9-603-58350	USD \$2.82	7915-9733-1

**Remittance Advice** 

Your payment is due by Aug 18, 2021

#### 

AE COM MARTINA ST ROSE 2301 NW 26TH ST BLDG 12 FORT LAUDERDALE FL 33311-2923 լդիսիսինինիվիկինիկինիկինինինինինինին

FedEx P.O. Box 660481 DALLAS TX 75266-0481



Invoice Number	Invoice Date	Account Number	Page
9-603-58350	Aug 03, 2021	7915-9733-1	2 of 2

#### **Other Charges Summary**

	Invoice Number	Invoice Date	Original Amount	Payments Applied/Credit	Past Due Amount	Rate	Charges
Late Fee	7-419-59027	06/29/21	46.96	-	46.96	6%	2.82
Total			A STATE OF THE STATE	and the state of the state of the	\$46.96	A State of the second	\$2.82

#### **TOTAL THIS INVOICE**

\$2.82

USD

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racking ID Details			Ba
Fracking ID Summary			<u>Help</u> <u>Hide</u>
Billing Information		Messages	
Tracking ID no. Invoice no. Account no. Bill date Total Billed Tracking ID Balance due Status	284956441669 4-276-93619 6709-4386-0 10/15/2021 \$18.72 <b>\$0.00</b> Paid CC	Distance Based Pricing, Zone 2 Fuel Surcharge - FedEx has applied a fuel surcha	rg <u>Read More</u>
<u>View Invoice History</u> <u>View signature proof of delivery</u>			9
Fransaction Details			Help Hide
Sender Information		Recipient Information	
Martina St Rose 2301 NW 26th Street Building 12 FORT LAUDERDALE FL 33311 US		Craig Overholt Overholt Construction 18635 SW 105 Ave MIAMI FL 33157 US	
Shipment Details		Charges	
Ship date Tendered date Payment type Service type Zone Package type Rated weight Pieces Rated method Meter No. Declared value	10/15/2021 10/15/2021 Shipper FedEx Express Saver 02 FedEx Envelope 0.50lbs 1 1 253984066	Transportation Charge Fuel Surcharge Discount Courier Pickup Charge <b>Total charges</b>	17.82 1.70 -4.8 4.00 \$18.72
Original Reference			
Customer reference no. Department no. Reference #2 Reference #3	NO REFERENCE INFORMATION		
Proof of Delivery			
Delivery date Service area code Signed by <u>View signature proof of delivery</u>	2021-10-18T15:17:0015:17 A1 C.CRAIG		
			<u> </u>

1051

(erox 🌒–	Summa	ry Invoice	
Please Direct All Inqueries To	<u>Customer Number</u> 722634383	<u>Invoice Number</u> AEM9001J1	<u>Invoice Date</u> 10/12/2021
FAS.MSInquiry@xerox.com	Contract Number	PO Number	Terms of Sale:
<u>Bill To:</u>	7150755-001		Net 45 days
PO BOX 203970 Austin, TX 78720 Attn: Accounts Payabl	e	<u>Remark</u> Aug 15	<u>s:</u> through Sep 14 2021
Description	D-4-	W.L	
<u>Description</u>	Rate	<u>Volume</u>	<u>Charge</u>
B/W PPI	0.0532	951,333	\$50,611.03
B/W LARGE PPI	0.0532	28,818	\$1,533.09
CLR PPI	0.1435	1,100,302	\$157,893.5 <sup>,</sup>
CLR LARGE PPI	0.1435	51,803	\$7,433.73
SHORT TERM RENTAL			\$7,200.00
MISC			\$3,728.00
		Sub Total:	\$228,399.36
		Taxes:	\$16,156.66
		Total:	\$244,556.02

Thank you for doing business with Xerox Corporation

<u>Bill To:</u> PO BOX 203970 Austin, TX 78720 Attn: Accounts Payable

#### Send Payment To:

Xerox Corporation PO Box 802555 Chicago, IL 60680-2555

Customer Number 722634383 Invoice Number AEM9001J1 Invoice Amount

\$244,556.02



TOP DRAWER MEDIA SOLUTIONS, INC., '5190 NW'165 STREET MIAMI, FLORIDA 33014 Dade:305.620.1102 . Broward 954.764.3977 Fax 305.620.1104 www.ordermyprinting.net

Appendix B



Invoice 210931

PO #/ BILL #	DATE
Martina St. Rose	10/20/

)/20/21

\$ 480.39

BILL TO

Martina St.Rose AECOM Broward County Public Schools 2301 NW 26th St Building;7 OAKLAND PARK FL 33311

#### SHIP TO

AMOUNT DUE

Martina St. Rose AECOM Broward County Public Schools 2301 NW 26th St Building 7 ÖAKLAND PARK FL. 33311

Quantity	Description		Unit Price	Amount
250	AECOM -B/C Business Cards:- (15 lots of 250 each n	iame)):	174000	\$ 435.00
		SUBTOTAL		\$ 435.00
Rayment is due N	et/20 days from above date.	TAX		\$ 30.45
		SHIPPING		\$14.94
		TOTAL		\$ 480.39
Special Price Per	Craig/ Martina Requested			

# Thank you! We appreciate your business!



## amazon.com

#### Final Details for Order #112-4748830-1430617

#### Order Placed: October 19, 2021 Amazon.com order number: 112-4748830-1430617 Order Total: \$105.17

Shipped on October 19, 20	21	
Items Ordered 1 of: TAVR Mobile TV Stand Rolling TV Cart Floor Stand with Mount on Lockable Wheels Heig Flat Screen or Curved TVs Monito Sold by: TAVR Furniture (seller profile)   Product question? (Ask Seller.) Business Price Condition: New	ght Adjustable Shelf for 32-70 inch	<b>Price</b> \$98.29
Shipping Address: KL/ Stacy Grossman 2301 NW 26TH ST BLDG 12 FORT LAUDERDALE, FL 33311-2923 United States	Item(s) Subtotal: Shipping & Handling: Total before tax: Sales Tax:	\$98.29 \$0.00  \$98.29 \$6.88
<b>Shipping Speed:</b> Two-Day Shipping	Total for This Shipment:	
Payment information		
<b>Payment Method:</b> Visa   Last digits: 8222	Item(s) Subtotal: Shipping & Handling:	
Billing address Tammy Marie Whippie TAMMY MARIE WHIPPIE 6608 POINT HANCOCK DR WINTER GARDEN, FL 34787-8768 United States	Total before tax: Estimated Tax: Grand Total:	\$6.88

**Credit Card transactions** 

To view the status of your order, return to Order Summary .

Visa ending in 8222: October 19, 2021: \$105.17





## amazon.com

#### Final Details for Order #112-4711795-7324252

Order Placed: October 19, 2021 Amazon.com order number: 112-4711795-7324252 Order Total: \$79.14

Shipped on Oct	ober 19, 2021	
Items Ordered 2 of: Nestle Coffee mate Coffee Creamer, French Vanilla, Liquid Creamer Sing Sold by: MyOfficeInnovations <u>(seller profile</u> )   Product question? <u>(Ask Seller)</u> Condition: New	iles, Non Dairy, No Refrigeration, Box of 360	<b>Price</b> \$39.57
Shipping Address:	Item(s) Subtotal:	\$79.14
Martina St.Rose 2301 NW 26TH ST BLDG 12 FORT LAUDERDALE, FL 33311-2923	Shipping & Handling:	\$0.00
United States	Total before tax:	\$79.14
Le AUDIFICIA ALEBRANIZIO	Sales Tax:	\$0.00
Shipping Speed:		
Two-Day Shipping	Total for This Shipment:	\$79.14
Payment in	formation	
Payment Method:	Item(s) Subtotal:	\$79.14
Visa   Last digits: 8222	Shipping & Handling:	\$0.00
Billing address		
Tammy Marie Whippie	Total before tax:	\$79.14
	Estimated Tax:	\$0.00
6608 POINT HANCOCK DR WINTER GARDEN, FL 34787-8768		
	Onen d Tatala	A70 44

Credit Card transactions

United States

Visa ending in 8222: October 19, 202<mark>1: \$79.14</mark>

Grand Total: \$79.14

To view the status of your order, return to Order Summary .

## amazon.com

#### Final Details for Order #112-9508251-1617816

#### Order Placed: October 19, 2021 Amazon.com order number: 112-9508251-1617816 Order Total: \$60.24

Shipped on October 19,	2021	
<b>Items Ordered</b> 1 of: <i>Dart 12J16 Foam Drink Cups, 12oz, White, 1000/Carton</i> Sold by: Shoplet <u>(seller profile)</u> Condition: New		Price \$56.30
Shipping Address:	Item(s) Subtotal:	\$56.30
Martina St.Rose 2301 NW 26TH ST BLDG 12	Shipping & Handling:	\$0.00
FORT LAUDERDALE, FL 33311-2923		
United States	Total before tax:	\$56.30
	Sales Tax:	\$3.94
Shipping Speed:		
Standard Shipping	Total for This Shipment:	\$60.24 
Payment informatio	n	
Payment Method:	Item(s) Subtotal:	\$56.30
Visa   Last digits: 8222	Shipping & Handling:	\$0.00
Billing address		+0.00
Tammy Marie Whippie	Total before tax:	\$56.30
TAMMY MARIE WHIPPIE	Estimated Tax:	\$3.94
6608 POINT HANCOCK DR	Esumated Tax:	<b>3</b>
WINTER GARDEN, FL 34787-8768	Over d Tatak	

Credit Card transactions

United States

Visa ending in 8222: October 20, 2021: \$60.24

Grand Total: \$60.24

To view the status of your order, return to Order Summary .



## amazon.com

#### Final Details for Order #112-2592335-5705846

Order Placed: October 19, 2021 Amazon.com order number: 112-2592335-5705846 Seller's order number: 9794348592 Order Total: \$14.88

Shipped on October 20, 2021		
Items Ordered 1 of: Wholesale Lot 2000 Premium Cane Sugar Packs 3g Packets for Restaurants Break Rooms Cafeteria Sold by: BARGAINSHOPS (seller profile) Condition: New		Price \$14.88
Shipping Address: Martina St.Rose 2301 NW 26TH ST BLDG 12 FORT LAUDERDALE, FL 33311-2923 United States	Item(s) Subtotal: Shipping & Handling: Total before tax:	\$14.88 \$0.00  \$14.88
Shipping Speed: Standard Shipping	Sales Tax: Total for This Shipment:	\$0.00  \$14.88
Payment information		

Payment information	1	
Payment Method: Visa   Last digits: 8222	Item(s) Subtotal: Shipping & Handling:	
Billing address Tammy Marie Whippie TAMMY MARIE WHIPPIE 6608 POINT HANCOCK DR WINTER GARDEN, FL 34787-8768 United States	Total before tax: Estimated Tax: Grand Total:	\$0.00
Credit Card transactions	Visa ending in 8222: October 20, 2021	: <mark>\$14.88</mark>

To view the status of your order, return to Order Summary .

3583

#### Thank you for your order, Tammy

A confirmation email has been sent to tammy.whippie@aecom.com

#### Order Number: 9837487819

(617) 901-1431	Order total	\$60.58
Fört "Laŭderda"le, FL 33311	Estimated Tax	\$3.96
2301' Nŵ 26th St Bldg 12	Shipping	\$0.00
Aecom	Subtotal	\$56.62
Tammy'Whipple.	Coupons	\$0.00
Shipping address:	Items (7)	\$56.62
order Humbel, 3037-107013	Order summary	

#### Payment method(s)

Visa 8222 \$60.58 charged

Billing address Tammy Whipple: 6608 Point Hancock Dr. Winter Garden, FL 34787 (617) 901-1431

#### 7 items ordered

Delivery by Thursday, October 21



	TRU RED™Composition Notebook; 7.5" x 9:75", Wide Ruled, 100 Sheets, White/Black, 4/Pack (TR58369)	2@\$3#8	\$6 <b>.36</b> ' <del>621,50</del> '
	Staples Notepads, 8.5" x 11.75", Wide Ruled, White, 50 Sheets/Pad, Dozen Pads/Pack (ST57339)	1:@`\$11:99	<b>S11</b> ,99
Landa -	Baseline Notepads, Narrow Ruled, White, 50 Sheets/Pad, 12 Pads/Pack	12 @·\$2,50	\$ <b>2.50</b> <del>\$3.49</del>
	Pilot Precise V5 Rollerball Pens, Extra Fine Point, Blue Ink, 5/Pack, (26011):	2:@ \$11.99	\$23.98
			;

Staples Big Tab Write-On Paper Dividers, 8-Tab, White, 4/Pack. (13510/23178) 1@\$11:79 \$11.79



#### Final Details for Order #112-0793359-2245802

#### Order Placed: October 19, 2021 Amazon.com order number: 112-0793359-2245802 Order Total: \$362.83

Shipped on October 22, 2021	
Items Ordered 2 Of: <i>Post-it Notes 3x3 Inch, 12 Pads, America's #1 Favorite Sticky Notes, Canary Yellow, Clean Removal, Recyclable (654)</i> Sold by: Amazon <u>(seller profile)</u> Business Price Condition: New	<b>Price</b> \$9.37
1 Of: Post-it Flags Assorted Color Combo Pack, 320 Flags Total, 200 1-Inch Wide Flags and 120.5-Inch Wide Flags, 4 On-The-Go Dispensers/Pack (683XL1) Sold by: Amazon <u>(seller profile)</u> Business Price Condition: New	\$10.98
1 of: <i>BICVLGB11BE</i> - <i>BIC Velocity Easy-Glide System Ballpoint Pen</i> Sold by: Amazon.com Condition: New	\$11.19
1 Of: <i>PILOT G2 Premium Refillable &amp; Retractable Rolling Ball Gel Pens, Ultra Fine Point, Blue Ink, 12-Pack (31278)</i> Sold by: Amazon <u>(seller profile)</u> Business Price Condition: New	\$14.60
1 of: <i>PILOT G2 Premium Refillable &amp; Retractable Rolling Ball Gel Pens, Fine Point, Black Ink, 12-Pack (31020)</i> Sold by: Amazon <u>(seller profile)</u> Business Price Condition: New	\$12.98
Shipping Address:Item(s) Subtotal:Martina St.RoseShipping & Handling:2301 NW 26TH ST BLDG 12Shipping & Handling:FORT LAUDERDALE, FL 33311-2923Free Shipping:United StatesUnited States	\$68.49 \$1.94 -\$1.94
Shipping Speed:Total before tax:Sales Tax:Sales Tax:	\$68.49 \$4.80 
Total for This Shipment:	\$73.29

Shipped on October 24, 2021	
Items Ordered	Price
1 of: Post-it Flags Value Count, Assorted Colors, 280+48 Bonus Arrow Flags (683-VAD1) Packaging may vary	\$8.99
Sold by: Amazon <u>(seller profile</u> )	
Business Price	
Condition: New	

1 of: <i>Pentel EnerGel NV Gel Ink Pen, (0.7mm), Medium Point Cepped, Metal Tip, Blue Ink, Box of 12 (BL27-C)</i> Sold by: Amazon <u>(seller profile)</u> Business Price Condition: New	\$15.69
<b>4 Of</b> : Disposable Individually Packaged Spoons Black 7-Inch,Commercial Take Away Spoons,Super Hard Mass Individually Wrapped Spoons 100 PCS Sold by: Brandon-super <u>(seller profile)</u> Condition: New	\$15.49
4 of: Disposable Individually Packaged Knives Black 7-Inch,Commercial Take Away Knives,Super Hard Mass Individually Wrapped Knives 100 PCS Sold by: Super Brondon <u>(seller profile)</u> Condition: New	\$15.49
Shipping Address: Item(s) Subtotal:	\$148.60
Martina St.Rose	\$6.77
	-\$6.77
FORT LAUDERDALE, FL 33311-2923 Free Shipping: United States	-00.77
Total before tax:	\$148.60
Shipping Speed: Sales Tax:	\$10.37
FREE Shipping	ψ10.07
Total for This Shipment:	\$158 97
Shipped on October 24, 2021	
Items Ordered	Price
1 Of: BIC Wite-Out Brand EZ Correct Correction Tape, White, 18-Count, Translucent Dispenser Shows How Much Tape is	\$14.98
<i>Remaining</i> Sold by: Amazon <u>(seller profile)</u>	
Business Price	
Condition: New	-
4 of: Disposable Individually Packaged Forks Black 7-Inch,Commercial Take Away Forks,Super Hard Mass Individually Wrapped Forks 100 PCS	\$15.49
	<b><i>Q</i> 10 10</b>
Sold by: Brandon-super <u>(seller profile</u> )	<i><i><i>v</i> v v v v v v v v </i></i>
Sold by: Brandon-super <u>(seller profile)</u> Condition: New	¢ loi lo
Condition: New	Ţ.
Condition: New 2 Of: Nestle Coffee mate Coffee Creamer, Original, Liquid Creamer Singles, Non Dairy, No Refrigeration, Box of 360	\$24.13
Condition: New 2 Of: Nestle Coffee mate Coffee Creamer, Original, Liquid Creamer Singles, Non Dairy, No Refrigeration, Box of 360 Sold by: Amazon <u>(seller profile)</u>	
Condition: New 2 Of: Nestle Coffee mate Coffee Creamer, Original, Liquid Creamer Singles, Non Dairy, No Refrigeration, Box of 360	
Condition: New 2 Of: Nestle Coffee mate Coffee Creamer, Original, Liquid Creamer Singles, Non Dairy, No Refrigeration, Box of 360 Sold by: Amazon <u>(seller profile</u> ) Business Price	
Condition: New 2 Of: Nestle Coffee mate Coffee Creamer, Original, Liquid Creamer Singles, Non Dairy, No Refrigeration, Box of 360 Sold by: Amazon <u>(seller profile)</u> Business Price Condition: New	\$24.13
Condition: New 2 Of: Nestle Coffee mate Coffee Creamer, Original, Liquid Creamer Singles, Non Dairy, No Refrigeration, Box of 360 Sold by: Amazon (seller profile) Business Price Condition: New Shipping Address: Item(s) Subtotal: Martina St.Rose Shipping & Handling:	\$24.13 \$125.20
Condition: New 2 Of: Nestle Coffee mate Coffee Creamer, Original, Liquid Creamer Singles, Non Dairy, No Refrigeration, Box of 360 Sold by: Amazon (seller profile) Business Price Condition: New Shipping Address: Martina St.Rose 2301 NW 26TH ST BLDG 12	\$24.13 \$125.20 \$15.84
Condition: New 2 Of: Nestle Coffee mate Coffee Creamer, Original, Liquid Creamer Singles, Non Dairy, No Refrigeration, Box of 360 Sold by: Amazon (seller profile) Business Price Condition: New  Shipping Address: Martina St.Rose 2301 NW 26TH ST BLDG 12 FORT LAUDERDALE, FL 33311-2923 Free Shipping:	\$24.13 \$125.20
Condition: New 2 of: Nestle Coffee mate Coffee Creamer, Original, Liquid Creamer Singles, Non Dairy, No Refrigeration, Box of 360 Sold by: Amazon (seller profile) Business Price Condition: New  Shipping Address: Martina St.Rose 2301 NW 26TH ST BLDG 12 FORT LAUDERDALE, FL 33311-2923 United States	\$24.13 \$125.20 \$15.84 -\$15.84 
Condition: New 2 Of: Nestle Coffee mate Coffee Creamer, Original, Liquid Creamer Singles, Non Dairy, No Refrigeration, Box of 360 Sold by: Amazon (seller profile) Business Price Condition: New  Shipping Address: Martina St.Rose 2301 NW 26TH ST BLDG 12 FORT LAUDERDALE, FL 33311-2923 United States Total before tax:	\$24.13 \$125.20 \$15.84 -\$15.84 -\$125.20
Condition: New 2 of: Nestle Coffee mate Coffee Creamer, Original, Liquid Creamer Singles, Non Dairy, No Refrigeration, Box of 360 Sold by: Amazon (seller profile) Business Price Condition: New  Shipping Address: Martina St.Rose 2301 NW 26TH ST BLDG 12 FORT LAUDERDALE, FL 33311-2923 United States Total before tax: Shipping Speed: Sales Tax:	\$24.13 \$125.20 \$15.84 -\$15.84 
Condition: New 2 Of: Nestle Coffee mate Coffee Creamer, Original, Liquid Creamer Singles, Non Dairy, No Refrigeration, Box of 360 Sold by: Amazon (seller profile) Business Price Condition: New  Shipping Address: Martina St.Rose 2301 NW 26TH ST BLDG 12 FORT LAUDERDALE, FL 33311-2923 United States Total before tax:	\$24.13 \$125.20 \$15.84 -\$15.84 \$125.20 \$5.37 



Payn	nent information
Payment Method: Visa   Last digits: 8222	ltem(s) Subtotal: \$342.29 Shipping:& Handling: \$24.59
Billing address Tammy Marie Whipple TAMMY MARIE WHIPPLE	Promotion applied: -\$24.5
6608 POINT HANCOCK DR WINTER GARDEN, FL 34787-8768 United States	Total before tax: \$342.2 Estimated Tax: \$20.5
	Grand Total: \$362.8
Credit Card transactions	Visa ending in 8222: October 24, 2021 <mark>: \$362.0</mark>

To view the status of your order, return to Order:Summary,



Total for This Shipment: \$66.88

## amazon.com

#### Final Details for Order #112-3314401-0157052

Order Placed: October 19, 2021 Amazon.com order number: 112-3314401-0157052 Order Total: \$397.41

Shipped on October 19, 2021		
Items Ordered 1 of: ADVANTUS Panel Wall Clip for Fabric Panels, Standard Size, 40-Sheet Capacity, Box of 50, Assorted Cool Colors (75336) Sold by: Amazon.com Condition: New	<b>Price</b> \$12.99	
Shipping Address:       Item(s) Subtotal         KL/ Stacy Grossman       Shipping & Handling         2301 NW 26TH ST BLDG 12       Shipping & Handling         FORT LAUDERDALE, FL 33311-2923       Total before tax	\$0.41	
Sales Tax Shipping Speed: Standard Shipping Total for This Shipment		
Shipped on October 20, 2021		
Items Ordered 1 of: Dry Erase Markers, Shuttle Art 15 Colors Magnetic Whiteboard Markers with Erase,Fine Point Dry Erase Markers Perfect For Writing on Whiteboards, Dry-E Sold by: Shuttle Art <u>(seller profile)</u> Condition: New	<b>Price</b> \$7.99	
<b>4</b> Of: EXPO Low Odor Dry Erese Markers, Chisel Tip, Assorted Colors, 12 Count Sold by: Amazon.com Condition: New	\$11.4	
1 Of: 2021-2022 Desk Calendar - Desk/Wall Calendar 2021-2022 with Transparent Protector, Standard, 17" x 12", Jul 2021 - Dec 2022, Perfect for Daily Schedul Sold by: Poluma <u>(seller profile)</u> Business Price Condition: New	\$6.91	
Shipping Address:       Item(s) Subtotal         KL/ Stacy Grossman       Shipping & Handling         2301 NW 26TH ST BLDG 12       Shipping & Handling         FORT LAUDERDALE, FL 33311-2923       Shipping & Handling		
United States Total before tax Sales Tax		

Shipping Speed: Standard Shipping

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<b>Items Ordered</b> 1 of: Lysol Disinfectant Handi-Pack Wipes, Multi-Surface Antibacterial Cleaning Wipes, for Disinfecting and Cleaning, Lemon and Lime Blossom, 480 Count (Pac Sold by: Amazon.com Condition: New		
Shipping Address:       Item(s) Subtotal:         KL/ Stacy Grossman       Shipping & Handling:         2301 NW 26TH ST BLDG 12       Shipping & Handling:	\$19.99 \$4.94	
FORT LAUDERDALE, FL 33311-2923 United States Total before tax: Sales Tax:	 \$24.93 \$1.40	
Shipping Speed: Standard Shipping Total for This Shipment:	\$26.33	
Shipped on October 21, 2021		
<b>Items Ordered</b> 3 of: <i>2022 Desk Calendar by AT-A-GLANCE, Monthly Desk Pad, 21-3/4" x 17", Large (SK2400)</i> Sold by: Amazon <u>(seller profile)</u> Business Price Condition: New	<b>Pric</b> \$9.9	
Shipping Address:       Item(s) Subtotal:         KL/ Stacy Grossman       Shipping & Handling:         2301 NW 26TH ST BLDG 12       Shipping & Handling:         FORT LAUDERDALE, FL 33311-2923       Total before tax:	\$29.79 \$1.61	
Shipping Speed:	\$31.40 \$2.10	
Total for This Shipment:	\$33.50	
Shipped on October 21, 2021		
<b>terns Ordered</b> 1 of: 2 Pack Power Strip Surge Protector - 5 Widely Spaced Outlets 3 USB Charging Ports, 1875W/15A with 6Ft Braided Extension Cord, Flat Plug, Overload Surg Sold by: ADDTAM US <u>(seller profile</u> ) Condition: New		
Of: 50ft (15.2M) High Speed HDMI Cable Male to Male with Ethernet Black (50 Feet/15.2 Meters) Supports 4K 30Hz, 3D, 1080p and Audio Return CNE59007 Sold by: eDragon, Inc. <u>(seller profile)</u> Business Price Sondition: New	\$24.95	
2 Of: Cat 8 Ethernet Cable 15 ft, 26AWG Heavy Duty High Speed RJ45 Patch Cord, Cat8 LAN Gold Plated 40Gbps 2000Mhz letwork, Indoor, Outdoor & Weatherproof S sold by: Jadaol Technology <u>(seller profile</u> )	\$9.90	

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Business Price Condition: New	
1 Of: <i>Amazon Basics Mesh Desk Office Organizer</i> Sold by: Amazon <u>(seller profile)</u> Business Price Condition: New	\$13.99
Shipping Address: Item(s) Subtotal: S KL/ Stacy Grossman	\$88.73
2301 NW 26TH ST BLDG 12 Shipping & Handling: FORT LAUDERDALE, FL 33311-2923	\$4.22
United States Total before tax: \$	\$92.95
Sales Tax: Shipping Speed:	\$6.21
Standard Shipping Total for This Shipment: \$	\$99.16
Shipped on October 22, 2021	
Items Ordered	
	<b>Price</b> \$16.84
2 Of: Allsop Redmond Adjustable Laptop Stand, Vented Curved Sturdy Metal Ergonomic Riser Sold by: Amazon.com Condition: New	\$28.99
1 Of: <i>Post-it Flags, Sign Here, 200/High Volume Desk Grip Dispenser, 1 in Wide, Yellow (680-HVSH)</i> Sold by: Amazon <u>(seller profile)</u> Business Price Condition: New	\$9.96
Shipping Address: Item(s) Subtotal: \$	84.78
ND Stacy Glossman	\$6.26
United States Total before tax: \$	691.04
Shipping Speed:	\$5.94 
Standard Shipping Total for This Shipment: \$	96.98 
Shipped on October 22, 2021	

Price
\$10.96
φ10.00

Shipping Address:	Item(s) Subtotal:	\$10.96
KL/ Stacy Grossman 2301 NW 26TH ST BLDG 12	Shipping & Handling:	\$0.3
FORT LAUDERDALE, FL 33311-2923	empting a nanamgi	φ0.0
United States	Total before tax:	\$11.3
	Sales Tax:	
Shipping Speed:	Sales Tax.	\$0.77
Standard Shipping	Total for This Shipment:	\$12.1
Shipped on Octobe	r 23 2021	500 100 Auros
Items Ordered		Price
1 Of: Fellowes Mesh Partition Additions Letter Size Black Triple File Pocket (75901)		\$22.4
Sold by: Amazon.com		ΨΖΖ
Condition: New		
Shipping Address:		
KL/ Stacy Grossman	ltem(s) Subtotal:	\$22.49
2301 NW 26TH ST BLDG 12	Shipping & Handling:	\$1.75
FORT LAUDERDALE, FL 33311-2923		
United States	Total before tax:	\$24.24
	Sales Tax:	\$1.57
Shipping Speed:		,
Standard Shipping	Total for This Shipment:	\$25.81
Shipped on Octobe	r 24, 2021	
Items Ordered		Price
1 of: Logitech MK235 Wireless Keyboard and Mouse Sold by: Amazon.com		\$19.99
Condition: New		
Shipping Address:	Item(s) Subtotal:	\$19.99
KL/ Stacy Grossman 2301 NW 26TH ST BLDG 12	Shipping & Handling:	\$0.94
FORT LAUDERDALE, FL 33311-2923		
United States	Total before tax:	\$20.93
	Sales Tax:	\$1.40
Shipping Speed:		
Standard Shipping	Total for This Shipment:	\$22.33
		چ چنگ = دو بر بیگ = دو
Payment inform	ation	
Payment Method:	Item(s) Subtotal:	\$350.49
/isa   Last digits: 8222	Shipping & Handling:	
	οπρριτy α παιταίτης:	\$22.37
Billing address Fammy Marie Whippie	Total before tax:	 4070 00
	LOISE DEIDY TAY	n n / / Xh

Tammy Marie Whippie TAMMY MARIE WHIPPIE 6608 POINT HANCOCK DR WINTER GARDEN, FL 34787-8768 Total before tax: \$372.86 Estimated Tax: \$24.55

United States	Grand Total: \$397.4	
Credit Card transactions	Visa ending in 8222 October 24, 2021 \$397.41	

Visa ending in 8222 October 24, 2021 \$397.41

To view the status of your order, return to Order Summary .

RSM US LLP 100 NE 3<sup>rd</sup> Avenue, Suite 300 Fort Lauderdale, FL 33301 954.462.6351 www.rsmus.com

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